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Corporate finance Jersey

Separate sections

World Business Newspaper

WEDNESDAY MAY 22 1996

500 die as Tanzania ferry capsizes on Lake Victoria

More than 500 people died when a Tanzanian ferry capsized on Lake Victoria near the western town of Mwanza. Rescue workers found 120 survivors and recovered 25 bodies. Survivors said many passengers were caught underneath the vessel when it turned over and sank. The ship was due to be taken out of service.

Food price rises to be short-lived: A rise in world agricultural prices is likely to prove short-lived and risks encouraging industrialised countries to relax their efforts to reform farm policies, an Organisation for Economic Co-operation and Development study shows. Page 14; Moscow makes surprise application to join OECD. Page 4

Bomb kills 16 in Delhi: A Kashmiri militant group claimed responsibility for a car bomb which killed at least 16 people in a busy New Delhi market. BJP to offer 'reformist' budget in July. Page 6

Deutsche Telekom attacked: Dietmar Kuhnt, chairman of RWE, Germany's largest energy group, accused Deutsche Telekom, the state telecommunications network, of failing to create conditions for fair competition. Page 15; Lex. Page 14; Australia set-back on Telstra sell-off. Page 6

Mafia 'channelling money to Russia': Senior Italian police officers believe that the Mafia has been channelling large amounts of money to Russia because of a clampdown on its domestic operations. Page 14; Italians exultant. Page 2

Hong Kong business group warns Patten

Hong Kong's General Chamber of Commerce called on governor Chris Patten (left) to accept China's plan to replace the territory's elected legislature. In an open letter to Mr Patten, James Tien, chairman of the chamber, warned that refusal to co-operate with a provisional legislature would have an "adverse effect" on Hong Kong's transfer from British to Chinese sovereignty next year. Mr Patten rejected the call. Page 5

MEPs to cut costs: The European parliament must cut its spiralling costs after a 50 per cent jump in four years, MEPs were told. The parliament's provisional 1997 budget is 16 per cent above this year's at Ecu\$24m (£1.5bn). Page 2

Sonat lifts bid for Transocean: A battle between two Texan oil drillers to take over Norway's Transocean Drilling appeared to swing in favour of Sonat Offshore Drilling when it increased its bid to date to US\$1.5bn. Page 15

Toyota in China venture: Toyota, Japan's largest carmaker, is expected to announce today that it has won approval for a longstanding plan to manufacture engines in Tianjin, northern China. Page 14; Honda surges. Page 20

US presses for 'open skies' deal with UK: The US government gave its first indication that it would block any alliance between British Airways and American Airlines unless the UK agreed to conclude an "open skies" agreement with the US. Page 5

Call for break-up of UK airports group: A committee of British MPs called for BAA, the airports group, to be broken up, saying London's Heathrow, Gatwick and Stansted airports should not be run by one company. Page 9; Lex. Page 21

Ulster talks under threat: The UK government faced a twin threat to all-party talks on Northern Ireland when the Ulster Unionists threatened to withdraw support from the Conservatives and Sinn Féin played down prospects of an IRA ceasefire. Page 9

China seeks end to MFN annual reviews: Beijing urged Washington to end its "disruptive" annual review of China's Most Favoured Nation trading status. Page 5; Britain attacks US trade policies. Page 4; Cuba still shy of investment. Page 7

Overseas growth lifts TDK: Strong growth in its principal overseas markets lifted annual pre-tax profits at TDK, the world's largest maker of magnetic tapes, by almost 70 per cent to Y51.9bn (£40m). Page 15

M&S profits rise 7.3%: Reviving consumer sentiment helped Marks and Spencer, the leading British high street retailer, to a 7.2 per cent rise in annual pre-tax profits to just under £1bn (£1.52bn). Page 15; Lex. Page 14; Pension costs peg M&S advance. Page 22

FT STOCK MARKET INDICES

	EU GOLD	
New York Comex	\$314	(391.3)
London close	\$3805	(391.0)
	EU DOLLAR	
New York Lunchtime	\$1.5415	(1.5347)
FT	5.2220	
SF	1.2895	(1.2829)
Y	106.95	
London	1.5195	(1.5122)
	EU STERLING	
DM	2.3331	(2.3207)
Tokyo close	Y 108.22	(18.51)

	EU OTHER RATES	
IPC 3-mi Inflation	5.1%	(same)
IPC 10 yr Gdp	6.5	(6.5)
France 10 yr Oat	105.75	(105.67)
Germany 10 yr Bond	98.77	(98.80)
Japan 10 yr Jgb	98.124	(97.975)
	EU NORTH SEA OIL (Argus)	
Greek Dated	\$18.82	(18.51)

	EU STOCK MARKET INDICES	
New York Industrial	5,759.55	(4.13)
MSDNG Composite	1,251.58	(3.57)
Europe and Far East		
CA40	2,128.71	(48.12)
DAX	2,578.73	(20.78)
FTSE 100	3,785.4	(47.2)
Nikkei	22,051.74	(112.74)
	EU LUNCHTIME RATES	
Federal Funds	5.1%	
3-mth Tres Bk Yld	5.1507	
Long Bond	5.8012	
Yield	5.8214	
	EU OTHER RATES	
IPC 3-mi Inflation	5.1%	(same)
IPC 10 yr Gdp	6.5	(6.5)
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'Furious' Major launches retaliatory campaign as Brussels remains firm on beef ban

UK vows to disrupt EU business

By Robert Peston in London

The UK yesterday launched an extraordinary campaign to disrupt the European Union's decision-making in fury at lack of progress on lifting the worldwide ban on exports of British beef.

After weeks of hesitation on whether to retaliate, Mr John Major, the prime minister, said the UK could not "continue business as usual within Europe" when faced with a "clear disregard" by some of our partners of reason, common sense and Britain's national interest".

The move, agreed by ministers yesterday morning, was prompted by the failure on Monday night of the EU's standing

veterinary committee to agree to a partial lifting of the embargo relating to some derivative products.

Mr Major, described by colleagues as furious, told the House of Commons it was not the way he liked to do business in Europe, but he had decided the UK would veto decisions on any issue which required a unanimous vote of EU members.

He accused a handful of EU countries - understood to be Spain, Portugal and the Benelux states - of a "wilful disregard of Britain's interests and in some cases a breach of faith", for renegeing on assurances that they would support a partial lifting of the ban.

Echoes of 'empty chair' policy; Mixed motives behind No vote Page 8 Editorial Comment Page 13; Short-lived rise in farm prices Page 14

Reaction across Europe was swift and hostile. Mr Philippe Vasseur, the French farm minister, warned that it was "not in Britain's interest to escalate the conflict" over blocked British beef.

EU officials described Mr Major's move as counter-productive. "Nobody is going to be blackmailed into taking action. Threats are not going to work in this situation," one said.

They dismissed suggestions that it would have a significant effect on EU business in the short term, but conceded that in the

longer term a policy of non-co-operation could cause increasing difficulties.

In the UK, Tory MPs were delighted, especially the Eurosceptics who have been campaigning for the government to retaliate since the EU ban was imposed eight weeks ago.

The dwindling number of Tory pro-Europeans were less happy. "My fear is that this will end up as nothing more than a bluff, and we'll find our way down a slippery slope with people clamouring for us to leave the Union," said one.

Ministers were yesterday drawing parallels with General de Gaulle's operation in 1965 of an "empty chair" policy, when he withdrew France from all meetings of what was then called the Common Market, in protest over the Common Agricultural Policy.

"We are sending a significant political signal," said Mr Malcolm Rifkind, the foreign secretary.

The government said it would use every EU ministerial meeting to argue the case for lifting the ban, irrespective of the formal agenda. "If we are there to talk about transport, we will talk about beef," said a minister. "If fishing is on the table, we will talk about beef."

Progress will also be brought to

a halt in the intergovernmental conference on reforming the EU's institutions. The UK will be present at all IGC meetings but will prevent any decisions from being reached.

However, the British government's greatest threat is that it will hijack the forthcoming European Council meeting of government heads in Florence when movement towards monetary union was supposed to be the main item on the agenda.

"Florence is bound to be dominated by this issue," Mr Major said. A senior official later added that the prime minister would veto the issue by the council of its normal statement or conclusions at the end of the meeting.

Public sector workers strike in support of pay claim ■ Negotiations resume today

Germany slips into 'recession' as GDP falls again

By Peter Norman in Bonn

The German economy contracted for the second successive quarter in the first three months of this year, implying the country was in recession according to the standard US and UK definition.

Without giving figures, the Bonn economics ministry reported yesterday that gross domestic product in the first quarter declined on a price and seasonally adjusted basis "to an extent similar to the previous quarter" and showed hardly any increase compared with the first quarter of last year.

Meanwhile, public sector workers in numerous German cities staged further short "warning strikes" yesterday in support of their union's 4.5 per cent pay claim for 3.2m people.

The stoppages, which were concentrated in eastern Germany, disrupted municipal transport and refuse disposal services and some hospital and postal services. Employers and the public workers' union are due to resume negotiations today.

The statement from the Bonn economics ministry implied that the economy shrank by about 0.5 per cent in the three months to the end of March, which was the decline reported for the October to December period. The statistics office will produce official first quarter figures next month.



people with low incomes, the almost full reversal of last year's effective revaluation of the D-Mark, markedly higher company profits and generally moderate wage settlements.

But it added that there would only be a decisive improvement in the German labour market - where nearly 4m are registered as unemployed - if there was a significant and permanent strengthening of investment. Companies had to be persuaded

Continued on Page 14

This announcement appears as a matter of record only

INSTITUTIONAL BUY-OUT

OF

Warburton's bakery retailing and savoury pie manufacturing divisions

From

Warburton's
FAMILY BAKERS SINCE 1876

By

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KPMG Corporate Finance

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CONTENTS

Clamp down on budget, MEPs told

By Neil Buckley in Strasbourg

The European parliament must cut its spiralling costs after a 50 per cent jump in two years, MEPs were told yesterday.

Construction of expensive new buildings in the parliament's twin centres of Brussels and Strasbourg has sent the parliament's provisional 1997 budget to Ecu585m (£1.16bn) - 16 per cent up on this year's budget and more than half as much again as the 1994 figure of Ecu358m.

The parliament is building a Ecu43m debating chamber and 900 offices in Strasbourg, a stone's throw from an existing complex and the biggest single building project in France. It is also expanding operations in Brussels.

MEPs were warned that a rise in costs could break European Union rules, which limit the amount the parliament can spend to 20 per cent of EU administrative spending. Under the provisional budget the parliament's share would be 21.1 per cent.

MEPs were yesterday considering options to deal with the problem, including knocking Ecu7m off the proposed 1997 budget, and will vote on the issue tomorrow.

Controversy over the new buildings will be stoked again today by a report from Mr Piet Dankert, a Dutch socialist MEP, which "deplores" the fact the decision was taken "without regard" to the EU spending ceiling. This echoes last year's ruling by the Court of Auditors, the EU's spending watchdog, that approval of the project did not follow proper procedures.

The budget problems have

emerged at a sensitive time for the parliament, which is pressing the intergovernmental conference on the future shape of the Union for an enhanced role in EU decision-making.

The Strasbourg complex will reinforce the city's drive to continue as parliament's twin home, despite pressure to cut costs by siting it in a single centre.

Plans last year to downgrade Strasbourg's role and shift more parliamentary meetings to Brussels were blocked by France.

Meanwhile, parliament has bought the first two buildings of a giant new complex in Brussels, the Espace Léopold, and will next year take possession of a third, providing offices for MEPs and their staff.

Parliament originally said buying the new buildings outright would cut long-term costs by avoiding rental payments, while paying them off in only 10 years would reduce interest payments.

Both the previous Brussels and Strasbourg premises were leased.

Mr Dankert warned yesterday: "The problem we have is a serious one and it is caused by the explosion of buildings, which makes up a lot of the budget."

Mr James Elles, a British conservative, said it was "highly regrettable" that the parliament had ended up with "two large palaces which taxpayers have to pay for".

Mr Erkki Liikanen, European budget commissioner, warned parliament it needed to set an example as member states cut spending in preparation for monetary union.

KPMG has agreed to help, says Karadzic

Bosnian Serb leader claims 'co-operation' accord with subsidiary of US accountants

By Harriet Martin in Sarajevo and Jim Kelly in London

The big US accounting firm KPMG Peat Marwick has refused to comment on claims by Mr Radovan Karadzic, the Bosnian Serb leader and an indicted war criminal, that a subsidiary company had signed an agreement of "mutual co-operation" with the government of the self-styled Serb "republic" in Bosnia.

Mr Karadzic, who was

restoring of our economy will be stronger because of the assistance of the influential and powerful companies which have experience throughout the world."

A spokesman for KPMG Peat Marwick in the US said: "At this point we are not prepared to comment."

Mr Karadzic's comments are contained in a hand-written press release from the Bosnian Serb which emphasised that the agreements had been signed "after two days of talks". They "were very important for the stability" of the Serb republic, he said, adding that KPMG Barents "will stimulate us to build new systems of legislation and methodology of privatisation".

The US government has made it clear that it opposes investment in territory administered by the Bosnian Serbs until Mr Karadzic and his military commander, General Ratko Mladić, who has also

been indicted, have left public office.

The press release also mentioned that a similar agreement had been signed with the private Swiss company Interchem Investments. Mr Bernd Robert, the company's president, confirmed the report and said he had talked to Mr Karadzic. A provisional agree-

ment had been signed to supply trucks and medical supplies. "That is very concrete - the rest is a kind of concept. They have to do their homework and be accepted. Then we can move."

"He has an educated and flexible team around him. He

was not the key point - more the experts - he is more or less always fighting for an understanding that he is doing the best for his people," said Mr Robert.

"I am not doing business with this guy - it is not military equipment - we are in a very soft business. We are one of the first. We can help the people with items to survive."

The World Bank announced last week that its own work with the Bosnian Serbs was being held up by their refusal to sign a subsidiary agreement. Technically the bank has to sign loans with the Bosnian state government, which would then, in theory, lend them on to the Bosnian Serbs.

The hardline leadership in Pale has refused to sign such an agreement, which would in effect recognise the Sarajevo-based government of Bosnia-Herzegovina, from which the Serbs fought to secede during four years of war.

Italians exultant at capture of Brusca

By Robert Graham in Rome

Italian security officials were jubilant yesterday over the capture on Monday night of Giovanni Brusca, regarded as the leading "military" figure in Cosa Nostra, the Sicilian Mafia's umbrella organisation.

The 36-year-old Brusca was arrested, together with his brother Vincenzo, while eating dinner with their families in a small villa outside the Sicilian town of Agrigento.

Yesterday, black-hooded police with machine guns paraded Brusca in front of a crowd of photographers outside police headquarters in the Sicilian capital Palermo before bundling him into a car.

He has been wanted for a string of murders and for having taken the leading part in the assassination four years ago of the anti-Mafia magistrate Mr Giovanni Falcone, who was killed by a car bomb. According to the claims of *pentiti* (Mafia members who have decided to collaborate with justice), Brusca pressed the timing device that detonated the bomb as Mr Falcone was driving from Palermo airport in a three-car convoy.

Last weekend a special ceremony was held to commemorate the fourth anniversary of Mr Falcone's death. Yesterday, Mr Giorgio Napolitano, Italy's new interior minister, said: "This is the greatest homage possible to the memory of Falcone."

Giovanni Brusca is also credited with being behind the series of bomb attacks in 1993 against prominent public buildings in protest at the capture of Mr Toto Riina, the acknowledged Mafia boss of bosses. Among the targets were the Uffizi Gallery in Florence and the basilicas of St John Lateran in Rome.

Police regarded Brusca as the ruthless head of the military operations of the Corleone clan. One *pentito* recently alleged that his 11-year-old son had been strangled by Brusca, and his body dumped in acid.

Mafia experts said that Giovanni Brusca's arrest shows he could no longer be a safe haven in the Palermo area, traditional stronghold of the Corleone families.

The authorities also emphasised yesterday that he had not been betrayed by information provided by *pentiti*. In the past three years the major Mafia figures have been captured by such tip-offs.



Hooded anti-Mafia agents parade Giovanni Brusca outside police headquarters in Palermo yesterday

France makes it up with N-test critics

By David Buchan in Paris

France yesterday mended its diplomatic fences with Sweden and Austria which last year led the strong criticism inside the European Union of French nuclear tests.

After talks with President Jacques Chirac, Mr Göran Persson, the Swedish prime minister, said the row over nuclear testing was "behind us" and the way was open for improved co-operation on bilateral and EU issues.

The same sentiment emerged from separate talks which Chancellor Franz Vranitzky of Austria held yesterday with Mr Alain Juppé, France's prime minister.

The impression of a significant French effort at reconciliation was heightened by the fact that yesterday Mr Chirac also met Mrs Mary Robinson, president of Ireland, another neutral EU member which condemned the French tests last year.

In fact, the holding of these three meetings yesterday was largely by chance - Mr Vranitzky was in Paris to preside over the ministerial session of the Organisation for Economic Co-operation and Development and Mrs Robinson was in the French capital to open a cultural event.

However, French leaders and officials made clear their desire to repair the diplomatic damage to France's relations with many of the 10 EU states who voted at the United Nations to condemn French tests last autumn.

Mr Chirac was furious that the vote against France was proportionately greater within the 15-nation EU than within the UN world body.

In pique, he cancelled meetings he or Mr Juppé were to have had with leaders of Sweden, Austria, Finland, Belgium, and Italy. Evidence of a change of tone in Paris came last weekend in a warm invitation to Mr Romano Prodi, Italy's new prime minister, to visit France.

France's discussions with its neutral EU partners yesterday largely cleared the way for a defence of its own distinctive contribution to European security, reminded the president of the Swedish-Finnish proposal to the EU's intergovernmental conference that the Union should play a greater role in international peacekeeping. For his part, Mr Chirac praised the role of Swedish troops in Bosnia.

Mr Persson said Mr Chirac's recent proposal for a "European social model" was in line with his own Social Democrats' desire to "combat unemployment while retaining high ambitions in social policy".

In answer to Mr Chirac's call for maximum membership of the planned economic and monetary union, Mr Persson claimed Sweden was on target to qualify for the single currency, but said the Swedish parliament still reserved the final say on joining monetary union.

Mr Juppé found a closer identity of views with Mr Vranitzky on Emu. The two men agreed on the necessity for a new exchange rate mechanism to regulate fluctuations between those currencies in and out of the currency union.

Mr Juppé

Russian Communist rejection of IMF 'diktat' may endanger loan

By Chrystia Freeland and John Thornhill in Moscow

Russia's Communist party "will not tolerate the diktat" of the International Monetary Fund if Mr Gennady Zyuganov, the party's leader, wins next month's presidential election, one of its senior officials said yesterday.

Losing the \$102bn IMF loan extended this spring could plunge Russian capital markets into turmoil and shatter the country's fragile economic equilibrium.

Mr Anatoly Lukianov, a former member of the Soviet politburo and now a leading figure in Russia's revamped Communist party, said that, if it formed a government, it would seek to maintain good relations with the IMF, but would refuse to bow to the Fund's strict economic demands.

"We will not under any circumstances break relations with them [the IMF] but we will not allow them to so unpardonably command us," Mr Lukianov said.

Mr Michel Camdessus, managing director of the IMF, has said the Fund would work with any Russian administration but would cut off the loan if an incoming Communist government

broke the terms agreed this spring. The loan is disbursed in monthly tranches to ensure compliance with tough fiscal and monetary conditions.

Mr Thomas Wolf, head of the IMF's Moscow office, said he had held talks with Mr Yuri Maslyukov, a leading Communist party member and head of the parliamentary budget committee, as a matter of course.

"We have been in contact with officials from the Communist party in order to try to establish a basis for dialogue and talk about their ideas regarding economic policy."

Mr Zyuganov's economic programme remains obscure, but he has promised to unveil a detailed plan over the weekend. In a preview of the policy paper, Mrs Tatyana Koryagina, one of the co-authors of the

Boris Yeltsin, the Russian president, sought to win back democratic supporters who have been disenchanted by the bloody war in Chechnya and his reversion to many of the symbols and practices of the Soviet era.

A presidential decree, effective immediately, will lower the fines levied on individuals and companies who are late paying their taxes. Compounded daily, the fines could swiftly pay off the original tax bill.

Beginning next year, the presidential decree will also free those companies with no debts to the government from their current obligation to pre-pay taxes, and will establish a rule that taxes cannot be charged more than once a month.

programme, yesterday strongly criticised the current government's anti-inflationary policy as self-defeating because it had caused big falls in industrial output and a sharp fall in people's real incomes.

By contrast, Mr Zyuganov's economic programme would stimulate growth in industrial output by putting the country's pool of domestic savings - which she estimated at more than \$100,000bn (\$20bn) - to work in the productive economy.

"It is only after we have managed to stop the decline of production in individual sectors and then stop the nationwide fall in production that we will manage to stop inflation," she said.

As the Communist coalition struggled to present a coherent economic policy yesterday, Mr

Yeltsin, the Russian president, sought to win back democratic supporters who have been disenchanted by the bloody war in Chechnya and his reversion to many of the symbols and practices of the Soviet era.

To commemorate the 75th anniversary of the birth of Mr Andrei Sakharov, the late Nobel prize-winning physicist who is a hero for Russian democrats, Mr Yeltsin laid a wreath on Mr Sakharov's grave and met leading figures from the democratic camp.

Most of Russia's leading democratic politicians have already overcome qualms and backed Mr Yeltsin's bid to prevent the communists from returning to the Kremlin.

But one of Russia's most respected democratic politicians still refuses to join the presidential bandwagon. Mr Sergei Kovalyov, a former dissident who is viewed as the heir to Mr Sakharov's mantle, said a victory for Mr Yeltsin would be just as bad as and in some ways worse than a triumph for the communists.

"The country has become a strange sort of chimera, it has a communist system of government under anti-communist slogans," Mr Kovalyov said.

OECD application. Page 4

Georgians balk at paying price of recovery

Recent economic gains may be squandered unless the government can persuade more people to pay taxes, writes Peter Graff in Tbilisi

His government launched a stable currency last year, liberalised prices, suppressed inflation and halted one of the steepest collapses of economic output in any former Communist economy. In 1995 Georgia's was one of only two economies in the Commonwealth of Independent States to grow in real terms.

The IMF has been remarkably popular in Georgia for coaxing the government away from hyperinflation at the end of 1994. President Eduard Shevardnadze received a convincing mandate in elections last November, campaigning largely on a promise to keep the reforms on track.

Mr Mohammad Shadman Valavi, the IMF official who was the target of the Georgian industrialists' anger earlier this month, told journalists

later: "If there's one thing I've learned in the past week, it's that nobody here likes to pay taxes."

A year ago, Georgia's tax collection rate hovered at a tiny 3 per cent, well short of the 5.7 per cent the IMF expects by the end of this year. In April, Mr Wang said, the problem seems to have worsened.

Georgia's 1996 budget, written with IMF advice, closed most of the country's tax loopholes but the government has simply been unable to collect.

Reluctant though they may be to pay taxes, however, people still complain about the lack of government spending on the country's crumbling infrastructure and on public

sector payments - workers and pensioners receive only a fraction of the minimum considered necessary for survival and complaints are widespread about police and official corruption.

If the situation does not improve soon, one more IMF loan may be added. The IMF has warned that if Georgia does not collect its taxes, it could fail its next IMF review for the first time since reforms began in 1994, cutting off the very loans that have made the reforms possible.

Georgia has performed well under virtually all the IMF's other criteria. Inflation is falling more quickly than the Fund expected. Growth is set

to meet or exceed targets. Privatisation is on track. The final freeing of bread prices has been pushed forward. Even a commercial bank sector is emerging.

Georgia is also starting to arouse the interest of investors. A \$250m (\$378m) oil pipeline deal was signed with a consortium of western multinationals in March. In return for providing its own financing, the consortium will pay Georgia's treasury only token transit fees. But the government is making the most of the high-profile project as a sign that Georgia is a place where it is possible to do business.

Georgia has performed well under virtually all the IMF's other criteria. Inflation is falling more quickly than the Fund expected. Growth is set to meet or exceed targets. Privatisation is on track. The final freeing of bread prices has been pushed forward. Even a commercial bank sector is emerging.

Small outside investors, however, have found conditions

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EUROPEAN NEWS DIGEST

Europe risking 'anaemic growth'

Europe is facing the "risk of anaemic growth", with consumer confidence remaining low and business confidence waning in several countries. Mr Alexandre Lamfalussy, president of the European Monetary Institute, said in a speech to be delivered in Vienna last night.

"The slowing down of growth in the European Union is, with a few rare exceptions, an undeniable fact," he said. He added that some countries objected to joining a new exchange rate system after the introduction of a single currency. "A minority thinks such an arrangement would not assist in the pursuit of stability-oriented domestic policies in all cases, so that it would not necessarily contribute to exchange rate stability," he said. These countries "do not object to others participating in ERM2, but want to retain their freedom not to do so".

AP, Frankfurt

Oslo talks on engineering strike

Norway's chief mediator summoned employers and union representatives for a new round of talks yesterday in an attempt to settle a strike over pay by 37,000 Norwegian engineering workers.

The strike has crippled much of the country's engineering industry, including shipyards, and caused a shutdown across the border in Sweden at Saab's Soedertaeje plant as the company ran out of key components.

The state mediator, Mr Reidar Webster, met both sides in the dispute and ordered new talks to resume last night. Both sides are obliged by law to appear when summoned by the state mediator.

"I think it will be very difficult, and I think we'll be working all night," Mr Webster said. "But if I didn't have any hope at all, I would not have summoned them."

Reuter, Oslo

Slovenia set to sign EU accord

Slovenia is expected to sign a long-delayed association accord with the EU next month, opening up trade and setting up regular co-operation talks on areas ranging from foreign affairs and crime-fighting to tourism and education, Mr Jacques Santer, European Commission president, said yesterday.

Mr Santer said Slovenia's prime minister, Mr Janez Drnovsek, had assured him Slovenia would endorse a compromise with Italy to end a dispute over the property rights of ethnic Italians who fled the country when the communists took over at the end of the second world war.

That dispute has soured EU relations with Slovenia since the republic broke away from Yugoslavia in 1991.

Under a Spanish-brokered compromise, the Slovene parliament has agreed to open the country's property market to EU nationals within four years of signing the association accord.

AP, Brussels

Zagreb restores Slavonia phones

The only remaining rebel Serb-held area of Croatia, eastern Slavonia, was linked to the rest of the country yesterday when phone lines were reconnected for the first time since 1991.

The move comes as part of a UN-monitored reintegration of the rebel region after other Serb-held areas of Croatia, constituting a third of the country, were recaptured by the Croatian government.

The Serb authorities in eastern Slavonia gave up fighting for their own autonomy after President Slobodan Milosevic in neighbouring Serbia made it clear he would not defend them.

Yesterday also marked the start of a 30-day demilitarisation programme overseen by the UN administration. Mr Douglas Coffman, UN spokesman said:

"This is yet another important step in bringing peace and security to the people of the region, towards re-establishment of normal life."

For five years it has been impossible to reach eastern Slavonia by phone from Croatia. Yesterday an initial 30 phone lines were restored.

A postal system has already been established. Two weeks ago the main road linking Zagreb and the Yugoslav capital, Belgrade, which passes through eastern Slavonia, was reopened.

Harriet Martin, Sarajevo

EU statement backs Ukraine

The European Union issued a strong statement of support for the Ukraine yesterday, saying the independence and territorial integrity of Russia's neighbour was fundamental for Europe's security.

The EU's declaration also expressed backing for the former Soviet republic's economic liberalisation drive and welcomed progress on nuclear arms control and the pledge by Kiev to shut the Chernobyl nuclear power plant by 2000.

It was issued in Rome after the Ukrainian foreign minister, Mr Hennady Udovenko, met his Italian counterpart, Mr Lamberto Dini, and colleagues from Spain and Ireland who comprise the EU's "troika" of current, past and future presidencies.

Ukraine, which gained independence in 1991, has been at odds with its pro-Russian autonomous region of Crimea, where separatist politicians are seeking closer ties with Moscow. But in recent months, tensions appear to have subsided.

At the same time, differences between Kiev and Moscow over dividing the Black Sea fleet and control of its main base and headquarters in the Crimean port of Sevastopol have prevented signature of a friendship treaty between the neighbours.

Reuter, Rome

Russia forecasts better harvest

The Russian grain harvest is expected to rise this year and rebound from the worst harvest in 30 years, a Russian news agency reported yesterday.

The Ministry of Agriculture and Food forecast that 75m-78m tonnes of grain would be harvested this year, the Itar-Tass news agency reported.

Last year's harvest was about 67m tonnes, the worst since 1965. Shortages of fuel and spare parts were still causing difficulties for farmers, but the spring sowing was going well, ministry officials said.

AP, Moscow

ECONOMIC WATCH**Sweden again trims repo rate**

Sweden's central bank, the Riksbank, yesterday trimmed its main repurchase lending rate from 6.70 per cent to 6.50 per cent. The repo rate cut - the 11th this year - was widely expected. Figures published by the Riksbank showed the country's current account surplus rose to SKr1.6bn (\$683.5m) in March, an increase from SKr1.8bn the year before. The surplus for the first three months was SKr1.5bn - an increase of SKr1.5bn from 1995 - bringing the annualised current account surplus for the past 12 months to SKr3.6bn. The

Riksbank said the positive standings reflected an increased trade balance and high transfers from the European Union in January and February. Returns on capital, however, had fallen further this year. The Central Statistical Bureau reported a 0.5 per cent increase in industrial orders in March from February.

The domestic market was up 2.4 per cent, but the export sector contracted 1.2 per cent. Orders for the year to March were down 11.4 per cent, partly because there were two fewer working days in March 1995.

Greg Mchor, Stockholm

Source: Riksbank. *Figures 12 month periods.

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The west's diplomats in Tirana get wake-up calls

Albania's election is turning nasty, writes Kevin Done, as the ruling Democratic party fears a comeback by ex-communists

The sleep of western diplomats in Tirana was disturbed in the early hours of Monday by frantic phone calls from officials of Albania's opposition Socialist party - the reformed successor of Stalinist dictator Enver Hoxha's Party of Labour.

They claimed that some of their supporters had been arrested and beaten by police after an election meeting in the capital. They want to be part of former Socialist east Europe."

Socialist leaders insist that the party has reformed. Marx may be mentioned in the manifesto, but the programme is social democratic, insists Mr Meta. It is pro-membership of the European Union and of Nato. "We will continue privatisation, of course, but based on the law of

showed them to be collaborators of the Sigurimi secret police.

The leader of the Socialists, Mr Fatos Nano, briefly prime minister under the former Communist regime, is still in jail convicted of embezzlement, despite a campaign by international human rights groups for his release.

The Democratic party hopes to gain from changes in the electoral law, which clearly favours the big parties. Some 115 of the 140 MPs will be elected by majority votes in individual constituencies. There will also be a run-off round of the two leading candidates in constituencies where neither achieves a 50 per cent majority on Sunday.

Parties must cross a 4 per cent threshold of the national vote before they can win any of the 25 seats to be elected by proportional representation.

With such measures, President Berisha's Democratic party believes it can win over the next two Sundays and remain, one of the few places in central and east Europe where voters have not chosen government by former communists.

"They are very organised, very disciplined, very militant. They wanted to get big branch of the security police elected to parliament, which would have been a big problem for the stability of our country."

Their challenge by passing its "genocide law" late last year, blocking scores of opposition candidates from standing for election, either on the grounds that they were senior former Communist officials or that the secret files of the old regime

ensure the safety of those attending.

Leaders of the Democratic party accept that there is little chance of repeating their landslide victory of four years ago, when, amid the chaos that followed the collapse of communism, they won 62 per cent of the vote and 32 of the 140 seats in the Albanian parliament.

"I think we will get 42 to 45 per cent of the vote and the Socialists 25 per cent," says prime minister Alexander Meksi, a former archaeologist.

"There is now tension in the last week. The Socialists are protesting and creating problems."

"There are two alternatives, ourselves and the Socialist party, which want to break up the reforms and create a mixed state economy. We want to be part of western Europe, they

want to be part of former Socialist east Europe."

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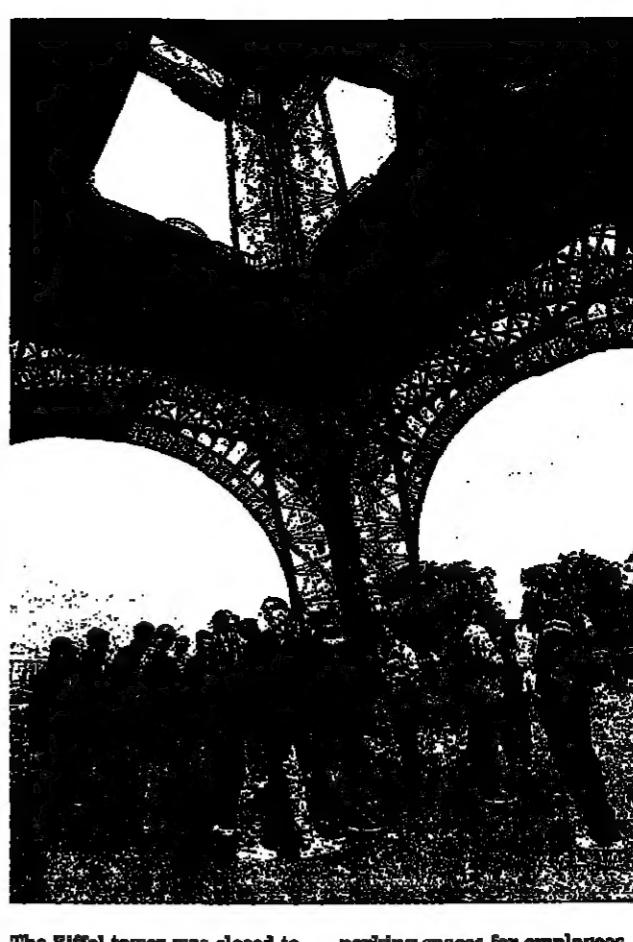
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The Eiffel tower was closed to visitors yesterday because of a dispute over staff parking rights. Tourists hoping to be whisked to the top of the 312-metre high structure, with its peerless views over central Paris, were instead left at ground level, non-plussed and in some cases angry, writes David Owen in Paris

The dispute - the latest indication of the continued fragility of French labour relations - is over the refusal of the city authorities to allow tower staff to park their cars in Champ de Mars, the park abutting the tower.

The tower's management, which has proposed renting 30

parking spaces for employees a few hundred yards away near the Ecole Militaire, said initially it would not negotiate with the workforce unless the tower was opened to the public. Another car park under the tower has been closed because of fears of terrorism.

There was no immediate indication of when the tower would reopen to the public, although the restaurants and souvenir stands are continuing to operate. The tower, which currently contributes about FF20m (\$3.5m) a year in profits to the city of Paris, takes about FF600,000 a day in entrance fees.

Life jail sentences urged for Albanian officials

An Albanian prosecutor yesterday called for life imprisonment for four senior ex-communist officials, including a former president charged with political persecution while in power. Reuter reports from Tirana.

The prosecutor, Mr Arjan Sulstafa, charged a total of five officials with crimes against humanity for ordering the internal exile of dissidents, demanding life terms for four of them.

The most prominent defendant was Mr Haxhi Lleshi, Albania's president from 1953 to 1982 under Mr Enver Hoxha, the late communist dictator. He was also charged under the controversial new genocide law for allegedly conspiring to eradicate an entire section of society - the dissidents.

"We are not charging them for overstepping their authority but for sending many people to internal exile for political reasons," Mr Sulstafa told a Tirana court.

Mr Sulstafa called for life jail sentences for Mr Lleshi, Mr Manush Myftiu, former deputy prime minister, Mr Aranit Cela, supreme court chairman, and Mr Zyliftar Ramizi, the deputy interior minister who also headed the notorious Sigurimi secret police.

The prosecutor demanded a 25-year sentence for the fifth defendant, Mr Krali Mino, former prosecutor-general.

Under Albanian law, the former officials could receive sentences ranging from 15 years to the death penalty if convicted.

Mr Sulstafa said their orders to exile dissidents had violated international rights conventions which Albania had signed, as well as the constitution valid at the time.

Around 100,000 Albanians were believed to have been forced into internal exile to remote Albanian villages during 45 years of communist rule on charges of expressing opinions against the Stalinist government or trying to escape from the isolated Balkan state.

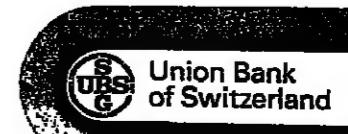
The first sentence based on the genocide law was handed down by a court in the northern city of Shkodra, when it sentenced an army officer to life imprisonment *in absentia* on charges of killing a man and wounding another while they were trying to flee Albania in 1990. The officer disappeared shortly after the incident.

Two trials against nine other former senior communist officials are also in progress.

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NEWS: INTERNATIONAL

Saddam reckons policy reversal may bolster his chance of survival □ Hopes of reducing Iraqi people's hardship

Iraq food-for-oil deal offers 'something for everyone'

By Rula Khalaf and Robert Corzine

The food-for-oil deal agreed between Iraq and the United Nations on Monday has drawn positive reactions from all sides because each party sees in it a way to further its own objectives.

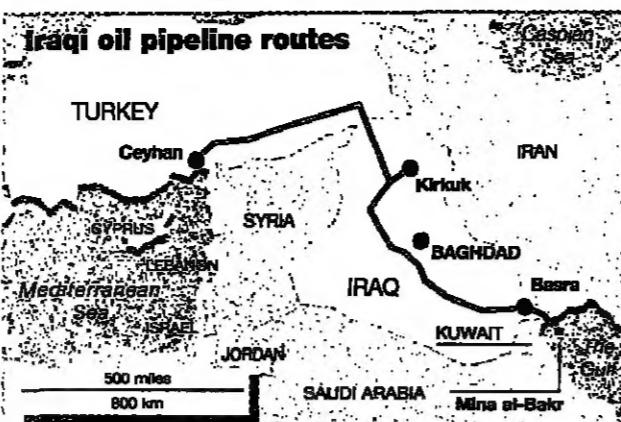
"There is something for everyone in this deal," Mr Ghassan Atiyah, a former Iraqi diplomat and editor of the *Iraqi File*, said yesterday. While providing a boost to President Saddam Hussein's regime in the short term, the accord also helps to relieve pressure on the US and Britain to agree to a full lifting of sanctions imposed after Iraq's invasion of Kuwait in 1990, in the near future.

Mr Saddam appears to have calculated that, at a time of mounting domestic suffering and little prospect of a full lifting of sanctions, abandoning his objections to direct UN involvement in Iraq was a pre-requisite to bolstering his short-term chances of survival. His decision is remarkable, given the lengths to which Baghdad has gone in recent years to ensure the economic effects of sanctions did not undermine the normal processes and powers of a sovereign state, even if in so doing it inflicted great hardship and suffering on the Iraqi people.

The government, for example, has required imports of drugs and other medical aid to go through lengthy bureaucratic checks to verify their origin and safety, even as thousands of Iraqis die as a result of hospitals running out of basic medical supplies. Last year international aid workers reported that medical supplies could sit in warehouses for six months or more while the inspections, which had become symbols of Iraq's sovereign powers, were carried out.

Acceptance of the UN plan represents a dramatic public reversal of Mr Saddam's earlier stand, but anything that eases the harsh day-to-day plight of average Iraqis will be widely welcomed. Furthermore, the influx of additional food and medicines could allow him to use the \$100m or so he now spends on such uses to greater political effect, for arms purchases or by targeting government funds to key groups of supporters or regions.

The Iraqi population gains something in this deal, but according to Mr Walid Khaduri, executive editor of the *Middle East Economic Survey*, the economic effects will be



limited. He calculates Iraq will end up with less than 50 per cent of the \$2bn raised from oil sales in six months, a fraction of the pre-Gulf war annual oil income of \$16bn.

The report estimates that real gross domestic product has fallen 75 per cent since the Gulf war and the proportion of the Iraqi population living in extreme poverty has risen from 5 per cent in 1988 to 20 per cent in 1993. The report says the oil-for-food deal will be a "great relief" but cannot act as a solution to these problems and that having the UN organise purchases of food will be costly and inefficient.

Some analysts are concerned about whether a programme

Social Rights following a visit to Iraq by a team of doctors and other experts describes desperate conditions of deprivation and malnutrition.

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Jordanian money changers wave millions of Iraqi dinars in Amman yesterday after Baghdad's oil exports accord with the UN

with limited aims could make any lasting impression on public health when key infrastructure, such as the water and sanitation systems, are in need of extensive repairs.

The limited economic benefits of the deal and the rising expectations of the population could eventually translate into increased pressure on Mr Saddam, something which no doubt enters into the calculations of the US and Britain - the most virulent opponents to an easing of sanctions on Baghdad.

The UN will approve every sale of oil and every import contract, UN agents enjoying diplomatic immunity will control distribution of food and medicine throughout Iraq and the proceeds from oil sales

will be controlled by a bank chosen by the world body.

Some analysts, however, see further opportunities for Mr Saddam arising from even such a limited oil sales programme. They argue that once a successful oil-for-food deal is under way, it will be much easier for Iraq to lobby for its expansion. This week's agreement has a provision to increase aid flows if the initial amounts prove inadequate.

Under those conditions, Baghdad could also offer a more compelling case for additional funds to be earmarked for the rehabilitation of parts of its oil industry to ensure that sufficient supplies are

available to fund the humanitarian effort, an argument which it had to drop in order to secure agreement on this week's deal.

To some that might seem like the lifting of sanctions through the back door. The US and Britain, however, are likely to make sure that even an expanded oil-for-food programme retains the multiple safeguards of Monday's deal, and thus deprive Mr Saddam of any chance of cheating on the level of oil exports or an opportunity to gain direct control of additional cash, the one commodity he needs to expand his power base.

Editorial comment, Page 13

Moscow makes surprise application to join OECD

By Graham Bowley and Gillian Tett in Paris

OCDE Russia yesterday surprised leading industrialised nations by asking to join the Organisation for Economic Co-operation and Development. If accepted, the request - made at the meeting of OECD ministers in Paris - would be the latest step in Russia's integration into the world economy. Acceptance would also be a signal of the west's support for

the reforms launched by Russia's president Boris Yeltsin ahead of the country's presidential elections next month.

Mr Franz Vranitzky, the Austrian federal chancellor and chairman of the meeting, said the application had been given a positive reception by ministers. He said Mr Yevgeni Yasin, Russia's minister for the economy, would meet ministers today to discuss further the application - which would include membership of the OECD's Nuclear Energy Agency and the International Energy Agency.

Russia is a very long way

from meeting the OECD membership criteria. In a letter to the group, Moscow argued that it should join because it was a democratic country, had implemented market reforms and had further economic reforms planned. One senior western economist said Russia had strong backers within the OECD and that there was a high probability that Russia would be put on to an accelerated track towards OECD membership.

Mr Vranitzky said that Russia was not "just knocking at the door of the OECD but had set out clearly its plans to meet the criteria for membership. "They have

not least because although the OECD has sometimes taken a long time to process applications for membership, it has never actually refused one.

Some diplomats fear that refusing Russia membership would represent a considerable snub. They think that the OECD will come under pressure to relax these criteria slightly.

Mr Vranitzky said that Russia was not "just knocking at the door of the OECD but had set out clearly its plans to meet the criteria for membership. "They have

indicated that they wish to comply with what the OECD is and what it stands for," he said. But he warned that Russia would have to stay true to its commitments after the presidential elections.

However, Mr Donald Johnston, the former Canadian finance minister who takes over as the new secretary-general next month, may take a cautious view of admitting Russia quickly.

He believes that countries should only join if they can both meet the membership criteria, and show that their policies are "sustainable".

Without this, he fears that the values of the group will be threatened.

"This is an issue because once a country is a member the problem is that there is no mechanism by which it can be expelled - there has to be real evidence of sustainability," he recently said.

And any attempt to lower the standards for Russia will irritate other applicants. The group has insisted in its recent negotiations with East European countries such as Hungary that the countries should strictly adhere to the OECD's criteria before joining

the group. These stipulate that a country should have liberal investment, trade and business regimes and a real commitment to creating a stable market economy.

Mr Lawrence Summers, the US deputy Treasury secretary, said next month's G7 summit in Lyons would be marked by countries taking "a decisive step to address the problems of the highly indebted poor countries" of the world.

"We believe the time is right to take substantial action," he said at the OECD meeting in Paris.

Israel's Arabs see poll hopes boosted

By Julian Ozanne in Jerusalem

Electoral prospects of Israel's Arab parties were considerably boosted yesterday as Mr Ahmed Tibi, leader of a new Arab political party, withdrew from the electoral race eight days before the May 29 polls.

Mr Tibi's withdrawal leaves only two serious parties competing for the votes of 520,000 registered Israeli Arab voters in the race for the Knesset (parliament) and considerably reduces the chances of Arab votes being split and wasted in Israel's proportional representation system. The move should help to increase Israeli Arab representation in the next Knesset, giving them greater political power to press for statehood for their Palestinian cousins in the West Bank and Gaza and full and equal citizenship for the 1m Arab citizens of Israel.

Mr Tibi, a long-time adviser to Palestinian President Yasser Arafat, also joined other Israeli Arab leaders calling on their community to back Israeli prime minister Shimon Peres in the separate two-man race for the premiership.

Mr Tibi's endorsement of Mr Peres could help in a tough election where the Arab vote, 13 per cent of the 3.5m electorate, might secure the Labour leader's victory over rightwing opposition leader Mr Benjamin Netanyahu.

Opinion polls published yesterday showed 65 per cent of Israeli Arabs, fearful that a rightwing government would destroy the Israeli-Palestinian peace process, intend to vote for Mr Peres as prime minister compared with only 2.5 per cent for Mr Netanyahu.

Mr Tibi said he had withdrawn from the race because he feared the Arab Movement for Change, his newly formed party, would not garner enough votes to win a Knesset seat and would drain votes from the more established Arab parties. Under Israel's election law a political party must win at least 1.5 per cent of the votes cast to qualify for Knesset representation.

"Out of historic and moral responsibility and out of national and civil responsibility we have decided not to take any step which could be considered in any way as taking even the slightest chance of dividing the Arab vote," Mr Tibi said.

Mr Tibi's withdrawal leaves two Arab parties in the Knesset race - Hadash, a communist party, and the United Arab List, a coalition between the Arab Democratic party and the Islamic movement, which traditionally boycotted Israeli elections.

Together the two parties, which have broadly similar political views, now have five seats in the 120-member Knesset. Recent Israeli opinion polls suggest the Arab parties are unlikely to expand their representation beyond six seats but Arab experts say the polls are inaccurate and predict Arab parties could emerge with eight or nine seats, making them potential king-makers of a future coalition.

Brittan in fierce attack on US trade policies

By Guy de Jonquieres in Paris

Sir Leon Brittan, Europe's trade commissioner, yesterday launched a strong attack on US trade policy, suggesting that its recent conduct had set back global economic liberalisation and jeopardised the multilateral trade system.

Sir Leon was particularly critical of US legislation which provides for legal actions against foreign companies with investments in Cuba. He called the Helms-Burton act "extra-territorial and expropriatory" and said it breached US international obligations.

"Politically, it is counterproductive to attack one's friends, when the object is otherwise," he told a ministerial

meeting of the Organisation for Economic Co-operation and Development in Paris. He also criticised proposed US trade measures against Iran and Libya.

Sir Leon said the Helms-Burton act was one of a series of recent "checks and setbacks" to international trade policy. These included the near-failure of last year's World Trade Organisation talks on financial services, the inconclusive outcome last month of WTO telecommunications negotiations and lack of progress in efforts to liberalise maritime trade.

Bilateral trade initiatives were also affected, notably negotiations between the EU and US on an agreement to lower transatlantic barriers to

trade in information technology products, which Sir Leon said were "stuck".

Though Sir Leon did not

name the US, EU officials said his remarks were directed at Washington, which he held largely responsible for recent problems. The officials also claimed that all OECD members except the US wanted the meeting's final communiqué to condemn abusive unilateral trade tactics.

Mr Stuart Eizenstat, US under-secretary of commerce, said trade measures against "rogue" states such as Cuba, Iran and Libya did not violate multilateral trade rules. But Sir Leon said that defence was "no argument", and the US had no right to impose its policies on the rest of the world.

OECD warns Europe on pensions and jobs

By Gillian Tett in Paris

Europe's citizens could face a grim economic future unless their governments take rapid and radical action, the OECD told ministers from 27 industrialised countries yesterday.

The OECD said pension systems were likely to be unsustainable in the future and that there was still little progress in cutting unemployment.

These problems were spread across the OECD, with both the US and Japan facing serious future pensions problems.

However, it is in continental Europe that OECD economists fear that the most radical action is needed to avoid soaring debt levels.

The OECD's full pensions report will not be published until later this year.

However, work by the OECD on the industrialised world has concluded that current pension systems in almost all countries are unsustainable.

The only countries to escape

relatively lightly are likely to be Canada, Australia and the UK - although the outlook in the UK may be undermined slightly by the recent worse than expected performance in government finances.

Continental European coun-

tries like France and Germany are expected to face severe problems that could sharply push up government borrowing early next century - a factor that could further fuel the markets' concern about the levels of debt that countries participating in a future single currency may have.

One solution might be to raise taxes.

However, some economists suspect this could seriously harm European competitiveness, given the already high levels of taxation on the continent. It believes options such as raising the retirement age could be more effective.

But any move in this direction would go against the recent trends in Europe - and could exacerbate the other problem of unemployment.

On this issue the OECD yesterday presented a bleak picture. Two years after presenting a major study showing the causes of unemployment, its economists yesterday admitted that governments had made little progress.

Follow-up studies intended to provide practical solutions had thrown up no easy options. Countries like the UK and US which have succeeded in cutting unemployment through deregulation, face the problem

of widening income levels - something the OECD fears could be socially divisive.

But continental European countries which have avoided this trap have overly rigid labour markets, and the OECD expects some, like Germany, to see higher unemployment in the next two years. In place of any overarching solutions, the OECD is instead suggesting a mixture of policies: countries should improve the help they give to unemployed, and examine their tax and benefits system to ensure that they are not discouraging the jobless from taking jobs.

Unlike some rightwing political groups, the OECD does not believe that simply slashing benefits will push people into work.

However, it does think that the benefit system in many countries could be changed, using the experience of other members.

Overall, the OECD thinks that UK and Japan probably have the most effective mix of benefits and active labour market policies.

It favours the practice in the US, Ireland and UK of giving benefits to those in low paid jobs, thereby encouraging them to enter the labour market.

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NEWS: WORLD TRADE

US links BA tie-up to 'open skies'By Michael Skapinker
in London

The US government yesterday gave its firmest indication yet that it would block any alliance between British Airways and American Airlines unless the UK agreed to conclude an "open skies" agreement with the US.

BA and American are discussing a possible tie-up and industry sources say they are likely to aim for a far-reaching accord allowing them to combine some operations and cut costs. Such an agreement would probably require anti-

trust immunity from the US authorities.

However, Mr Patrick Murphy, US deputy assistant aviation secretary, said: "We would have a hard time approving an alliance [between BA and American] with anti-trust immunity absent of open skies."

Negotiators from the two countries met on Monday in Washington. The UK Department of Transport said a possible alliance between BA and American was one subject discussed. However, it is understood the meeting reached no conclusion and no further

discussions are planned.

Mr Murphy's announcement came on the day after the US gave anti-trust immunity to several of BA and American's rivals, Lufthansa of Germany and United Airlines of the US received final approval to their application for immunity, which will allow them to combine their operations and cut costs.

Anti-trust immunity will allow Lufthansa and United to operate more like a single airline, posing a powerful competitive threat to both BA and American. Lufthansa will be able to offer its passengers

greater access to United's US domestic network. United passengers from the US will take advantage of Lufthansa's international routes.

The granting of anti-trust immunity was tied to the conclusion of an open skies agreement between the US and Germany earlier this year.

The US also gave tentative approval earlier this week for Delta Air Lines of the US, Swissair, Sabena of Belgium and Austrian Airlines to combine their operations. The US indicated that the four airlines were likely to receive anti-trust immunity shortly.

Optic link arrives via sewers of Paris

By David Buchan in Paris

The four carriers operate a number of code-sharing agreements. These allow them to sell seats and put their flight numbers on services operated by their partners. They said anti-trust immunity would allow them to co-ordinate schedules more closely.

BA already has an alliance with USAir, in which it has a 24.8 per cent stake. BA said this week that the alliance had brought it benefits over the past year of \$130m. However, BA and USAir do not have anti-trust immunity, which limits the ability to share facilities and offer joint services.

WORLD TRADE NEWS DIGEST

Siemens in US chip venture

Siemens of Germany and Motorola of the US yesterday said they planned to build a chip plant in Richmond, Virginia, at a cost of \$1.5bn. The plant, scheduled to begin operations in the fourth quarter of this year, will produce 64-megabit memory chips.

South Korea's LG Semicon also confirmed its commitment to semiconductor plants overseas, despite a global glut of memory chips. A company official yesterday said the glut would be short-lived and that LG Semicon would implement plans to build plants in Malaysia and Europe to make 16- and 64-megabit DRAM chips.

The company is close to agreement for a \$1.225bn joint venture in Malaysia with Hitachi of Japan to start commercial production in 1998. A decision on a European plant is expected next month.

Foreign Staff, London

Zeneca to boost herbicide plant

Zeneca Agrochemicals of the UK yesterday announced plans to double the size of its Gramoxone herbicide plant to be built at Nantong, north of Shanghai. Planned investment has been increased to \$80m from \$50m.

Mr Michael Pragnell, chief executive of the company, said it was doubling the capacity of the plant to 6,000 tonnes a year because demand for Gramoxone had grown to such an extent throughout Asia.

The plant expects to begin production by 1998. Zeneca's partners include Nantong Pesticide, Jiangsu Agrochemical and Nantong Petrochemical. Zeneca will have a controlling stake. The company said the deal was subject to final negotiations. Among issues to be resolved are duties on capital equipment imports.

Tony Walker, Beijing

NZ group plans China brewery

Lion Nathan, the biggest liquor group in Australasia, is to build a brewery in Suzhou, south China, where it will produce as much beer each year as all its New Zealand breweries.

It will be Lion Nathan's second brewery in China. Last year it began a joint venture, the Lion Nathan Tianshui Brewery, in nearby WuXi. In one year the company doubled output at Tianshui to 120m litres.

Lion Nathan, which produces Castlemaine XXXX, Swan, Tooheys and Steinlager beers, will invest NZ\$200m (US\$137m) in the Suzhou brewery over the next two years and will be wholly owned.

■ Chrysler, General Motors and Ford of the US sold 10,803 vehicles in Japan during April, a 45 per cent improvement over the previous year, according to the American Automobile Manufacturers' Association. US car companies held a 2.1 per cent share of the Japanese vehicle market in April, up from 1.4 per cent a year earlier, it said.

AFX Washington

■ The European Union will take counter-action against the US after the World Trade Organisation set up a panel to examine an EU ban on imports of hormone-treated beef. Mr Franz Fischer, farm commissioner, said yesterday. The WTO agreed on Monday to look into Washington's complaints that an eight-year-old EU ban on imports of beef treated with growth-promoting hormones breaks trade rules.

But Mr Fischer said unilateral US sanctions against EU food and drinks exports were also against trade rules, and the EU would be taking action.

Reuter, Geneva

China urges US to end annual MFN wrangle

By Tony Walker in Beijing

Beijing yesterday welcomed the US decision to renew China's Most Favoured Nation trading status, but urged Washington to end its "disruptive" annual review.

China's foreign ministry said the annual review was not conducive to stable, long-term and normal economic and trade relations. "We hope the US will reverse this erroneous practice," said a ministry spokesman.

Earlier, vice-premier Li Lanqing had added his voice to calls for an end to the annual review, saying it was "harmful" for the two sides to engage in an annual wrangle over MFN renewal. Mr Li, who has responsibility for foreign trade,

said he hoped arguments over counterfeiting of goods could be resolved without sanctions. "I feel this is inappropriate. We are not willing to see a trade war. Disputes in trade can be resolved through negotiations," he said.

The US has threatened to impose sanctions on \$2bn of Chinese exports unless Beijing upholds a February 1985 agreement to curb rampant piracy of entertainment and information products, such as compact discs and computer software.

There was no sign that Mr Clinton's decision on MFN would have an immediate impact on easing the piracy dispute.

On Monday, Mr Clinton said revoking the favourable US tariff treatment for Chinese



Li Lanqing yesterday: hopes to see arguments over counterfeiting of goods resolved without sanctions

Indonesian minister in plea over US cottonBy Manuela Saragosa
in Jakarta

Indonesia's minister for trade and industry, Mr Funky Arwidbowo, has requested the US government to address a dispute involving imports of fungus-infected US cotton, a move which analysts say runs contrary to international cotton trade regulations.

Mr Arwidbowo has sent a letter to Mr Dan Glickman, US secretary of agriculture, about

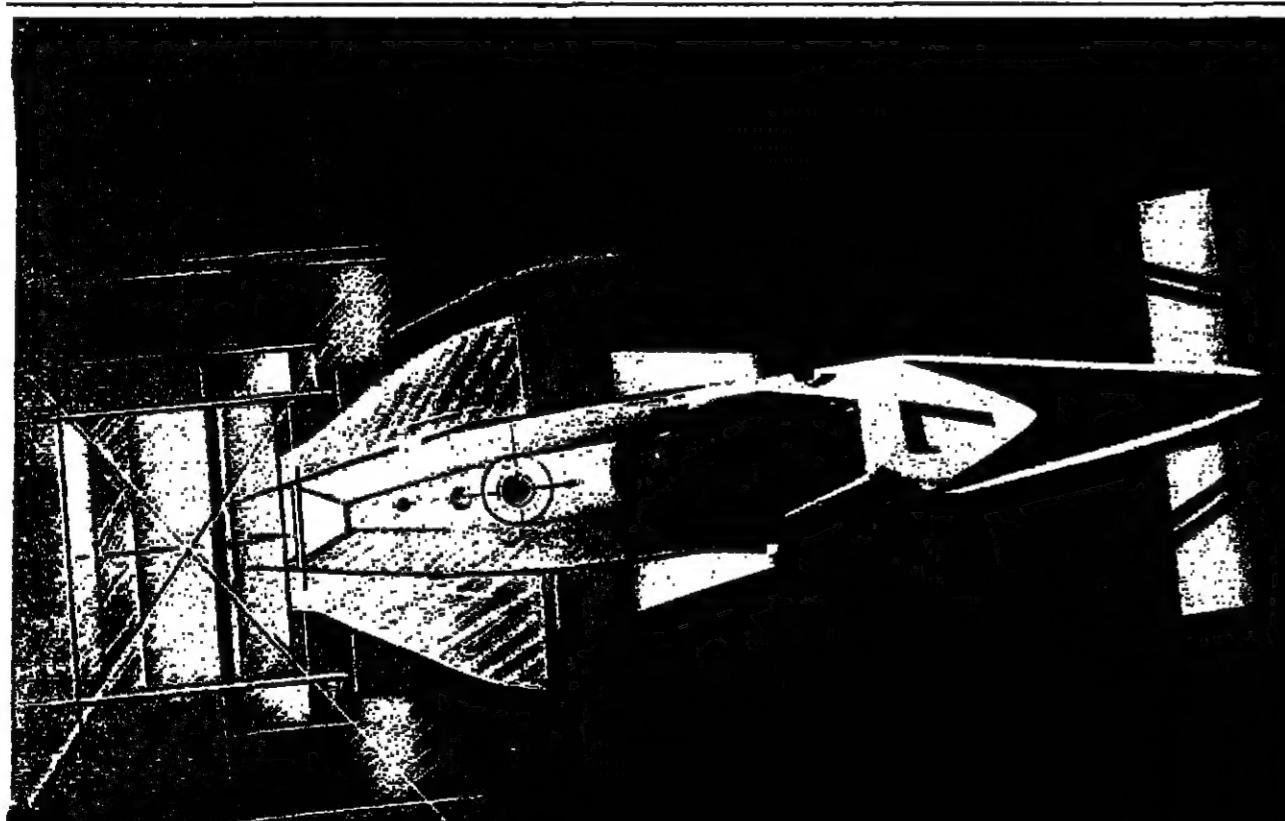
the issue. This has raised eyebrows among the business and diplomatic community because it is unusual for a minister to become involved in a dispute over commercial shipments.

Argo Manunggal, one of Indonesia's largest textile companies, says samples of 21,000 bales of cotton from the California-based cotton producer, Calicot, tested positive for cottony, a condition caused by a fungus, which can complicate the spinning process.

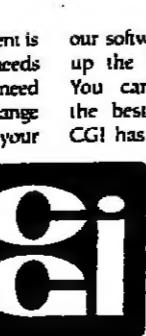
The Indonesian company, which ordered about 30,000 bales of cotton from Calicot under a contract running from October to March, is seeking compensation as a result.

Argo Manunggal sent samples of the US cotton to a third party for testing but did not seek the required approval from Calicot in appointing the independent inspector. In addition, under international regulations, both parties must decide whether all the cotton or 10 per cent of the imported total is to be examined.

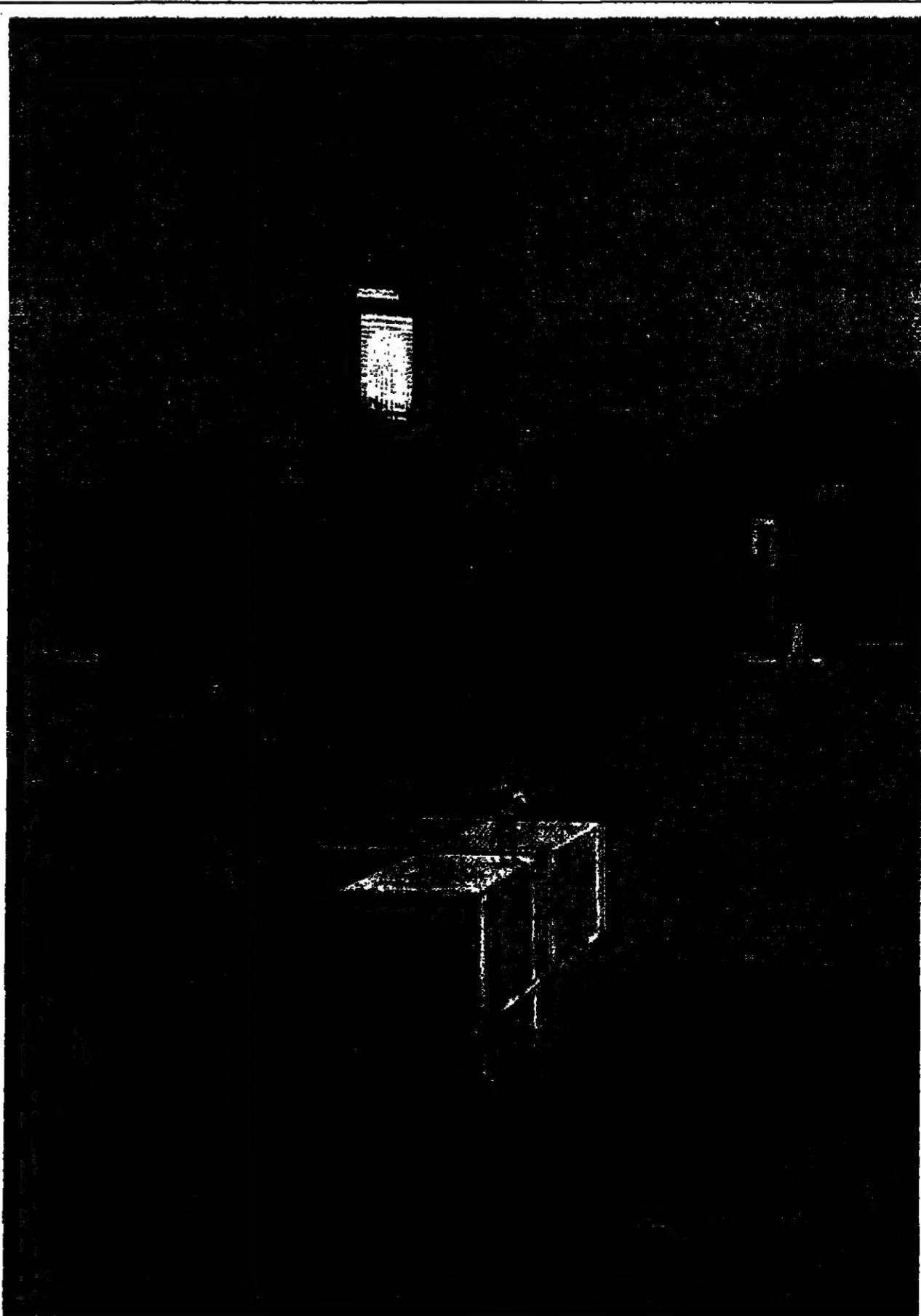
Officials at Argo Manunggal say they did not contact Calicot about involving the Japan Spinners Inspecting Foundation because they were interested only in "documenting the phenomena". "We had not reached the stage yet whereby we wanted to refer to arbitration," said Mr Jeffrey Ng, technical adviser at Argo Manunggal, which ranks among Indonesia's largest conglomerates. "We hope to resolve this in an amicable way."

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NEWS: ASIA-PACIFIC

BJP pledges 'reformist' budget in July

By Mark Nicholson
in New Delhi

A Bharatiya Janata party government would offer a "strongly reformist" budget by the first week of July if it won next week's vote of confidence in India's newly elected parliament, Mr Jaswant Singh, finance minister, said yesterday.

Mr Singh said in an interview that the "broad outlines" of such a budget would be contained in the new government's agenda, to be presented in an address to both houses

by Mr Shankar Dayal Sharma, the president, during Friday's opening of parliament.

However, there are indications that BJP leaders believe Friday's speech will be more a swansong than an overture. With no sign yet of other political parties' support shifting towards the BJP, the Times of India yesterday caught Mr Atal Behari Vajpayee, prime minister of five days' standing, referring to himself in an interview as an "interim" prime minister.

The BJP remains 70 seats short of a parliamentary majority

before the vote of confidence, due by May 31. It has so far managed neither to split the Congress party, which has pledged to vote against it, nor won defections from the Janata Dal-led regional-secular alliance which is intent on making its own claim to government.

The group, which embraces a dozen parties and now claims 184 MPs, has christened itself the United Front and will today formally elect Mr Deve Gowda as its leader.

Nevertheless, the BJP appears determined to use Friday's address to set out a clear

agenda for government. Mr Singh said the address would contain a "blueprint" for further economic reform which would differ in some respects from the previous Congress government's policies.

The government would create a "disinvestment commission", comprising professionals and bankers rather than bureaucrats, to make recommendations on sales of public sector assets, which a BJP government would encourage.

India's high fiscal deficit, he said, would be tackled by cuts to government spending

through such means as tendering out services. "There are many areas for immediate pruning in spending," he said, adding there would be no mass retrenchments.

Mr Singh also said a first budget would further liberalise the "fiscal system, banking, insurance and non-banking financial institutions", with the aim of improving the range of products available to domestic savers. A BJP government would seek to raise India's savings rate to 30-35 per cent from the present 24 per cent. He ruled out immediate foreign entry into the state-run insurance sector.

A BJP government would add "clarity" to rules regarding foreign direct investment, Mr Singh said. He favoured abolishing the Foreign Investment Promotions Board, which approves bigger FDI projects on a largely discretionary basis, in favour of a "broader, faster and more transparent" system, which would also be more decentralised.

• Reuter adds: Mr Sikander Bakht, a liberal Moslem, was named yesterday as Indian foreign minister.

ASIA-PACIFIC NEWS DIGEST

US appeals to China on N-test

US defence officials yesterday urged China to halt plans to carry out a new underground nuclear test, and said they had urged Russia and Ukraine not to sell long-range nuclear missile technology to Beijing.

Mr William Perry, defence secretary, said China had approached Russia to obtain technology related to the SS-18 long-range missile, adding that Washington had warned Moscow it would be a "big mistake" to allow China to expand its relatively small long-range missile force.

Mr Perry said he believed transfers of the SS-18 technology to China would be a violation of the Strategic Arms Reduction Treaty, which permits Russia to use SS-18 rocket boosters for commercial space launching.

Mr Walter Slocombe, undersecretary of defence, warned that Beijing was preparing for an underground nuclear test at the Lop Nur test site in the north-west, although he added China had recently shown "some flexibility" on the question of ending such tests.

Patti Waldemer, Washington

Beijing cool on Taipei overture

China said yesterday that Taiwan must show by its actions and not simply in words that it was anxious to improve relations with the mainland. In his inaugural speech on Monday, President Lee Teng-hui of Taiwan had offered to make a "journey of peace" to the mainland to talk to Chinese leaders. But he hedged his offer, saying he would do so "in the future, at the call of my country and with the support of its people".

China's Taiwan Affairs Office declined direct comment on the speech, but made it clear it regarded Mr Lee's statement as inadequate. "The Taiwan authorities must first stop their international activities to create 'two Chinas' or 'one China, one Taiwan', and must take the stand of a single China, not only in words but in actions," it said.

Beijing reiterated its satisfaction with the campaign it waged against Taiwanese independence, saying it had exposed Taiwanese leaders who had supported unification as a cloak for their pro-independence activities. China had accused Mr Lee of repeated such activities, but since the March 23 presidential poll has toned down its attacks. China regards Taiwan as a renegade province and has refused to renounce force to secure its return.

Tony Walker, Beijing

■ Nine Moslem separatists, armed with guns and home-made bombs, were killed in a gun battle this month with police in China's north-western Xinjiang region, local officials said yesterday. The shootout came soon after authorities in Xinjiang ordered a crackdown on separatists who, they alleged, were seeking to stir up a holy war.

Reuter, Beijing

Lee defiant on Singapore deal

Mr Lee Kuan Yew, Singapore's former premier, and his son, Mr Lee Hsien Loong, deputy prime minister, told parliament yesterday they had been given no special favours when they received discounts from a developer on multi-million-dollar condominiums. "I have never taken advantage financially of my position," Mr Lee Kuan Yew said during a parliamentary debate on the purchases.

The debate followed concern over soaring real-estate prices which prompted the government last week to announce sweeping measures to cool the overheated property market.

Mr Lee Kuan Yew, now senior minister, said "there is nothing to hide" and that he was prepared to face a commission of inquiry on the purchases. Prime Minister Goh Chok Tong told parliament he was satisfied there was no impropriety in the Lees' transactions. The Lees have announced they will donate the discounts to charity to erase any doubts about the transactions.

AP, Singapore

Pakistan power funding agreed

The World Bank has announced the completion of a \$630m financing package for the Uch power project in Pakistan, after the institution agreed to provide a guarantee to catalyse private-sector investment for the project.

The bank's pledge to provide a "partial risk guarantee" for the 586MW gas-fired project in Pakistan's Balochistan province helped to mobilise a \$75m syndicated loan by its private lending arm, the International Finance Corporation. This is the first time the two organisations have collaborated on such a guarantee.

Pakistani authorities say financing will soon be completed on several additional power projects which would increase generating capacity by more than 3,000MW. The government says it has attracted considerable private-investor interest in the sector and will announce further incentives later this year.

The bank guarantee, which provides support for a debt service default resulting from non-performance of certain contractual obligations undertaken by governments or their agencies, made it possible to extend the maturity of the IFC loan to 15 years, the longest maturity to date for a commercial financing package for Pakistan.

Patti Waldemer, Washington and Farhan Bokhari, Islamabad

NZ election date announced

Mr Jim Bolger, New Zealand prime minister, yesterday announced general elections would be held on October 12. The most recent opinion poll shows the popularity of Mr Bolger and his National party slipping.

Mr Bolger said the government would campaign on its record of stability, despite growing signs that economic slowdown is alienating voters.

Terry Hall, Wellington

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HK business leader warns Patten

By John Riddick in Hong Kong

Hong Kong's General Chamber of Commerce, one of the territory's main business organisations, yesterday called on Mr Chris Patten, the governor, to accept China's plan to replace the territory's elected legislature.

In an open letter to Mr Patten, Mr James Tien, chairman of the chamber, warned that refusal to co-operate with a provisional legislature would have an "adverse effect" on Hong Kong's transfer from British to Chinese sovereignty next year.

Mr Patten rejected the call. "There is no question of us doing anything which would undermine the lawfully constituted Legislative Council," he said.

The governor added that the body had been openly and fairly elected and was consistent with the treaties governing the handover. "We see neither the justification nor the need for a replacement or provisional legislature."

The exchange marked the latest step in a row between the governor and members of the business community. On Monday seven business organi-

sations, including the General Chamber of Commerce, wrote to Mr John Major, UK prime minister, accusing Mr Patten of damaging the image of the business community in comments made during a recent tour of North America.

Relations between the two sides have been strained by Mr Patten's implementation of democratic reforms, opposed by China and many members of the business community, and by his call for business leaders to play a more assertive role in defending Hong Kong's political and social institutions.

In his letter, Mr Tien also urged the governor to second senior civil servants to the provisional legislature, which will be chosen by an electoral college to be formed by the Beijing-appointed preparatory committee.

Mr Tien said the business community "intends to co-operate fully with both the preparatory committee and the provisional legislature, as well as the current Legislative Council".

China refuses to recognise the existing legislature, which was elected last year under Mr Patten's political reforms.

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NEWS: THE AMERICAS

Clinton accused of stealing Republican party ideas

Dole pushes welfare reform

By Jurek Martin in Washington

Senator Bob Dole yesterday took his presidential campaign to Wisconsin, home of the US's most radical welfare reform plan, to outline his own blueprint and again to accuse President Bill Clinton of being the main obstacle to a solution of this controversial social policy issue.

Over the weekend Mr Clinton, who will himself visit Wisconsin later this week, indicated he would probably grant the state's welfare plan a waiver from federal guarantees for the poor. This was in line with a policy of allowing the states greater experimental leeway on social policy matters. 30 have already received welfare waivers.

But Mr Dole promptly accused the president of "petty theft" in attempting to annex Republican ideas and recalled that Mr Clinton had twice vetoed welfare reforms bills passed by the Republican-controlled Congress.

Having entered the White House on the promise to "end welfare as we know it", Mr Clinton's current position, repeated over the weekend, is that he is ready to sign a welfare bill only if it is stripped of conditions changing Medicaid regulations for the elderly.

The Wisconsin plan is the handiwork of Governor Tommy Thompson, one of four Republican Midwestern governors frequently mentioned as a possible vice-presidential running mate for Mr Dole.

Its principal features include the abolition of the main federal welfare programme - Aid to Families with Dependent Children - and it would require every adult on welfare to work, if necessary in public service or charitable jobs, with a maximum entitlement period of five years. Wage subsidies



Dole acknowledges applause before addressing a meeting yesterday

would be provided to the most

but opposed by civil liberties

advocates.

It is easily the most radical plan put forward by any state and has been sharply attacked by groups believing it puts poor children, in particular, at risk.

There is mixed evidence that what Mr Thompson calls his "tough love" approach works in practice. An independent audit of another welfare-related Wisconsin project, which cuts benefits to families whose children are chronic truants from school, found no discernible improvement in classroom attendance. But a similar experiment in Ohio apparently produced the desired results.

Mr Dole was expected to embrace the Wisconsin approach in his *Fond du Lac* speech later yesterday. It was less clear if he would endorse mandatory drug testing for all welfare recipients, a course urged on him by conservatives

brief as his staff has struggled to adapt to a campaign no longer rooted in the Senate.

The few polls taken since last week have shown general approval for his decision to cut his ties with Congress and some small reduction in a deficit behind Mr Clinton that had been exceeding 20 per cent.

Cuba still shy of investment

And the US stance makes matters murkier, reports Pascal Fletcher

Two months after it was introduced, new US legislation tightening Washington's longstanding economic embargo against Cuba has thrown a fog of uncertainty over the prospects of future foreign investment on the island.

But perhaps equally worrying for the Cuban government is a creeping perception among some Cuba-watchers that the country's own much-touted opening to foreign capital may not be as wide and welcoming as was previously thought.

Since the downing by Cuban MiG fighters of two small US aircraft on February 24, and the subsequent retaliatory legislation from the US on March 12, policy statements by the Cuban leadership have struck a highly defensive note, suggesting a retreat to the ideological bunker by the island's one-party communist rulers.

Recent speeches by Cuban President Fidel Castro and his brother Raul, the defence minister, often containing ideological language reminiscent of the revolutionary 1960s and 1970s, have created an impression that Cuba's embrace of foreign capital and market-oriented reforms is not only less than enthusiastic, but could, in some circumstances, actually be rolled back.

This perception has been compounded by continuing complaints by some foreign businessmen in Cuba about bureaucratic delays and obstruction in the process of negotiating investment projects.

The Helms-Burton embargo legislation, named after its anti-communist Republican sponsors in the US Congress, threatens sanctions against foreign companies and their executives who "traffic" in expropriated property formerly owned by US citizens, including Cuban exiles.

In his most recent speech, President Castro remarked sardonically that the backers of the Helms-Burton law, by seeking to keep foreign capitalists out of Cuba, were defending the island's socialism. "They want 100 per cent socialism in Cuba, they want no one to invest," he said.

But the Cuban leadership has also made clear it

would like to keep the country's socialism as "pure" as possible. In a political report delivered in late March, Mr Raul Castro mentioned foreign investment, along with tourism, academic exchanges and the island's fledgling private sector, as areas where Cubans needed to be alert against "ideological penetration" and "subversion by the enemy".

There have been no publicised cases so far of existing investors withdrawing from the island because of the Helms-Burton law. But Cuban officials acknowledge that the

pace of foreign investment has slowed since May 31 last year, when there were 212 projects recorded totalling \$2.1bn of funds committed, mostly from Mexico, Canada, Spain and other EU nations. Officials, citing a renewed need for discretion, decline to give updated figures.

Nevertheless, Cuba's image as a new convert to economic reform and foreign investment was not helped by the European Union's decision earlier this month to put on hold formal negotiations for an economic co-operation agreement with the island.

Although Cuban officials stressed that dialogue with the EU would continue, a European Commission spokesman indicated that Cuban intransigence over European recommendations for political reforms and faster economic liberalisation was behind the impasse.

Cuban officials strongly deny there has been any slackening in official commitment to economic reform. They cite the need for a period of "consolidation" to order and regulate the island's new-found economic landscape, the result of a series of decentralising reforms introduced mostly since mid-1993.

The reforms cannot go faster than the nation can assimilate, Mr Octavio Castilla, deputy foreign investment minister, said. This clearly means politically as well as economically.

World leaders choose world leaders.



The committee has previously rejected pressure from the UK and the Falklands to include a clause on the islanders' right to self-determination, instead passing a resolution that merely encouraged dialogue between London and Buenos Aires.

This year, however, several committee members, such as Trinidad and Tobago, Sierra Leone and Papua New Guinea, have "recognised this as an omission" and are disposed to agree to a self-determination clause, said a British Foreign Office spokesman.

"We want to see self-determination included in the resolution," the spokesman said.

"We have pushed for this in the past and we will push for it again this year."

All other committee resolutions included a clause on self-determination, which the committee "professes to consider one of its most important principles," he said. Britain's support of the idea was "nothing new" and Argentina "should not be surprised by our action."

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NEWS: UK

'Mad cow' crisis: While praised at home, the UK prime minister's action has invited European condemnation

PM's threat echoes de Gaulle's 'empty chair' policy

By Caroline Southey in Brussels

There was confusion in Brussels last night over the role model adopted by Mr John Major, Britain's prime minister, in declaring his non-co-operation with the other 14 member states of the European Union.

Some speculated that he might be trying to follow in the footsteps of President Charles de Gaulle of France, the only EU head of state ever to withdraw from all co-operation

with the rest of the community, when he abandoned his seat at the table in 1965. His infamous "empty chair" policy brought decision-making to a virtual standstill.

Others suggested that his actions were more reminiscent of Mr Andreas Papandreou, the former Greek prime minister, who repeatedly held unrelated decisions hostage in the 1980s to win his way on issues of vital national interest.

However, Mr Major appears to have opted for a "half-empty chair policy", threatening only

to withdraw co-operation from the intergovernmental conference reviewing the EU's treaties, and to block any decisions requiring a unanimous vote in the Council of Ministers.

The general's position and Mr Major's are different by several light years, according to Sir Roy Denman, a former top British official in the European Commission. "De Gaulle was a towering figure and France, at the time, was the power in the union."

EU officials said Britain's move was unlikely to have any

impact on EU business in the short term.

Discussions in the IGC were still at a preliminary stage. "We are not at the final drafting stage yet," the official said. The IGC organisers had decided to take a "low key approach" at the heads of state summit in Florence at the end of next month.

However, one official said Britain's move could begin to have a bearing on decisions in the IGC if the crisis extended beyond the summer.

As far as Britain's threat to

block any decisions requiring unanimity was concerned, EU officials believed there were few instances where the policy would provide the UK government with concrete leverage.

A decision that could be affected concerns Europol, the planned EU-wide police force which would deal with drugs, fraud, and illegal immigration. Mr Major's move could scupper delicate behind-the-scenes negotiations on the subject of the European Court's jurisdiction over Europol which had offered the hope of

a deal being struck at the Florence summit.

Another casualty could be a job-creating initiative launched earlier this year by Mr Jacques Santer, the Commission president, under which EU surplus funds from the 1998/1999 budget would be used to finance projects such as trans-European rail and road networks.

Britain has also served notice it might not sign the European Convention on Insolvency which aims to lay down common rules on bankruptcy across the union. Only two

countries - Britain and Ireland - have so far refused to put their names to the agreement.

But EU officials' main concern was the longer term damage Britain's announcement could have on British/EU relations.

"This will only increase the ill will between the rest of the EU and Britain to a dangerous point," Sir Roy said. "If the Tories are re-elected many will argue that it is time to say goodbye to Britain. After all it has not co-operated with the Europeans for 22 years."

EU states deplore growing conflict

Financial Times Reporter

Britain's pledge to obstruct European Union business was deplored last night by officials from other EU nations as a self-defeating measure which could poison the atmosphere in which the beef crisis is being addressed.

Both the European Commission and diplomats from several member states said the UK ought to focus on the beef problem itself instead of trying to pick a broader fight with its partners.

But there was relief among EU diplomats that Mr John Major had resisted pressure from his hardline supporters openly to defy European law by taking action such as a retaliatory trade embargo.

"It's not in Britain's interests to intensify the conflict," said Mr Philippe Vasseur, the French farm minister. "Britain would complicate things if it carries out its threat."

It was stressed in Paris last night that this week's meeting of veterinary officials had come close to lifting the ban on some UK beef products, and there were good prospects for progress at a farm ministers' meeting on June 3. "France wants to co-operate and share understanding," said one official. "But it does not help if you make dramatic gestures."

The Commission, in a caustic comment on Mr Major's threat to hold up EU business, said the crash in the beef market was a problem for the EU as a whole and "a solution can only be achieved through the proper functioning of the Union's institutions and procedures." It was "in all the member states' interests" to safeguard these procedures, a Commission spokesman said.

In the UK yesterday, Mr Richard Macdonald, leader of the National Farmers' Union, said the government's move to slow EU decision-making was "a risky one". But he added that there was a strong argument to "up the ante". The NFU yesterday lodged formal proceedings against the ban in the European Court of Justice. The union also decided to ask the court to grant an immediate, temporary suspension of the ban on gelatine, tallow and semen, and possibly on exports of British beef to third countries, while the full case is heard.

Major's tough line wins approval

George Parker reports on the premier's new 'get tough' approach on the beef crisis

When European vets voted on Monday night not to lift the export ban on beef products, Mr John Major was ready to enact a hard-hitting and well-prepared contingency plan.

According to one senior minister, Mr Major reacted angrily to the humiliating setback but then proceeded to prepare his response with grim determination. By the time he made his announcement to the House of Commons, it seemed he was almost enjoying himself.

The prime minister clearly believed he had found an issue on which he could take a robust line on Europe, without splitting his party in two. The early signs were that he had largely succeeded.

Mr Major woke early yesterday to begin rallying ministerial support for his new "get tough" approach on the beef crisis, often giving them little chance to prepare or voice their reservations.

His favoured method, using the veto and non-co-operation to block forthcoming EU busi-

ness, was the favoured option of the Foreign Office, which had prepared alternatives if diplomacy failed to achieve a partial lifting of the ban.

Mr Major contacted Mr Malcolm Rifkind, foreign secretary, in Strasbourg early in the morning to discuss his plan and then spoke to Mr Douglas Hogg, also on European business in Brussels. Both later flew back to London for further talks at Downing Street.

Sir Michael Reresitine, deputy prime minister, was told of the plan by fax on a visit to China, and Sir Nicholas Lyell, attorney-general, reported he was ready to challenge the EU beef ban in the European court.

The most crucial meeting took place in mid-morning at Number 10 when Mr Major saw Mr Alastair Goodlad, the chief

whip, and Mr Kenneth Clarke, the fervently pro-European chancellor.

Mr Clarke, who argued strongly against threatening retaliatory measures three weeks ago when the idea was first mooted, is the most fervently pro-European member of the cabinet.

But friends said despite his reservations, even he recognised the need for Britain to adopt a new approach, and was "comfortable" with the threat to disrupt the forthcoming IGC.

With all the main players squared, Mr Major took his plan to the Commons. His announcement that legal action against the ban would begin this week was greeted with muted support from the Tories but there was a roar of

relief when he delivered his bombshell.

"I have to tell the House that without progress towards lifting the ban we cannot be expected to co-operate normally on other community business," he said.

Sir Peter Tapsell summed up the mood on the Tory benches when he said the statement would be greatly welcomed by the British public. And in the rhetorical flourish more associated with wartime, Sir Peter said the country found itself at "a moment of national crisis".

Some Tories wanted to go further: Mr Bill Cash insisted that Britain should suspend its payments to the EU.

Pro-Europeans kept their heads down, although Mrs Edwina Currie said she was "very uneasy" about Mr Major's statement.

Mr Tony Blair, leader of the opposition Labour party, seemed unable to find a penetrating line, except to suggest that Mr Major would not carry through his tough words.

Mr Tony Blair, leader of the opposition Labour party, seemed unable to find a penetrating line, except to suggest that Mr Major would not carry through his tough words.

Doubts cast on science of export ban decision

By Caroline Southey

place and checked, the export ban on these products could be lifted. This would also apply to semen. The proposals were accepted by a majority, including France.

"Germany was the only country to speak out against Mr Fischler's proposal," said the EU diplomat. The rest - Austria, Spain, Portugal, Luxembourg, Belgium, the Netherlands - had no substantive reasons to continue voting against the plan", he said.

The picture emerging of the 18-hour meeting is that the vets cast their votes for reasons ranging from residual anger with Britain for its management of the BSE crisis, to doubts about the effectiveness of the selective slaughter programme. But few based their decisions on scientific evidence in front of them.

The vets were presented with a scientifically stringent proposal.

The idea, mapped out by Mr Franz Fischler, EU commissioner for agriculture, was that the EU should impose tough conditions for the manufacture of tallow and gelatine in Britain. Once in

lands once British semen was allowed into the country.

In the case of Belgium and Luxembourg, according to an EU official, there was an element of "Benelux solidarity".

Spain and Portugal seemed to link the question of lifting the ban on beef derivatives to the broader question of the veracity of Britain's selective slaughter programme.

EU officials said a number of countries felt Britain had presented "too little too late" on the slaughter policy. "There is still not enough detail and a feeling that they are only half putting the proposal on the table," said one. This, said another, played into broader unease about Britain's management of the BSE crisis dating back to 1988.

• The EU has called a meeting of farm ministers next month to discuss BSE in a bid to break the deadlock.

Continent's leaders fete opposition Labour party's fiscal envoy

By Robert Peston, Political Editor in Paris

Labour's European credentials. Having been engaged for years with a British government whose European Union views have been moving from agnosticism to scepticism, they wanted reassurance that a Labour government would be different.

It is important for Labour to provide this reassurance. If it forms a government after the forthcoming general election - to be held in the spring of next year at the latest - it will take over the presidency of the European Union at the end of 1997, during the crucial final phase of moves towards monetary union, scheduled for 1999.

The big topic for discussion was

ments, although both on the right, have appeared keen to establish a relationship with Labour.

There have been separate meetings with Mr Hans Tietmeyer, the Bundesbank president, Mr Theo Waigel, the German finance minister, Mr Alexandre Lamfalussy, the president of the European Monetary Institute, and Mr Jean-Claude Trichet, the governor of the Bank of France.

Mr Brown's message was that Labour believes in developing the European Union through co-operation with other member states. He is not a federalist, but he is persuaded of the argument for further European integration.

While the governing Conservative party is debating whether the UK should leave the EU altogether, the challenge for Labour is rather that its approach to the EU should not make it vulnerable to the charge that it will fail to stand up for UK interests.

Mr Brown made it clear that the force of the Eurosceptic campaign in the UK meant that Labour could not afford to set itself up as an uncommitted supporter of the EU.

However, the main item on the agenda for these trips is monetary union. The French and German governments want a firm commitment from Mr Brown that a Labour gov-

ernment would take sterling into a single currency in 1999.

He has firmly resisted such a pledge, for fear that it would cause damage to Labour's electoral prospects. He reiterated that Labour favours monetary union but also stressed the obstacles to joining.

He also made abundantly clear that Labour could not at the moment contemplate taking sterling back to the European exchange rate mechanism as a precursor to participating in a single currency.

The political dangers for Labour in such a commitment appeared to be recognised in Paris and Bonn.

But Mr Brown stressed that he

wants to be able to in a position to join in 1999. Probably the most controversial public statement he made on his Paris visit was that "it would be good if Britain were in a position to make that sort of decision".

That of course has uncomfortable implications for his Labour colleagues. It reinforces his determination to keep public borrowing under control - and will lead him to become ever tougher in refusing public spending requests.

For the next few months therefore, rightwing governments on the continental mainland are likely to remain a friendlier audience for him than the Labour brothers.



Accurate as science may be, its effects are often hard to predict. After all, research is aimed at the unknown, and ruling out trial and error would mean never leaving

the beaten track. The chemical and pharmaceutical industries, in particular, face incalculable risks. Doing away with pests, for instance, can eliminate the natural control

of other organisms, inducing their growth, generating unforeseen threats. And the public that wanted the "good" results, has little patience with the "bad" ones. Zurich, a leading

global insurance group, has long made a special effort to understand chemical and pharmaceutical industries and help them control their risks. Alternative risk financing

plans, meeting a company's needs for long-term cost transparency and stability, may be a solution. If the bite of misfortune cannot be avoided, at least its effects can be lessened.

ZURICH
INSURANCE GROUP

Jeffrey S. S. S.

MPs call for demerger of airports group

By Michael Skapinker, Aerospace Correspondent

The House of Commons transport committee yesterday called for BAA, the airports group, to be broken up, saying London's Heathrow, Gatwick and Stansted airports should not be run by the same company. BAA's shares fell 17p to close at 507p after publication of the report.

The transport committee said it recognised that Stansted, to the north-east of London, could not have been developed as rapidly as it had been without the profits from Heathrow in west London and Gatwick to the south-east of the capital. But it said that if Heathrow were owned by a separate group from Stansted and Gatwick, the two companies would have a greater incentive to develop all three airports.

The committee called on the Monopolies and Mergers Commission, which is conducting a review of BAA, to re-examine whether the group should remain "the monopoly provider of airport services in the south-east [of England]".

BAA, which also owns Glasgow, Edinburgh, Aberdeen and Southampton airports, rejected the recommendation, saying the MMC had almost completed its review and was unlikely to reopen the issue of placing Heathrow under differ-

ent ownership from Gatwick and Stansted.

Mr Des Wilson, BAA public affairs director, said: "If we were just in a domestic business you could possibly say that we are a monopoly. But we are involved in a highly competitive international business. In many ways our airports are complementary. It was the success of Heathrow that enabled Stansted to be built."

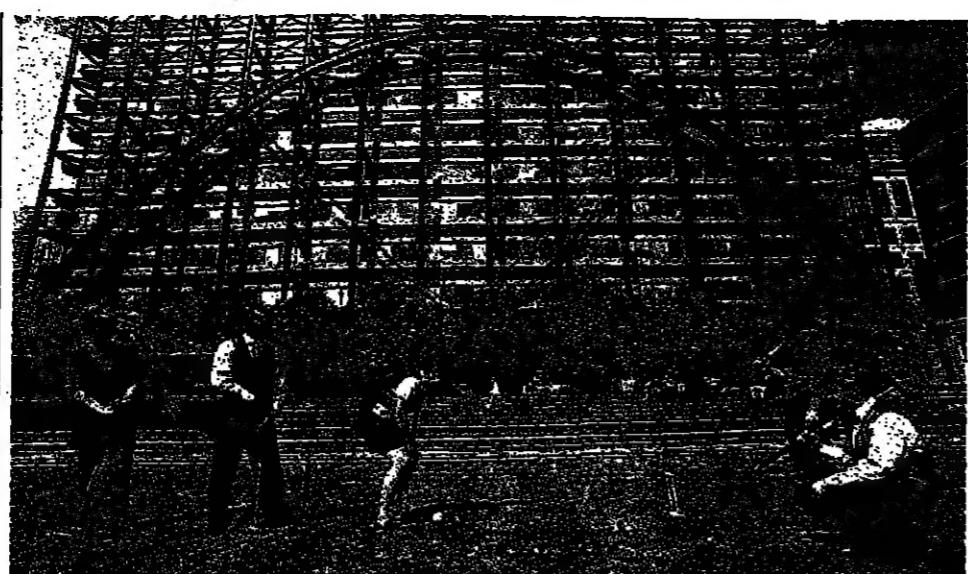
The committee also recommended that Heathrow's two runways be used for both landings and take-offs, a suggestion which infuriated environmentalists. At present, one runway is used for landings and the other for take-offs. At 3pm, they change around, giving neighbourhoods under the flight paths a period of quiet each day.

Mr Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise, said: "We will fight any such proposal to the end." BAA said it was also opposed.

Mr Wilson said BAA was interested in a proposal from the committee that Heathrow landing charges be increased, with the extra revenue to be spent on the environment.

The committee also said it had not ruled out the idea that an airport could be built in the Thames Estuary.

Lex, Page 21



A team from league sponsors Corney & Barrow - the restaurant chain - launches the Golf Croquet season of matches among City firms in Exchange Square behind Liverpool Street Station

Campaign launched to promote services in US

By Stefan Wagstyl, Industrial Editor

Mr Ian Lang, the trade and industry secretary, is today due to launch an export promotion campaign for UK service industries in North America - the first such drive aimed at the sector.

The two-year £2.5m (£3.8m) campaign will focus on supporting small and medium-sized companies in four areas - film and television, design, information and computer services, and services for US companies planning investment or trade in Europe.

Officials plan to spend £750,000 a year supporting export efforts with advertisements, seminars and a campaign on the Internet. The department will also host a conference and exhibition in Santa Clara, in California's Silicon Valley, next year with a budget of up to £1m.

The campaign is an extension of a three-year campaign called North America Now, launched in 1993, during which exports of goods to North America increased from £13.8bn in 1992 to £20bn last year. Officials hope they can achieve a substantial increase

in exports of services, which totalled £10bn in 1994, the latest year for which figures are available.

Britain is the leading exporter of services to the US, with a share of 13.4 per cent of imports in 1994. But since imports account for less than 3 per cent of the US services market, officials believe the opportunities are "enormous".

The campaign follows a study of the North American market by the management consultancy arm of KPMG, the accountants. The study found that smaller companies would benefit from help.

Sinn Féin plays down prospect of IRA ceasefire

Financial Times Reporters in London and Belfast

The UK government faced a twin threat yesterday to its preparations for all-party talks when the Ulster Unionists, the largest pro-British party in Northern Ireland, threatened to withdraw support from the Conservatives and Sinn Féin played down prospects of an IRA ceasefire.

Mr David Trimble, the UUP leader, warned Mr John Major

- the UK prime minister - that he could not count on Unionist support at Westminster if he made further concessions to republicans to ensure their participation in the negotiations which begin on June 10.

Mr Gerry Adams, president of Sinn Féin, the IRA's political wing, said his acceptance of the six principles of non-violence set down by former US senator George Mitchell had no bearing on any ceasefire decision.

Mr Trimble said his party was "alert to the danger of further pressure on John Major to

once again dilute his position".

"Any backsliding by the prime minister on the twin issues of the ceasefire and decommissioning would be regarded as a fundamental breach of faith," he added.

Mr Trimble's threat coincides with rumblings of a rebellion among Tory MPs anxious that Mr Major does not yield on the basic issues of a ceasefire and arms decommissioning in his attempt to ensure progress at the talks.

With their majority down to one, Conservative business managers do not take such threats lightly. However, the government has been told by the opposition Labour party that it can count on its support on Ulster issues, while the Democratic Unionist party denounced Mr Trimble's statement.

Mr John Bruton, the Irish prime minister, welcomed Mr Adams's remarks on the six principles. However, he reiterated that both Dublin and London insisted on a ceasefire as a pre-requisite for Sinn Féin's admission to the talks.

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Photographed by Eric Wall

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BUSINESS AND THE ENVIRONMENT

As the recycling arm of Inco, the western world's biggest nickel producer, International Metals Reclamation (Inmetco) is constantly on the lookout for unwanted items from which it can recover the silver-grey metal used to make stainless steel.

So Inmetco, located on the site of a disused steel mill near Pittsburgh, Pennsylvania, was eager to do business two years ago when the newly formed US Rechargeable Battery Recycling Council (RBRC) came looking for a recycler of spent nickel-cadmium (NiCad) batteries.

There was one snag, however. The council was willing to do a deal only if Inmetco would recycle the batteries' toxic cadmium cells as well as their nickel. The result was a five-year contract and the world's first integrated NiCad battery recycling facility.

Inmetco officially opened its cadmium recovery plant in March. Once teething troubles are ironed out, the facility's three furnaces plus Inmetco's existing nickel recovery operations will be able to process 2,500 tons of spent NiCad batteries a year.

For its part, the council is preparing an ambitious campaign to encourage users of the growing array of devices that need NiCad batteries, from computers to cordless power tools, to return their spent batteries for recycling.

If all goes according to plan, more than 6,000 retailers in 30 US states will participate in the council's recycling programme by mid-1996. The proportion of NiCad batteries returned for recycling or disposal in hazardous-waste landfills would climb from about 15 per cent now to 70 per cent by early next century.

Inmetco's confidence that business will snowball is reflected in the cadmium-recovery plant, which has enough space for another 13 furnaces. Dick Hanewald, Inmetco's president, forecasts that the plant's annual throughput could quadruple to 10,000 tons over the next four to six years.

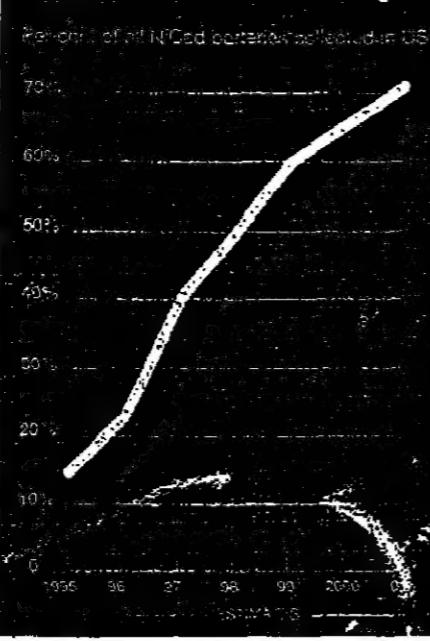
NiCad batteries owe their popularity to their ruggedness and long life. In their industrial, vented-cell form, the batteries are used as a back-up power source, for instance, in railway carriages and signals.

But the biggest growth is in demand for the smaller, sealed-cell batteries used in cordless electrical devices, from cellular phones to medical monitoring equipment.

Surging demand has raised concern over the disposal of spent batteries. Cadmium, which vapourises at a relatively low temperature, is highly toxic when ingested. Workers at Inmetco's cadmium recovery plant are required to wear respirators.

Inmetco starts by separating the batteries' cadmium and nickel cells. The cadmium is boiled until it

RBRC's collection target



Inmetco's three furnaces plus its existing recovery operations will be able to process 2,500 tons of spent NiCad batteries a year

A battery bonanza

Bernard Simon reports on an initiative to recover nickel-cadmium involving 6,000 retailers across the US

vapourises, with the condensed vapour collected as virtually pure, silver-grey cadmium shot. This is sold to the US subsidiary of Sweden's Saft, one of the biggest NiCad battery makers.

Nickel from the batteries is combined in a rotary hearth furnace with nickel-bearing mill scale, flu dust, shavings and other waste that Inmetco collects from stainless steel mills.

They emerge as nickel, iron and chromium-bearing ingots, known as "hogs" or "pigs", that are returned to the steel mills as raw material.

Five leading NiCad battery makers - Saft, Japan's Sanyo and Panasonic, Varta of Germany and Florida-based Energizer - joined forces to set up the council in early 1994. About 175 appliance manufacturers, such as Motorola, AT&T and Black & Decker, have signed on as "licensees" to help finance the recycling campaign.

The council began work in earnest last year after the US Environmental Protection Agency decided that NiCad batteries destined for

recycling would no longer be required to comply with costly, time-consuming restrictions on the transport of hazardous waste.

About 27 states have so far endorsed the new rules, clearing the way for the council to launch a revitalised battery collection campaign later this month.

Public education will form a big part of the drive. "Many households don't understand that their cordless device contains a nickel-cadmium battery," says Kim Kelley, the council's president. The council has signed up Richard Karn, who appears on a popular TV home-improvement show, as its "celebrity spokesman".

The council provides participating retailers with battery collection boxes which from this month will carry Karn's picture. The boxes also come with a United Parcel Service authorisation, which allows a UPS driver to pick them up without extra paperwork.

The council has set up a computerised tracking system that will enable it to take the initiative in replacing collection boxes.

A number of variations on the council's programme are already in operation. Compaq Computer offers to send owners of its PCs a postage-paid envelope, addressed to Inmetco. Compaq also pays Inmetco's recycling fee of about 40 cents per lb.

Inmetco itself offers a similar service to larger NiCad battery users, such as hospitals, police and fire stations, and appliance service centres. It sends out postage-paid cartons to about 500 customers a year, charging \$19.95 (£13) for each container. The fee drops to \$17.95 for bulk orders.

The council was initially created to allay battery makers' fears of tighter regulatory controls, including threats of a ban on NiCad batteries. Its recycling proposals have succeeded not only in putting those fears to rest, but in replacing government controls with attempts at a more market-oriented solution.

As Hanewald puts it: "Command and control are slowly giving way to an attitude of how do we comply in the most intelligent way possible at the least possible cost."

Andrew Baxter reports on a cleaning service which reconditions batteries and extends their use

Refreshing approach to a longer life

At the end of their working lives, the batteries handled by Chez Darda's company are disposed of in compliance with all the official guidelines, but some interesting things happen to them along the way.

Darda is founder, president and chairman of Phoenix-based Renu International, which has developed and commercialised what it claims is a unique technology for "refreshing" or reconditioning rechargeable nickel-cadmium (NiCad) batteries used in two-way mobile radios and cellular phones.

The process involves an ultrasonic method of cleaning the battery plates, to remove the contaminants that build up during use. "A typical battery would have a charge/discharge life of 400 cycles," says Darda. "By cleaning up the contaminants you can extend it to 1,000 to 1,200 cycles."

Darda first began looking at ways to refresh NiCad batteries in 1985, but it took several years to perfect the technology and some trial and error to find the best way to commercialise it.

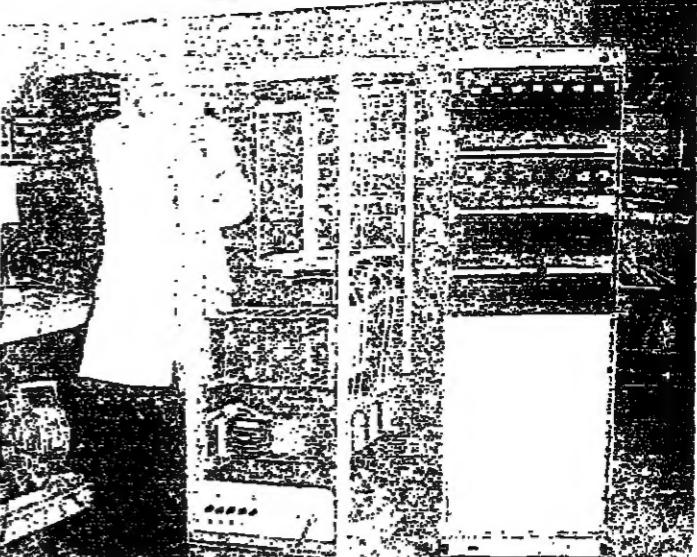
Since the mid-1990s, Renu has been operating a pilot service for customers, initially selling a batch of clearly identifiable rechargeable batteries to them, then picking them up for reconditioning every six or 12 months.

The customer receives up to 48 months of guaranteed battery service, and the batteries will, on average, be reconditioned three or four times before Renu disposes of them at its own cost.

Effectively, Renu is providing an extended battery management service, which Darda says provides a much lower-priced alternative to "in-house" battery management.

So far, the service has appealed mainly to US emergency services and municipalities for their two-way radio systems. Because lives often depend on their use, the batteries tend to be better quality than those used in cellular phones.

Darda sees steady growth prospects from this sector for



Renu's process involves an ultrasonic method of cleaning the battery plates

Renu, but is now "very much excited" by the much larger cellular phone market.

Five years ago, he says, the general quality of batteries and cells used in cellular phones was unimpressive, and there are still many that are less than ideal. But he expects the quality and value of these batteries to improve - just as happened in two-way radio - which would make a battery reconditioning service more worthwhile.

Renu has developed all its machinery and software, and invested heavily in developing bigger, faster reconditioning machines. The latest Mark 8 computer-controlled model takes an average of two hours 10 minutes to refresh 256 units, compared with the seven hours that one of Renu's earlier machines was taking for 48 units.

The company is now expanding fast, with reconditioning sites planned for Chicago, Atlanta and - possibly - Buffalo. A reconditioning machine is also being sent to Canada.

Overseas, Renu plans to have outlets "throughout Europe", says Darda, and decisions on expansion have either been taken, or are close, for France, Germany and

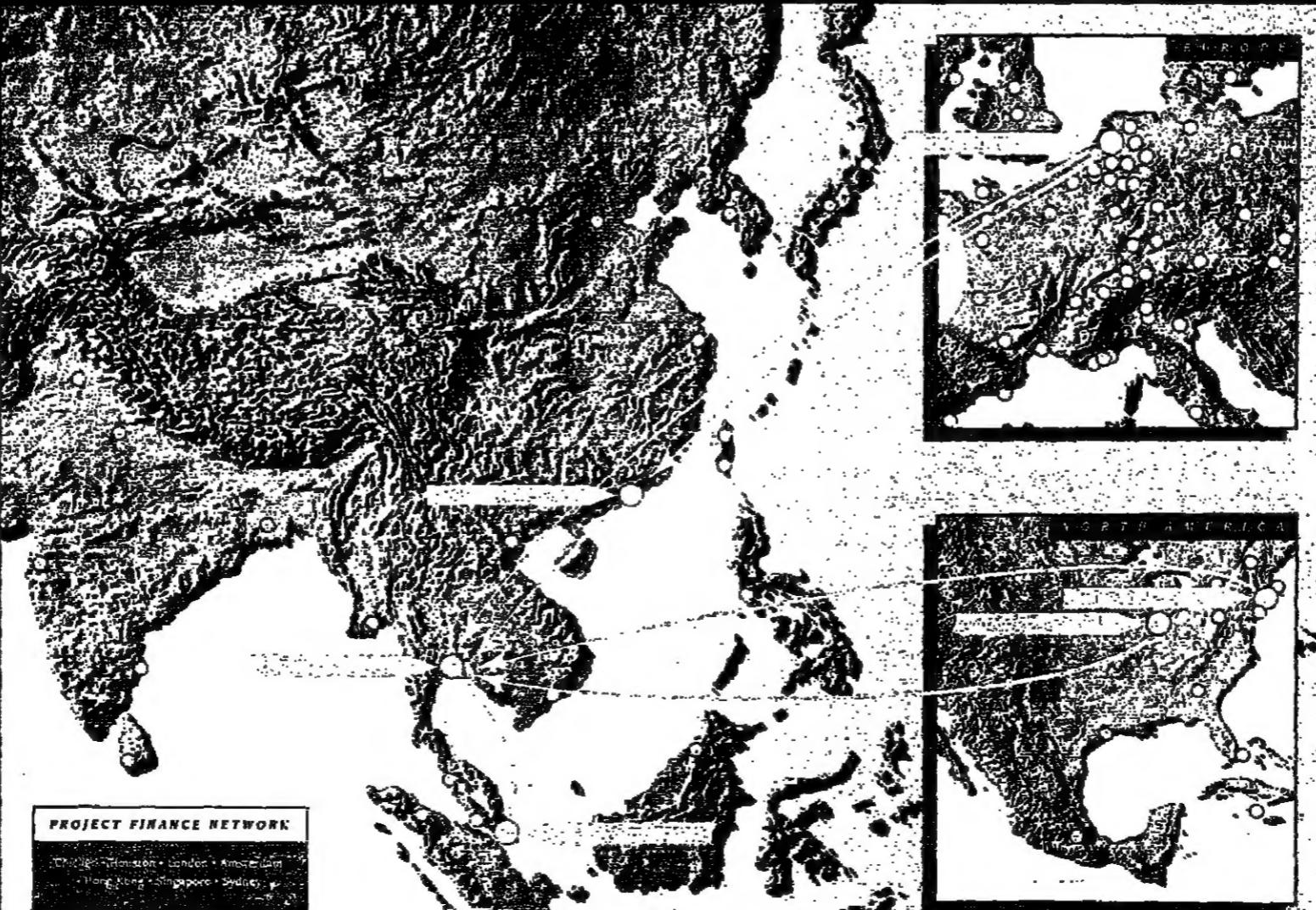
the UK.

In the UK, Renu International UK, a separately owned company, was recently set up as the proposed distributor, and aims to have a Mark 8 machine running somewhere in the UK by the end of the year. The most likely location will be just outside London, says Murray Richards, a director of the UK company, which has already established contact with police forces and transport operators.

Although the current focus is on NiCad batteries, Renu's process works better on the newer and increasingly popular nickel metal hydride (NiMH) batteries, says Darda. It is also applicable to other innovative battery types such as lithium ion and polymer batteries.

The Phoenix-based company is also starting to develop its own batteries. Production is due to begin in October of what are said to be the world's first self-conditioning, self-cleaning rechargeable batteries, also for the cellular and two-way markets. The batteries use a standard charger, are equipped with an LCD "fuel gauge" indicator, and will be available with NiCad or NiMH cells.

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ARTS

Television/Christopher Dunkley

Between a rock and a hard place

Ever since the coming of ITV in 1955 and the end of the BBC monopoly British television executives have been caught between Scylla and Charybdis, or, as most of them would doubtless say today, between a rock and a hard place. On the one hand are the ratings which, with the rapidly increasing quantity of television, have become more and more vital to programme survival, whatever the channel. On the other hand is the scorn of much of the British middle class, and especially the intelligentsia, the very bit of society from which most television executives come, and which contains most of their family and friends, a sector which tends to ridicule television for what is seen as its glib and shallowness and above all that very populism which gives rise to the ratings.

Executives in television have reacted in various ways. Even more than in most industries they have clustered together to talk shop and provide mutual support. (Thanks to their social lives many watch startlingly little television; much less than the national average.) They band together in clubs with grand names and give each other lots of

prizes. And recently they have taken to whistling defiantly amid the encircling gloom, though they would abandon their Boss coats and BMWs rather than admit this to public. Occasionally you find one who genuinely believes that not only the quantity but even the quality of television programmes is higher now than it used to be.

The head of programming at BSkyB is one. In the FT's letters column last Saturday he argued, as so many of us have over the years, that the coming of ITV and BBC2 improved the quality of television. He also asserted that the arrival of Channel 4 improved quality whereas many of us would say that it served mainly to increase diversity. However, what he so noticeably omitted was any claim that satellite broadcasting, the chief increase of quantity, had done anything for programme quality. A more interesting argument was put

up recently by Michael Jackson, controller of BBC2. Speaking at one of those clubs, the Royal Television Society, he began by saying that we live in a promiscuous age, meaning that there was no fixed centre any more, no received set of values or authority. "There's a feeling that the BBC isn't any longer where it was, at the centre of things. It doesn't carry the same weight. The programmes aren't as good. And television in general is seen as trivial".

Then, having set up this dangerously sturdy straw man, Jackson attempted to knock him down, claiming that public service television is, in many ways, better today than in any former golden age. He picked out programmes from a 20-year-old *Radio Times* and argued that, in various respects, today's were better – a game which can be played

by any number with any outcome you care to pre-ordain. But does the general argument stand up? In some respects it does: anyone who has read this column regularly over the past 25 years is familiar with the assertion that programmes about politics, wildlife, recent history (the cold war, Watergate, Yugoslavia) and some other matters have improved. But these tend to be low-rating, special-interest programmes and, even if there are more of them now – and I suspect there are – the proportion is smaller than it used to be, and they are more difficult than ever to find amid the plethora of trivia.

It is the bedrock of television entertainment which is more questionable. Take chat shows, and talking heads generally: does anyone really think that this element is better today than 20 or 30 years ago? The opening item on the first edition of *Tonight With Richard Madeley And Judy Finnigan*, the

"tough" interview of O.J. Simpson, was merely the exception which proved the rule, that rule being that this is a PR show for airheads. On second thoughts the O.J. item was not even an exception to that rule. The studio interviewing on the original *Tonight* programme was streets ahead. It would hardly be fair to compare *The Gaby Roslin Show* to John Freeman's *Face To Face* (a series often copied, most recently by Jeremy Isaacs, but not yet surpassed) but surely fair enough to compare it with *Parkinson*... except that there is no comparison. *Watching Party* in one comic off talk to George Best on BBC2's *Best Night* on Sunday was better – a game which can be played

My Grandmother comedies. There is an ineradicable belief in British television that merely by cramming oddly assorted people into a single living space you create the most hilarious comedy. Although *Life After Birth* (in which Alison has a baby and Judith has a spread-eagled boyfriend tied to the bed) is the 369th sitcom since *And Mother Makes Three* to dispense this theory, no one in television has noticed. When you point out that Galton and Simpson with *Stepfie And Son* and Johnny Speight with *Till Death Us Do Part* look like Shakespeare, Marlowe and Wilde alongside today's sitcom writers, they exclaim groan but cannot refute the point.

It is hard to avoid the feeling that relativism is at least partly to blame for what is happening and that Jackson gave the game away in his opening remarks: people in television no longer have the courage to stand up and say that A is

better than B and will therefore be preferred. Ratings are what matter most, and if laddish studio chat about soccer and lager, or girlie talk about lipstick and willies are considered fashionable then we shall have *Fantasy Football League* and *Pajama Party* and *The Girls Show* and *The LADS*. No matter how trashy and trivial they make the whole of television seem. That is not to say that everything on television is getting worse: a claim that is just as absurd as the notion that 900 digital channels will somehow improve programme quality.

It is to say that today's TV executives do not seem to share the ideal of their predecessors which was to go as far as possible towards combining quality and popularity. That is what characterised the best of the output during the days of the so-called duopoly, and what made much British television better than what was seen in many other countries. Today they seem content to pursue quality with a minority of specialised programmes while going for popularity, without quality, in the bulk of the output. It is a policy which makes television as a whole feel cheap and nasty, and which seems likely to lose it the few serious friends it once had.

Yesterday film-maker Mike Leigh became a member of that rare, endangered species: a spokesman for Britain who returns from Europe in triumph.

His Palms d'Or for *Secrets and Lies* and Brenda Blethyn's same-film prize for Best Actress – predicted on these pages two weeks ago – made Cannes '96 a formidable UK victory. Since the movie also collected the International Critics Prize, open to all films both inside and outside the competition, it was effectively a wipe-out of the opposition.

Leigh's film opens in Britain this week, with the kind of timing publicity folk dream about. More on its charms tomorrow.

Elsewhere, the last days at Cannes were devoted to proving that you can make cinema from absolutely anything and not just the title material in – to name one late surprise in the sidebar – Italy's *Caligula*.

Here director Carlo Lizzani recreates the making of that postwar classic *Rome Open City* in a film not overcome by reverence, though it trips up once or twice on bio-pic banality. Rossellini, Fellini and Magnani all bustle through – or their actor-lookalikes – and *Rome* screenwriter Sergio Amidei is played at full, scene-stealing tilt by Giancarlo Giamini.

But as well as celluloid, Cannes proved you can make movies from such unlikely material as car crashes, philosophy teaching and loss of employment in Helsinki.

David Cronenberg's *Crash* is a brave bid to film J.G. Ballard's sci-fi vision of a world hooked on the thrill of highway collisions. "Auto-destruction" takes on new meaning – and so does auto-erotism – as James Spader and Holly Hunter lead the sex-obsessed car freaks driving their Porsche to immolation before adding intimacy to injury right there amid the debris.

This sort of thing will give the AA whole new headaches. I am less sure that it will give a significant new direction to cinema, let alone to the erratic career of the director of *The Fly* and *Naked Lunch*. We end by giggling at the repetitive bonking and the earnest fetishising of bandages, leg braces and traction rigs. For reasons best known to their psychotherapists, the Cannes



Mike Leigh's 'Secrets and Lies' won the Palme D'or with Brenda Blethyn (right) named Best Actress

British triumph at Cannes

Judges gave the film the prestigious Special Jury Prize.

Catherine Deneuve is a sultana of the film's recent "comedies". She is another potential mind-boggler. But in André Téchiné's *Les Voleurs* her romance with a delinquent girl (Laurence Côte), who in turn is pursued by troubled cop Daniel Auteuil, is enthralling. Téchiné's *Le Match Factory Girl*, Kaurismaki makes a plot about nothing seem a plot about everything. When a husband and wife both lose jobs at the same time – she a head waitress in a fusty restaurant, he a bus driver – they have a brief period of moral collapse before setting their faces determinedly to the future.

Kaurismaki has a genius for the literal. Collapse means collapse: the husband twice falls over like a tree onto the floor about disability, already reviewed here, in which he shared the prize with co-star Pascal Duquenne.

The real late revelation at

Cannes was Aki Kaurismaki's *Driving Clouds*. Concussed by his pawky, radiant, lived-in features – you realise how long it is since you saw a real face after months of exposure to Hollywood make-up – and tunes in to their exquisite, Pinteresque dialogue. Here was the rightful winner of the Special Jury Prize.

A ll told, it was hard to remember a better Cannes or one in which so few films unspooled to the sound of banging seats. During the last weekend the only Golden Walkout contenders were the Tavianis' *Elective Affinities* and Rolf De Heer's *The Quiet Room*.

In the first, the Italian brothers who once stormed Cannes with *Padre Padrone* – what ever happened to them? – turn Goethe's 200-year-old

profile-on to the camera while Kaurismaki dwells on their pawky, radiant, lived-in features – you realise how long it is since you saw a real face after months of exposure to Hollywood make-up – and tunes in to their exquisite, Pinteresque dialogue. Here was the rightful winner of the Special Jury Prize.

A ll told, it was hard to remember a better Cannes or one in which so few films unspooled to the sound of banging seats. During the last weekend the only Golden Walkout contenders were the Tavianis' *Elective Affinities* and Rolf De Heer's *The Quiet Room*.

In the first, the Italian brothers who once stormed Cannes with *Padre Padrone* – what ever happened to them? – turn Goethe's 200-year-old

novel of criss-cross love affairs into a lifeless costume parade, with Isabella Huppert and Jean-Hugues Anglade struggling to act through the cooties.

In De Heer's movie, an Australian toro goes mum before Mum and Dad, as if she has just seen *Persons* on the Disney Channel. Is it a comedy? A tragedy? A psychodrama? No, just a bore, from the once promising director of *Bad Boy Bobby*.

But duds were few, delights were legion. Next year's festival cannot hope to equal this one but is certain to try. It will be the 50th Cannes and already they are building the palm-lined birthday candles, summing the Ingmar Bergmans and Spielbergs, and helping to ensure that hotels raise their already vertiginous prices into the ionosphere.

Nigel Andrews

When the Royal Shakespeare Company begins to work to its new schedule next year – with a second regional residency in Plymouth and fewer openings in its shorter 26-week London season – it will have to strive correspondingly harder to cover all areas of its existing repertoire.

For instance, there is no need to stage *Macbeth* only two years after its last RSC production, still less to stage it in as dull a form as Tim Albery has done.

I'm not familiar with Albery's work as an opera director, but his *Macbeth* – with Stewart Laing's stark, unhelpful set and Mimi Jordan Sherin's opulent, unnecessary lighting design – has the appearance of a modern opera production of the worst kind, in which look overrides sound and sense. If there were signs of an intelligent thematic vision, one could offset against it puzzlers such as "withered and wild" witches who resemble Victoria.

Sculpture: one of a series of sales offering property from the estate of Edgar Scott, collected with his wife Helen Hope Montgomery Scott; 10am; May 23

Sotheby's Tel: 1-212-608-7000

● 19th Century European Paintings, Drawings and Sculpture, and *La Belle Epoque*: a combination of two sales, including Alma-Tadema's "In the Corner of my Studio", paintings by Ingres and Sorolla y Bastida, and Genovese's sculpture "The Three Graces", modelled after Canova's statue of the same subject; 10.15am; May 23

EXHIBITION

MOMA – Museum of Modern Art, New York Tel: 1-212-708-9400

● Picasso and Portraiture, Representation and Transformation: exhibition surveying the portrait work of Pablo Picasso (1881-1973).

Beginning with early studies from the artist's years in Barcelona, the exhibition moves through Picasso's life via intimate portraits of his family, lovers and friends, including his childhood friend and later secretary Jaime Sabartés, the poet Max Jacob, Picasso's first great love Fernande Olivier, Olga Picasso, the artist's wife in the 1920s, and his last wife, Jacqueline; to Sep 17

PARIS

Théâtre National de l'Opéra – Opéra Garnier Tel: 33-1-42 66 50 22

● Coppélia: a choreography by Balanchine, to music by Delibes, performed by the Ballet de l'Opéra National de Paris. Soloists include Gaïda, Le Gris, Martinez and Bourgeois; 7.30pm; May 23, 24

EXHIBITION

Musée Carnavalet Tel: 33-1-42 72 21 13

● Les Russes à Paris: exhibition focusing on the French view of the Russian community in the 18th century; to Jun 30

ROTTERDAM

POP-MUSIC

Ahoy' Sportpaleis Tel: 31-10-4104204

● Tina Turner: performance by the American singer; 8pm; May 23, 25, 26

EXHIBITION

SEJMOMA – Museum of Modern Art Tel: 1-415-357-4000

● Glenn Ligon: New Work; in this exhibition the African American artist shows two new series of works in tandem. A group of self-portraits as discrete canvases and pictures taken from the Million Man March in Washington this autumn creates an encompassing screen of images; from May 23 to Aug 25

VIENNA

CONCERT

Musikverein Tel: 43-1-5058881

● Wiener Symphoniker: with conductor Claus Peter Flor and violinist Gil Shaham perform works by Beethoven and Bruckner; 7.30pm; May 23

PARIS

DANCE

Théâtre National de l'Opéra – Opéra Garnier Tel: 33-1-42 66 50 22

● Coppélia: a choreography by Balanchine, to music by Delibes, performed by the Ballet de l'Opéra National de Paris. Soloists include Gaïda, Le Gris, Martinez and Bourgeois; 7.30pm; May 23, 24

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Theatre

Sylvia: a dog's play

No tale of adultery is more cute or more painless than that told in A.R. Gurney's play *Sylvia*, which has snuffed its funny, mild and escapist way into the West End. Subtitled "a romantic comedy", *Sylvia* is sweet enough to give us adultery without sex or even the desire for sexual fulfillment. The delectable Zoë Wanamaker returns to the West End as its eponymous heroine, who comes so close to breaking up Greg's 22-year-old marriage to Kate. How can she compete with this? For *Sylvia* is about the love of a menopausal married man for a dog.

Sylvia is all about what in psycho-speak circles, they call projection. "I wish I knew more about your former owner" says the dating Greg. The canine *Sylvia* replies. "Second owners always want to know that I'm a mystery. I'm what's known as *The Other*." Yes, they converse in words. And they always, always understand each other. "I love you," she tells him with archetypally doggy devotion. "Nearer my God to Thee."

Sylvia is set in New York –

where it had its premiere 14 months ago – and it is one of those anodyne New York fantasies in which the big city is as idyllic as Arcadia. Even Kate and Sylvia understand each other. "Now you should know that all you are is a male menopausal moment," Kate tells her rival Greg. *"Robin 'Poldark' Ellis* who is like the human beings in classic Disney films – i.e. ever so much diller than any animal. But Kate, the languid and saucy-eyed Maria Aitken, gradually becomes so vulnerable and funny that she seems, well, almost doglike. (You can imagine a sequel in which Wanamaker gets to play the wife and Aitken turns up as an invasive Afghan.) Michael Blakemore directs to each other in *Translations*.

It is hard to think that Wanamaker won't soon grow bored playing so trite a role. Until she does, however, it is delectable to watch her sniffing at lamp posts ("Scuse me if I have to check up on my messages"), turning from sneakers and dirty jeans, after being washed and cleaned, into a beribboned and high-heeled French

cocotte, and straining at the leash when on heat ("Jesus! Get a load of that Dalmatian"). One of the play's few bizarre touches is to have Neil McCaul jump genders by playing the supporting roles of Tom, Phyllis and Leslie. He misjudges all three, but does that matter? Indeed, when a dog is the most amenable character on stage, it positively helps if some of the humans seem distorted.

I cannot help feeling that Gurney misses a trick by not having *Sylvia* and the humans sometimes talk at cross-purposes. It would be poignantly true to the ways of dog to man and to woman to do both species addressed each other ardently but with mutual misunderstanding, the way that Brian Friel, unforgettable, has the English and the Irish talking to each other in *Translations*.

But that is to wish *Sylvia* was a deeper and more serious comedy than it wants to be. All *Sylvia* wants is to be adorable, to bury its fond head in your lap and to be patted and told how good it is, even if it isn't.

Alastair Macaulay

Apollo Theatre, London WC1.

of style-over-content. Adrian Schiller as the Porter is a welcome relief.

COMMENT & ANALYSIS

Edward Mortimer

Bosnia's fault lines

The US and Europe are both to blame for the country's partition. It started years ago and Dayton will not reverse it

During the negotiation of the Bosnian peace accords in Dayton last November, there was no love lost between Mr Richard Holbrooke, the US assistant secretary of state, and the UK negotiator Ms Pauline Neville-Jones. The airbase, it was suggested, was "simply not big enough for two egos of that size". So it is perhaps not surprising, now both are liberated from the constraint of representing their governments, that their disagreement has surfaced in public.

In *Time* magazine last week Mr Holbrooke alleged that "some important European officials are privately writing off Dayton's provisions and preparing the ground for de facto partition next year". That drew a sharp retort on this page from Ms Neville-Jones, who is now an adviser to Mr Carl Bildt, the High Representative in charge of implementing civilian aspects of the accords.

"Europeans," she protested, "are leading the effort to kult the country together again", by methods ranging from the dismantling of trade barriers to Mr Bildt's "determined policy" of destroying the power base of Bosnian Serb leader Mr Radovan Karadzic.

That is true. Mr Bildt is genuine in wanting the Dayton agreement "to succeed on its own terms" - in other words to preserve, or more strictly, to establish, a single but decentralised Bosnian state. But his efforts to achieve this are frustrated at almost every turn - the latest example being the sacking by Mr Karadzic of Mr Rako Kasic, the Bosnian Serb prime minister whom Mr Bildt had cultivated.

Other examples of the rebuffs faced by Mr Bildt include:

• Whenever Moslem refugees attempt to return to their homes in Serb or Croat-held territory, they are either turned back or arrested and beaten, and in some cases killed.

• Mr Karadzic and other indicted war criminals continue to move quite openly

about the country, in defiance of the international war crimes tribunal.

• The only independent radio station in the Serb-controlled part of Bosnia - Radio Big, broadcasting from Mr Kasic's power base of Banja Luka - was briefly taken off the air on Monday, presumably to demonstrate that Mr Karadzic's writ runs even there.

• Elsewhere in the "Serb Republic" and the Croat region there are no independent media at all. Even in Sarajevo, state radio and television are used as a propaganda arm by the Moslem ruling party.

• The city of Mostar remains partitioned between Croats and Moslems. The German administrator appointed by the EU has fled the city.

In short, neither Mr Holbrooke nor "important European officials" need wait till next year for the de facto partition of Bosnia into three ethnically homogeneous entities. The Serb and Croat entities have existed since 1992, and the Moslem, as opposed to multi-ethnic, character of the third is becoming more pronounced.

In these circumstances neither the "Serb Republic" nor the Moslem-Croat federation (which exists only on paper)

shows any sign of fulfilling their obligation under the accords to ensure a "politically neutral environment" for free and fair elections, which must be held by September 14.

Responsibility for election supervision lies with Robert H. Frowick, a US diplomat, representing the Organisation for Security and Co-operation in Europe. His deputy (also an American) has just resigned because a report he had drafted, indicating that conditions for holding the elections were far from being fulfilled, had been watered down.

Next month, Mr Frowick will almost certainly give the go-ahead for elections under the Dayton timetable. He is under great pressure to do so because the US regards the timetable as the most sacrosanct feature of the accords.

Thus the whole process is being driven by two US objectives: to preserve Ifor from any "mission creep" which might lead to US casualties such as happened in Somalia; and to ensure US forces can be withdrawn at the end of the year, as President Clinton promised Congress. And thus it is the US which is ensuring that Dayton preserves the de facto partition of Bosnia, and that no serious attempt is made to reverse it.

But that is a policy the US learnt from Europe. Dayton became possible only when the US accepted the essence of the European approach to Bosnia, which was to treat the ethnic "entities", especially the Serb one, as an irreversible fact of life, and to concentrate on adjusting the relations between them, including the precise allocation of territory. Indeed the starting-point of the Dayton talks was acceptance by all parties of the 51-48 territorial split between the Moslem-Croat federation and the "Serb Republic" - and this was taken directly from the last European peace plan.

All the rest is window-dressing. Both Mr Holbrooke and Ms Neville-Jones protest too much.

Holding power: Radovan Karadzic (right) and Biljana Plavic



Holding power: Radovan Karadzic (right) and Biljana Plavic

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to 'line'). e-mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

European employers' body has cast shadow over efforts to achieve consensus on employment

From Mr Emilio Gabaglio.

Sir, I found the article "No strategy for employment" (May 20), by François Perigot, the president of the European organisation of employers (Unice), to be very negative.

Responsibility for election supervision lies with Robert H. Frowick, a US diplomat, representing the Organisation for Security and Co-operation in Europe. His deputy (also an American) has just resigned because a report he had drafted, indicating that conditions for holding the elections were far from being fulfilled, had been watered down.

Next month, Mr Frowick will almost certainly give the go-ahead for elections under the Dayton timetable. He is under great pressure to do so because the US regards the timetable as the most sacrosanct feature of the accords.

Of course finding this consensus can be very difficult - but what would have happened to Europe, and indeed to democracies in

general, if that had been taken as a reason for not trying?

As recently as last October at the Social Dialogue Summit meeting in Florence, Unice did join the European Trade Union Confederation (ETUC) in saying in a declaration on the Essen employment process that "the social partners will continue and intensify their work at the national and European levels, and look to the public authorities to do the same and to closely involve the social partners in their efforts at the appropriate levels".

That is precisely what Mr Santer's pact for confidence and employment is doing, and that is why we have to live up to our responsibilities and try to make the process a

successful one. On some issues of substance, and again on the basis of past common

statements, the ETUC can agree with Mr Perigot that competitiveness problems have to be addressed - and we have said so in relation to the pact - though the agenda has to be much broader than how social security is to be financed.

However, isn't arguing that competitiveness is exclusively a national responsibility, rather than also a shared European one, a sure way to undermine the integrity of the Single Market? And does Mr Perigot believe that the EU's macroeconomic guidelines have no influence on the European economy, and hence on the competitiveness of his

member companies, and that he can therefore turn down the offer to be involved in the process by which these guidelines are formulated and reviewed - for this too is a part of the pact exercise?

For our part at least, the ETUC will be accepting the invitation of the Italian presidency to discuss all these issues with governments at a tripartite conference to be held in Rome early next month.

Emilio Gabaglio,
general secretary,
European Trade Union
Confederation,
Boulevard Emile
Jacquelin 155,
B-1210 Brussels,
Belgium

Toy industry committed to safety

From Mr David Haurin.

Sir, Re Mr Bill Jordan's letter of May 11 concerning the Kader toy factory fire in Thailand, it is appropriate for your readers to be aware that the experience of the three years since then shows that, dreadful though the event was, it was nevertheless an isolated occurrence. Moreover, the world toy industry has made considerable efforts to ensure good working conditions in toy factories in Asia.

In January, the British Toy and Hobby Association published a code of practice based on long-standing working practices of many international manufacturers. It confirms the toy industry's commitment to standards that exclude forced labour and ensure working conditions in toy factories throughout the world are consistent with western practice and in the best interest of the workers themselves. These standards existed long before the approach of the World Development Movement; they have simply been made public by the code.

My association shares the movement's concerns that workers worldwide are safe. The association has recently published a "Fire prevention and emergency preparedness guide", in English and in Chinese, which has been circulated to association members for use in their own and subcontractors' factories.

Our members are required to follow a strict code of practice and have stringent safety guidelines. In the coming weeks we will be developing the framework for an independent committee that will deal specifically with any future complaints.

David Hawtin,
director-general,
British Toy and Hobby
Association,
80 Camberwell Road,
London SE5 0EG, UK

Poor need no reminding of cost of water

From Mr Simon Trace.

Sir, Your article "Asia warned of need to act on water" (May 16) implied that a "user pays" principle is a new phenomenon. The truth of the situation for millions of people throughout Asia is that they already pay for water, with the poorest often paying the most.

Provision of a safe water supply close to people's homes is so poor in places such as Dhaka it is not uncommon for 10 to 15 per cent of household income to be spent on buying water from private vendors. WaterAid has records of private suppliers charging 35 times the rate the middle-class

population pays to the local water authority per litre. Inevitably, the growing number of poor marginalised people are worst hit.

With 1.2bn people worldwide still lacking access to safe water, clearly the problem is an immense one that will not be solved by a panacea approach.

The solution is not simply modernisation. Water supplies need to be extended to the ever-growing urban poor populations through low-cost and sustainable solutions. WaterAid, for example, promotes technologies which communities can afford and encourages them to manage

that technology themselves, setting affordable tariffs which will cover the cost of maintenance and repairs.

The point made by Peter Rodgers, the Harvard University water expert, that people need to be educated that water is not free requires heavy qualification. Poor communities do not need reminding - they are already paying through the nose.

Simon Trace,
regional manager, Asia,
WaterAid,
Prince Consort House,
27-29 Albert Embankment,
London SE1 7UB, UK

Clinton rhetoric will not rid world of mines

From Mr David Brier.

Sir, President Clinton's strong moral rhetoric on land mines is to Clinton for an end to land mines". May 17, though welcome, masks what is essentially a military-influenced decision. Contrary to Mr Clinton's fine words, his decision will set back the day when "children of the world can walk without fear of the earth beneath them".

Arguing that the US has somehow a "unique threat" to its security will hardly help us rid the world of the scourge of anti-personnel mines. It is not difficult to see how forces of military dictatorships or rebel warlords will argue that they, too, have a particular security situation that requires the use of anti-personnel mines.

The immediate destruction of the US's huge arsenal of 5m "dumb" mines is indeed welcome but the US's continued use of "smart" mines will still pose a danger to civilians. "Smart" mines are as indiscriminate as their "dumb" counterparts - they just have a shorter life in the ground. Switching western

arsenals to the "smart" option only legitimises the use of anti-personnel mines.

Irrespective of the president's decision, Canada will bring together 40 states committed to a global ban at a conference in Ottawa in September. Many western states will be attending. Sadly, President Clinton will be conspicuous by his absence.

David Brier,
director,
Oxfam UK & Ireland,
274 Banbury Road,
Oxford OX2 7DZ

Confused view of London's advertising

From Mr Mathias M. von der Decken.

Sir, I read Mrs Marlene Bowman's letter (May 18/19), alleging widespread pornography in advertising in London with concern. Usually pornography would be defined along the lines of "depicting a sexual act in an obscene fashion", of which I can find no evidence in London.

Advertising there at most contains a provocative hint at sexuality. It is the confusion of sexuality with pornography that is a danger to society as

its repression breeds sexual ignorance with its well-known consequences, ranging from irresponsible sexual behaviour to sex crimes.

Modern society is increasingly broad-minded towards the most natural thing in the world, without such education on issues such as Aids and birth control would be unthinkable. Naturally, such changes in a society's thinking entail a greater acceptance of sexually-related themes in public. However, this is as little as a process of decadence as naked native

Africans are barbarians living in a permanent pornographic environment.

Even today, tourists travelling to Britain will be surprised at the relative puritanism displayed in public and I would advise Mrs Bowman not to leave the British Isles if she is lightly offended by a more liberal attitude towards sexuality.

Mathias M. von der Decken,
Résidence Bleu Léman,
Chemin de Bleu Léman 7,
CH-1244 Villeneuve,
Switzerland

US companies have proved remarkably resilient, says Tony Jackson

The survival of the oldest

In America's continuing debate on the downsizing phenomenon, fans of the process have come up with a standard defence. The massive job cuts that make the headlines, they say, are the work of big companies. But those are corporate dinosaurs, relics of America's industrial past. The small, dynamic companies that represent the future are still hiring.

It is usual at this point to invoke the Austrian economist Joseph Schumpeter. Capitalism, he said, is characterised by a "perennial gale" of creative destruction, brought on by changes in technology and markets. When corporations get to a certain age and size, the gale sweeps them away.

There is evidence that America's big old companies employ a smaller proportion of the workforce than 20 or 30 years ago. One reason is that they have the experience and deep pockets to apply the latest techniques in labour productivity. Since much of that productivity has been passed on in lower prices, their revenues have also tended to decline in relation to national output.

But by other measures, such as earnings and stock market value, the old corporations have proved astonishingly resilient. Take, for instance, the Dow Jones Industrial index. The 30 companies in it are on average 103 years old. The grandfather among them is the chemicals giant DuPont, founded in 1801 - unless you count Merck, which originated in 17th-century Germany. The youngest is McDonald's, a mere 41 years old, followed by Caterpillar, which is 68.

It might be objected that

Dow itself is an old-fashioned collection: designed for continuity, it is almost devoid of modern high-tech companies, and preserves such venerable crocks as Woolworth and Bethlehem Steel. But if we turn to the top US companies by market value - many of them Dow constituents - the story is not very different.

According to the latest FT50 list of the world's most valuable companies, compiled last September, the top three American corporations were General Electric, AT&T and Exxon: all monuments of 19th-century enterprise, created respectively by Thomas Edison, Alexander Graham Bell and John D. Rockefeller. Only three of the top 10 were founded this century, all in computing. Microsoft at number seven, Intel at eighth and International Business Machines at 10th. The average age of the top 30 is 93.

It might be argued that this is only to be expected. Getting to the top is a slow process. Old companies that survive may grow to be enormous: but they are the exception in surviving at all. This is also doubtful. Take the Dow in earlier days: say, in 1935. Of its 30 members then, 16 are still in

its index today. Of the remaining 14, seven survive as independent quoted companies.

Some of the latter, such as Chrysler, are still household names. Others are in disguise. Standard Oil of California is now Chevron and Allied Chemical is AlliedSignal.

That leaves a residue of seven. Six have been taken over, mostly by other big old companies: General Foods by Philip Morris, Nash Motors by Chrysler, American Tobacco by BAT Industries. Only one has gone bust: Johns-Manville, once the world's biggest producer of asbestos, which collapsed under the weight of asbestos claims in 1982.

Big old American companies, in fact, are hard to kill. IBM (founded 1911) has been through a rough patch, as has Eastman Kodak (1880). Both

would inevitably fall into the hands of professional managers. As mere functionaries, managers would lack the vitality of the founding entrepreneurs. They would thus be easy prey for the entrepreneurs of the next generation.

The argument is persuasive enough.

The fact that it proved wrong suggests that America's managerial culture is more flexible - and perhaps, more entrepreneurial - than Schumpeter could have foreseen. From the narrow perspective of the stock market, this is just as well. The top 30 companies - with an average age, it will be recalled, of 93 - have a combined value of \$1,500bn (£1,000bn), a fifth of the US equity market. If they ever turned out to be dinosaurs, it would take a daunting number of dynamic start-ups to make good the difference.

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Wednesday May 22 1996

The price of isolation

Mr John Major's threat to paralyse the European Union unless it eases and then lifts the ban on British beef exports carries the potential to create the most serious crisis yet in the UK's often turbulent relationship with its continental partners.

The decision represents a triumph of the politics of frustration over those of common sense. It takes the prime minister another step along the road of appeasement of the Conservative party's most virulent Eurosceptics. In so doing, it risks further substantial damage to the UK's long-term national interest.

This week's refusal by the EU's veterinary committee to lift the present ban on exports of beef by-products like tallow and gelatine was clearly a serious disappointment for Mr Major's government.

There is considerable evidence that some other governments were more concerned to rebuild fragile consumer confidence in their domestic beef markets than to follow the scientific advice of independent experts.

So Mr Major was fully justified in seeking speedy interim judgments from the European Court to oblige other governments to accept the assessment of the European Commission that the by-products are safe.

But the prime minister has gone much further by proposing to disrupt all EU business, to block progress at the intergovernmental conference and, if necessary, to derail the EU summit in Florence in late June. Whitehall officials admitted they could think of no precedent for such action since France's "empty chair" policy during the 1960s when President Charles de Gaulle boycotted European proceedings for six months.

Hope for Iraq

Monday's agreement between Iraq and the UN is the first piece of genuine good news the Iraqi people have had since the end of their war with Iran in 1988. Of the \$1bn per quarter which Iraq will now be permitted to raise by selling oil, roughly two-thirds is to be spent on food and medicine, the lack of which has caused acute suffering in the past few years. (The other third goes on reparations for violation of Iraq's invasion of Kuwait.)

Saddam Hussein will undoubtedly cheat, seeking to retain the delivery trucks for his own purposes to make food deliveries an instrument of political control, perhaps to raise extra money by selling food on to Iraq at a profit. But thanks to US and British tightening of the terms last month (prompted by the Iraqi opposition), the agreement is so drafted as to make such cheating quite difficult. Above all, while some will keep Iraq poor so long as it has not complied fully with all UN resolutions, Mr Saddam can no longer plausibly blame them for the lack of basic humanitarian supplies.

The oil market has taken the news calmly, brushing aside the worst-case scenario in which, to reach the permitted sum, Iraq raises the price downward, pumping ever-larger quantities of oil. It suggests that the market is putting its faith in the Organisation

of Petroleum Exporting Countries to be misleading. Oil has always found it difficult to agree on production cutbacks when the price is falling, and still more so to enforce them once agreed. But the market clearly judges that in the last resort Saudi Arabia will make room for Iraqi oil by cutting its own output rather than see the price go into free fall.

More uncertain are the political implications. Mr Saddam's acceptance of the deal, after so long resisting it as an affront to Iraqi sovereignty, suggests a degree of desperation. But it also gives him new room for manoeuvre. The fact that he preferred to accept it, rather than comply fully with the UN's demands for transparency on his various weapons programmes, is hardly reassuring to Iraq's neighbours. He remains a serious threat to peace.

A return to stability and normality in the Gulf region is impossible so long as Iraq is ruled by Mr Saddam or others sharing his outlook. Sanctions alone can no longer be relied on to contain him. It becomes more important than ever for the US to consolidate the uneasy truce between the Kurdish parties in the north. Washington and its allies should attempt to build on this to develop a long-term strategy to free the people of Iraq from Mr Saddam's tyranny.

Mr David Blunkett, Labour's education spokesman, has a difficult task. Many in his party, particularly its students, remain doggedly attached to the notion of "free" degrees. Yet in an age of mass higher education and intense competition for public spending, particularly within the education sector, such a policy can only continue an already serious erosion of teaching quality.

Mr Blunkett appeared to have neatly fudged this problem earlier in the year by agreeing to the establishment of the bipartisan Dearing commission, whose remit includes all aspects of university funding including student contributions to tuition costs. In a forgiveable ruse, it was agreed between the parties that Dearing should not report before the election. The direction of policy is unmistakable, but such a move at least ensured that the details of any new student finance arrangements would not dominate the hustings.

Which makes yesterday's policy statement rather odd. Far from

leaving the door open to Dearing to tackle the vexed question of student fees, it deliberately rules out options which ought to be considered on their merits. Student contributions to fees are dismissed with barely an argument. So are top-up fees. Only student maintenance is to be covered by Labour's expanded loans scheme.

This last aspect is to be welcomed as a means of improving the lot of students. But it is vital to understand that better student maintenance will not necessarily lead to any increase in direct funding for universities. Such an increase, essential if teaching and research quality are to be sustained, requires either an increase in government grants to institutions or an injection of new funding directly from students through a reform of tuition fees. Fees for first degree students are currently paid in full by the state.

It would of course be possible for Labour to channel savings from student maintenance into higher funding for universities. But this is unlikely to happen in practice and would in any case be a mistake, given the stronger claims of nursery and other under-five providers for new resources. Dearing must not duck the implications - since Labour's statement shows, no government is likely to face the music without a loud supporting chorus.

COMMENT & ANALYSIS

Clash of the software titans

Larry Ellison's network computer threatens the dominance of Bill Gates's Microsoft in desktop computing, says Louise Kehoe

The network computer will change everything, enthuses Mr Larry Ellison, chairman and chief executive of Oracle, the leading US database software company. "It will change the way we deliver the mail, educate children, the way we do commerce, the economy..."

His enthusiasm for the network computer is understandable. The concept of a \$500 computer that runs easy-to-use programs transmitted over the Internet or a corporate computer network could provide a boost for the database software produced by his company.

But Mr Ellison sees a bigger prize if the network computer catches on. It would bring a "shift in the centre of gravity of the computer industry" away from personal computers running programs from Microsoft, the world's largest software company and Oracle's arch-rival.

This week, Mr Ellison announced endorsement of the concept from more than 50 high-tech companies - computer and consumer electronics manufacturers, software companies, distributors, telephone companies and retailers. They include industry giants such as Sun Microsystems, Apple Computer, International Business Machines and Netscape Communications.

These companies have agreed technical specifications for the new computers. Based on the same standards used on the Internet, they are designed to ensure that all network computers are capable of running the same programs.

Mr Ellison stressed that the network computer will have an "open" specification which is not tied to one manufacturer's chip design or to an operating system from a single developer. This is in contrast to the PC market which is dominated by Intel, the chipmaker, and Microsoft, which makes the Windows operating system - both notably absent from the list of network computer supporters.

The open standards approach will foster competition, says Mr Jan Peter Scheerder, president of SunSoft, a division of Sun Microsystems: "Customers will win because standards will foster competition and competition will foster quality, innovation, good prices and wide proliferation."

Sun will also be a winner if network computers take off. The company is the leading manufacturer of the servers which power the Internet and "intranets", corporate networks based on the same standards - and is likely to gain from growth in network computing.

In particular, the network computer represents an opportunity for Sun to profit from its development of the Java programming language, which is quickly gaining support among Internet software developers. Programs written using Java could be downloaded to run on desktop network computers.

Apple Computer, struggling as sales of its Macintosh PCs decline, plans to introduce a new "cyber-appliance" - a revamped version of its Pippin games machine - which will

combine Internet access, video games, family finance and other popular PC in a \$600 unit that plugs into a television set.

"Pippin supports the spirit of the network computer. It is low-cost, easy to use and in the near future will be capable of accessing the Internet," says Mr Gil Amelio, chief executive. "In the 1990s, Apple came out with a computer that had a smile on it. In the 1990s we want to put a smile on the Internet."

IBM sees growth prospects for the network computer among its big corporate customers. The company is "absolutely certain" that there will be strong demand among them for the low-cost desktop computers, says Mr Phil Hester, who leads IBM's network computer efforts.

According to industry studies, PCs linked to office networks cost businesses as much as \$12,000 a year to maintain, support and upgrade. Network computers could cut this by 25 per cent or more, says Mr John Thompson, IBM senior vice-president.

IBM also sees the network computer as a replacement for the more than 30m "green screens" or old-fashioned mainframe computer terminals still in use in businesses around the world.

As for Netscape, it plans to develop new versions of its popular Internet browser software to run on network computers. "This is a major new business opportunity," says Mr Marc Andreessen, co-founder of Netscape. "There are 30m-40m copies of Netscape Navigator in use today. Over the next five to 10 years, network computers could expand the user base to hundreds of millions, or even billions."

Industry analysts maintain, however, that the primary motive of the new consortium is to usurp Microsoft's power in the desktop software market. The network computer initiative is to create a "vision of the world sans Microsoft", says Mr Stephen Audite, president of Zona Research, a market research group. "This initiative has much more to do with power and greed than it does with customer need."

While the hardware specifications for the network computer are broad - a standard PC could be used as one - the software specifications are narrower. While support for software written using Sun's Java language is included, support for Microsoft's much more widely used Windows software is not.

Sun is attempting to substitute its products for Microsoft's, says Mr Audite. "Instead of paying a tax to Microsoft for Windows, Sun wants people to pay them a tax for Java."

From Microsoft's perspective, there is little doubt about the true motives of the network computer supporters. In a recently published essay, Mr Bill Gates, Microsoft's chairman and chief executive, said their goal was to "kill the movement toward powerful personal machines, and recentralise computing. They believe that a vaguely defined 'Internet terminal' connected to an expensive central server will supplant the PC."



From an also-ran to the fast lane

But Mr Gates acknowledges the need to make personal computers easier to use. He has launched an initiative called the "Simply Interactive Personal Computer" to create a PC that is as easy to use as a household appliance.

And Microsoft believes the price advantage of the network computer may not be as large as its promoters suggest. With memory chip prices falling, PC prices can be expected to follow suit. Last week AST Research, for example, launched a \$1,000 multimedia PC.

This is not the first time that powerful industry forces have ganged up against Microsoft. Five years ago, IBM, Apple Computer and Motorola announced their PowerPC initiative, aimed at displacing Microsoft's operating system and Intel chips. It has largely failed, while Intel and Microsoft have increased their dominance of the PC market.

And Mr Ellison has a chequered record in forecasting the future of information technology. Two years ago, he was one of the most enthusiastic promoters of interactive television, an idea with great appeal to makers of big computers and data base software which has so far failed to win the support of the cable TV industry or consumers.

Yet interest in the network computer is mounting among the companies that have lined up behind the new standard. As many as 15 plan to build network computers and the first products - from Acorn Computer of the UK and IBM - are expected before the end of the year.

The battle for the future of desktop computing is just beginning.

The network computer's potential for reshaping the fortunes of companies - and its ability to fire the imagination of investors - is illustrated by the recent performance of the UK's Acorn Computer group.

Twelve months ago Acorn, the Cambridge-based information technology company, was an also-ran in the fast-moving computer industry. Now, despite having posted a pre-tax loss of £12.3m on sales of just £28.5m last year, it is a favourite share for investors clamouring to tap into new "Internet stocks". Yesterday it closed at 305p, compared with less than 100p a year ago.

Oracle's decision in January to commission Acorn to develop technical blueprints or "reference designs" for a range of network computing products - from hand-held devices to desktop terminals for Internet access - has catapulted the company into the limelight.

Acorn was founded in 1979 by Mr Hermann Hauser, the technology entrepreneur, and was admired by computer experts for its low-cost microprocessor technology. But it faced growing competition in its core education market, lacked the financial muscle to develop new businesses and was largely unheard of outside Britain.

Paul Taylor

Microsoft ORACLE

Total	\$5,937m	\$2,807m
Net income	\$1,453m	\$442m
Market capitalisation	\$60bn	\$22bn

Source: Datastream, Standard & Poor's
* Year to June 1995
** Year to May 1995

O B S E R V E R

Lots of lovely silver balls

eminently respectable way to cash in on pachinko.

At first, the cards were very popular. By last year 70 per cent of Japan's 18,000 pachinko parlours were using the system.

Unfortunately, they were also unknowingly using forgeries.

Unscrupulous operators chucked out look-alike cards and the two reputable card companies had no option but to pay up when pachinko parlours sought to encash used cards.

Now the two pre-paid card producers are a cool Yen out of pocket. Mitsubishi has earmarked Yen 100 billion to help out its affiliate Nihon Leisure; Sumitomo will do what is necessary for Nihon Game.

Embarrassing it may be - but they don't intend losing face. Both the big traders have no plans to pull out of pachinko. Like their punters, they plan to play to the - quite possibly bitter - end.

Trouble is, tax evasion is rife among pachinko parlour operators.

So in order to persuade them to go straight, the police six years ago encouraged the introduction of pre-paid cards, which players could use instead of cash to buy the metal balls needed in the machines.

Thus the parlours' revenues would be more easily traced for tax purposes.

Two companies, Nihon Leisure

Card and Nihon Game Card, were

set up - and chaired by former police officers - to print and sell pre-paid cards. Mitsubishi and Sumitomo both came in as leading shareholders. It seemed an

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Sum

INTERNATIONAL CORPORATE FINANCE

A year in which fantastic deals became reality

The latest transactions are mergers of equals which cut costs and transform the competitive balance within industries, writes Nicholas Denton

Think the unthinkable. Investment bankers have long encouraged their clients. In the past year even the most fantastic deals have become reality. Sandoz and Ciba-Geigy, the two Swiss pharmaceutical giants, are combining in Europe's largest merger. Two pairs of Baby Bell - Bell Atlantic and Nynex, and Pacific Telesis and SBC Communications - have fused in the biggest restructuring in the US telecoms industry since the break-up of AT&T's monopoly in 1984. In banking, Lloyds Bank has combined with TSB group to create the UK's biggest retail bank, and Chemical Bank and Chase Manhattan have merged in the US.

As financially leveraged takeovers by corporate raiders such as KKR defined the last acquisition frenzy in the late 1980s, so mega-mergers within pharmaceuticals, banking, telecoms and other industries have characterised the current surge in activity. In the US, the volume of deals has topped \$100bn in six of the last seven quarters. In Europe, the Ciba-Sandoz deal fitted volume to a record \$89.3bn in the first quarter of this year, according to Securities Data Company.

Focus - the investment of peripheral divisions and the strengthening of "core businesses" - has been the watchword of markets, companies and their advisers for several years. Until recently, however, the typical deal was the bolt-on acquisition in which the pun-

stock can go up 20 per cent and that lowers the risk of an takeover."

But investment bankers are not following their own advice. While pharmaceuticals, telecommunications and retail financial services are consolidating, investment banking is becoming ever more crowded.

"Goldman Sachs, Morgan Stanley and CS First Boston used to be the only truly global investment banks. Now other US houses, such as Salomon Brothers and Lehman Brothers, are building European equities and investment banking businesses. Merrill Lynch, transcending its origins as a US retail stockbroker, has acquired securities firms in the UK and Spain, and is hiring corporate financiers to develop a European M&A practice. JP Morgan has broken through as an M&A adviser in Europe and is attacking equities next.

A yet more massive institution with origins in US commercial banking, Chase Manhattan, plans to provide a one-stop shop for corporations' varied financial needs. At least seven European banks have grand ambitions for their investment banking divisions. Deutsche Bank plans to spend another DM700m this year building up Deutsche Morgan Grenfell into a European investment banking champion. But it faces rivals for that position in SBC Warburg and Barclays de Zoete Wedd, among others.

There are still plenty of niches. Deals within industries require advisers with expertise in the sector, and some smaller investment banks have prospered by focusing on particular industries. Independent UK houses such as Schroders and Fleming, and boutiques, such as Hambros, Magan and Phoenix Securities, have advised on many financial sector deals. In the US, West Coast high-tech specialists, such as Robertson Stephens, Alexander & Sons,

Hambrecht & Quist and Montgomery Securities, have about half of the market of leading public offerings of high-tech companies.

And, while many industries are consolidating in the face of stagnant revenues, the securities business as a whole is growing. This is because companies are reducing their reliance on loans from commercial banks and turning to debt and equity markets for financing.

On the other side of the equation, individuals are holding an increasing proportion of their savings in mutual funds and funded pension schemes. Investment banks stand in the middle of this securities business, and benefit from its growth. On initial public offerings by corporates, investment banks earn margins of 4-6 per cent. And the ecstatic stock-market reception for recent mega-mergers has inspired other companies to think the unthinkable. Corporate financiers say the pipeline of M&A deals remains full.

Yet, there are several reasons why investment banking earnings will not grow as fast as new entrants pile into the market. First, revenues are lagging behind growth in the volume of business. Between 1984 and 1994, while equity trading volume grew about 16 per cent a year, revenues in the US securities business increased just 8.1 per cent a year.

Second, margins are coming down. For instance, fees for passive asset management, where the manager tracks an index, have fallen to three basis points, or 0.03 per cent, per annum. In M&A, advisory fees on large deals, which were often more than 1 per cent in the late 1980s, have fallen as low as 0.25 per cent.

George Feiger, head of investment banking at SBC Warburg, cites foreign exchange. "Something that was a most lucrative business has been substantially commercialised," he says.

Moreover, while over-the-

counter derivatives contracts provided high margins and a boost to revenues in the first half of the 1990s, there is no hot new product on the horizon.

"Most of the significant

product innovations have already taken place," he says.

Third, the crowding of com-

mercial banks into investment

banking has increased salary

and bonus bills, the biggest de-

fection, such as SBC War-

burg, have countered by giving loyalty bonuses to select staff.

Bonuses for staff now typically match an investment bank's

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Editorial production: Roy Terry
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— Your Key Investment Bankers.

SBC Warburg
A DIVISION OF SWISS BANK CORPORATION

Judging quantity?
18 transactions worth
USD 4.3 billion made
SBC Warburg the
number one book-
runner for European
equity issues in 1995.
Or quality? Corporate
Finance Magazine
voted SBC Warburg
Corporate Finance
House of the Year
for 1995.

2 INTERNATIONAL CORPORATE FINANCE

A year of fantastic deals

Continued from page 1

pre-tax profit. The heightened competition makes for stress. "For the industry, it means pressure on margins, pressure for people, pressure on market share," says Walter Gubert, head of JP Morgan in Europe.

And, fourth, many investment bankers believe, the industry is close to the top of its notoriously violent cycle. M&A deals, particularly if they achieve a boost to share prices by cutting jobs, are testing the limits of political tolerance. The UK government, for instance, has stepped in to block bids by National Power and Powergen for regional electricity distributors. Advisers will find it hard to match the M&A activity of 1988 and 1990 in the US and UK.

The equities business, as well as M&A, looks overblown to some analysts. Luxury names such as Harvey Nichols and Gucci have come to market. Many investment bankers are sceptical of the values achieved for high-tech companies such as Netscape and Yahoo!. And all investment banking markets remain vulnerable to an increase in US interest rates.

The commercial banks are piling in to the securities and advisory businesses. John Studzinski, of Morgan Stanley, says it is partly a matter of prestige. Investment banking is, he says, "the hood ornament on the Mercedes-Benz".

Underpinning the banks' scheme, too, is a business logic of sorts. As blue-chip companies take out loans within 10 basis points of the interbank rate, banks' margins from traditional lending have disappeared. "The commercial banks are looking, not at where they are going, but where they are coming from," says Mr Feiger of SBC Warburg. "In corporate banking it is impossible to make money. The pricing is insane. The investment banking business we are in looks good by comparison."

It will take time, and a downturn in the market, before investment banks take the advice they dole out to their clients and embark on some mega-mergers of their own.

■ After the deal: by Daniel Bogler

Post-takeover stress disorder

Many agreed deals subsequently turn sour. A look at the three principal danger signs

After a gruelling 60-day bid battle, the acceptances have been counted and recounted, victory has been declared, and management and advisers are uncorking the champagne.

All too often, however, the pretty picture fades and companies fail to reap any benefits from the takeover they have worked so hard to win.

Recent studies by the Economic Intelligence Unit and London Business School suggest that more than half of all acquisitions fail, measured by subsequent share price performance, earnings growth or less tangible yardsticks such as new product development and the turnover of top executives.

The verdict of PA Consulting Group is even gloomier. Its research shows that "up to 80 per cent of acquisitions destroy value for the acquirers' shareholders. Up to one third of firms that are acquired are subsequently divested by the acquiring parent."

And the value destroyed is not small. According to one study, those companies that spent more than 10 per cent of their capital on takeovers had, after five years, share prices that were only 60 per cent of those of a comparable group.

One of the reasons for failure is the lack of a sound strategic reason for doing the deal. A good example is the disastrous 2500m acquisition by Boots of Ward White, owner of the Do-It-All and Halfords chains.

Boots soon found that the retailing skills it had developed in its chemists shops were not easily transferable to DIY and bicycles and that the deal made it more exposed to changes in consumer taste. As the recession hit, the former Ward White businesses started losing money hand over fist and it was only the strength of its core business that saved the group.

Boots also undoubtedly paid too much for what was a collection of pretty mundane businesses. Even where the strategic logic is sound, a silly price can turn a promising takeover into a fiasco. Such was the case in Redland's acquisition of Steetley, a rival building materials group, according to the SBC Warburg analyst Mr Mark Stockdale. The purchase strengthened Redland's market position but has diluted its earnings for the past four years.

In the US, highly leveraged deals such as KKR's purchase of the tobacco and food group RJR Nabisco and the Time Warner merger have left both groups weighed down with enormous amounts of debt and sluggish stock prices.

Failure to buy for sound strategic reasons and getting drawn into overpaying by the thrill of the chase are two of the three reasons cited by Chris Beresford, a partner in the accountants KPMG, for deals turning sour.

The latter is more common than most managers would care to admit. Raising finance, fighting off rivals and winning become ends in themselves. After all, most managers would prefer to run a bigger business, especially since there is a clear correlation between the size of the company and their own pay. And a survey by the National Institute of Economic and Social Research found that companies that had expanded by takeover had "systematically higher" growth in top management pay relative to companies that had expanded through internal growth.

In addition, the whole structure of the City, from merchant bankers hungry for fees to fund managers watching quarterly performance targets, is geared up for short-term returns. The costs of a takeover are now so astronomical - Rentokil's £2.1bn bid for BET racked up more than £100m in total fees - that victory, even if it means a few more pence on the offer price, becomes essential. Paul Manduca, chief executive of Threadneedle Asset Management, admits that:

"most fund managers and corporate financiers have never worked in industry. They may know the businesses well but they actually don't know what the opportunities are."

Another fund manager adds: "Some takeovers are entirely appropriate. But sometimes it is a very inefficient way of achieving change or improvement in management."

There are occasions where demergers are a better course.

The mere threat of a bid from Hanson encouraged ICI into demerging Zeneca, its drugs business. The result was one of the most impressive creations of shareholder value in recent years. Old ICI had a market capitalisation of just over £10bn at the time of the split; the two new companies are now worth a total of £20bn. Mr Beresford's third reason for the failure of a takeover is poor integration of the two businesses.

This is perhaps the most difficult area of all, since it concerns cultural and human issues more than strategic and financial ones. If the acquiring management fails to take rapid action to reassure managers, employees and customers of the target, it can find the value of what it bought disappearing through its fingers.

"Speed and decisiveness in appointing the new organisation from the top down is the critical ingredient," says Jeremy Strachan, Glaxo's legal and corporate affairs director, who helped oversee the drug giant's £5bn merger with Wellcome a year ago. Mr Strachan adds that by the time the takeover went unconditional, Glaxo had a clear plan for the new company's structure, a detailed timetable and a network of people to implement the integration. He says that the basic work was done in three months, during which time, expectation of change was high and people were at their most flexible.

"We moved rapidly even at the risk of making some mistakes. And we don't seem to have made any more mistakes than if we had taken twice as long," Mr Strachan adds.

Jobs market merry-go-round

Name	Moved from...	To	Job description
Maurice Thompson	S.G. Warburg	Deutsche Morgan Grenfell	Head of investment banking
Michael Cohen	S.G. Warburg	DMG	Head of equity capital markets
Edson Mitchell	Merrill Lynch	DMG	Head of global markets
Frank Quattrone	Morgan Stanley	DMG	Head of hi-tech banking group
David Hayes	S.G. Warburg	DMG	Head of European equities
Ian Wacs	S.G. Warburg	DMG	Head of equity sales
Miko Giedroyc	S.G. Warburg	DMG	Head of European equity research
Guy Dawson	DMG	Merrill Lynch	Head of European corporate finance
Justin Dowley	DMG	Merrill Lynch	Head of UK corporate finance
Michael Phair	N.M. Rothschild	UBS	Telecoms banker
Anthony Fry	N.M. Rothschild	UBS	Media banker
Mark Seligman	SBC Warburg	Barclays de Zoete Wedd	Head of corporate finance
Philip Yates	SBC Warburg	Merrill Lynch	Managing director, corporate finance
Michael Tory	SBC Warburg	Morgan Stanley	Managing director, investment banking
Bruno Gabriele	Salomon Brothers	Lehman Brothers	Co-head of European Investment Banking
Thomas Marsoner	Salomon Brothers	Lehman Brothers	Head of financial institutions group
Mark Davis	Salomon Brothers	Chase Manhattan	Head of M&A
John Costas	CS First Boston	UBS	Head of US fixed income
Thomas Hanley	CS First Boston	UBS	US Banks analyst
Richard Barrett	Salomon Brothers	UBS	Head of financial institutions

■ Movers and shakers: by Nicholas Denton

Spotlight falls on people

The merry-go-round of the jobs market has become more of a dizzying centrifuge

two leading UK corporate financiers, from DMG. At the same time, Edson Mitchell took about 50 employees the other way after leaving Merrill to head of global markets at DMG.

Poaching is on the increase for two main reasons. First, commercial banks are attempting to break into the investment banking business as margins on corporate lending erode.

At the same time, there are few potential acquisition targets.

"There is no one to acquire so they have to acquire people," says the head of European investment banking at a US investment bank.

In the UK, S.G. Warburg, Barings, Kleinwort Benson and Smith New Court fell last year. Schroders, Flemings, N.M. Rothschild and Lazard Brothers, the main remaining independents, are closely held. The US is equally lacking in credible acquisition possibilities.

An acquirer would have a hard time integrating the individuals of Salomon Brothers, Lehman Brothers managers, just two years after breaking out from American Express, give no indication of giving up the independence they so recently won.

An acquirer, after paying the \$8bn or so it would cost to acquire Lehman Brothers, would have to retain staff.

SBC, after paying \$800m for Warburg's investment banking business, set aside \$60m

worth of golden handcuffs to retain staff, and still lost key executives.

Martin Kohlhaussen, chairman of Commerzbank of Germany, spoke for many banks

with investment banking ambitions when he ruled out any immediate acquisitions: "At the moment, we know of no company suitable for takeover, at least not at an acceptable price," he said. "That means we will pursue further expansion in investment banking under our own steam."

The other cause of turbulence is last year's wave of acquisitions in the City of London, which have shaken loose some talented executives. SBC Warburg has shed 1,400 of the jobs that it had on its fusion and about 400 Smith New Court positions have gone

Partnerships could enjoy a return to fashion

since the UK securities house was taken over by Merrill Lynch.

Many of these positions were in the back office, and many departures were encouraged. Nevertheless, seven out of 35 managing directors in SBC Warburg corporate finance have left since the merger. The departures of at least four executives - Derek Higgs, Mark Seligman, Michael Tory and Philip Yates - are regretted.

Other UK houses, apart from a recent spate of departures from N.M. Rothschild, have held together. But US investment bankers say the UK houses, which pay less than the market average, remain vulnerable to poaching by the new entrants.

"It is a real hurricane," says the head of one US investment

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pipeline

US: by Maggie Urry

Pipelines are full of deals

Specialists believe that the fundamental trends driving M&A activity will continue

The surge in mergers and acquisitions activity in the US last year looks set to continue through 1996. Although the first quarter total of \$105bn worth of announced deals is 9 per cent below the average quarterly total for 1995, the second quarter got off to a strong start with the announcement of a number of deals, notably the \$50bn merger of Bell Atlantic and Nynex.

Michael Carr, co-head of M&A at Salomon Brothers, says "the first quarter felt a bit slower, but it picked up in March and April was phenomenal".

Investment banks report full pipelines of deals and many M&A specialists believe that the fundamental trends within industries, such as consolidation, deregulation, globalisation and vertical integration, currently driving M&A activity will continue.

A common remark by investment bankers is that unlike the merger wave of the late 1980s, when deals were

driven up by financial engineers and then presented to companies, the activity being seen now is based on more genuine industrial considerations.

"The overarching dynamic [behind the deals] is there is so much pressure from Wall Street to grow earnings," says Mr Carr. After the cost-cutting of the early 1990s, he says, investors are pressing companies "to grow the top line". Thus the stock market is friendly to deals, and "growth by acquisition is not only accepted, but rewarded", says Mr Carr.

These days, he notes, a bidder's share price, as well as a target's share price, is likely to rise on the announcement of a deal whereas in the past the aggressor often saw its share price fall.

Even so, Steve Blum, KPMG Peat Marwick's US national director of corporate finance, predicts, "most acquisitions fail to satisfy the buyer and I do not see that changing". However, he thinks the failure rate should be reduced as deals are increasingly driven by a desire for strategic focus and by the use of equity rather than debt to finance acquisitions.

Jack Levy, co-head of M&A at Merrill Lynch, says that chief executive officers of com-

panies are "growing more convinced that leadership positions and dominant market shares are a prerequisite for enduring profitability".

As a result they are rearranging their portfolio of businesses, divesting the non-core activities and doing deals to increase their standing, whether in their domestic market or in markets around the world.

Investors are demanding that companies "enhance shareholder value" and that is putting pressure on chief executives to sharpen the focus of their business. "The stock market hammers unfocused companies" says Mr Blum.

He lists many examples of this, such as the break-up of ITT, the conglomerate which included insurance and hotels, AT&T, the huge US telecommunications group, and the transformation under way at Westinghouse, which is crafting a broadcasting company from a conglomerate.

Indeed, the M&A tag put on this branch of investment banking might be renamed mergers, acquisitions and spin-offs, such has been the popularity recently of the demerger, where investors in a company are "given" shares in a subsidiary business which then gains

a stock market quota.

Mr Blum says that two-thirds of the transactions in each of the past three years have been divestments – either sales to other companies or management buy-out groups, or increasingly to shareholders.

Frederic Escherich, managing director at JP Morgan, has assessed the effect of spin-offs on the price of both the parent and the departing subsidiary. He finds that both shares are likely to perform better as a result. Investors and analysts find focused companies easier to value, and the newly-quoted company attracts new coverage and interest from them and on average outperform the market.

Cross-border deals are increasing as companies find they have reached maturity in the home market and need to expand internationally. US utility companies, for instance, have been actively looking to expand in the US and Australia. Drug companies, which regard their industry as global one, are also increasingly buying overseas, such as Hoechst of Germany purchasing Marion Merrell Dow in the US and Pharmacia of Sweden buying Upjohn, another US company.

Mr Blum says that in 1995

Rank Advisor	Value (\$bn)	Market share	No of deals
1 Merrill Lynch	65,824.1	32.5	52
2 Morgan Stanley	50,336.3	25	32
3 Lazard Frères	48,760.7	24.2	23
4 Bear, Stearns	45,236.4	22.4	18
5 Salomon Brothers	33,473.0	18.5	22
6 Goldman, Sachs	29,752.6	16.8	45
7 Lehman Brothers	22,536.8	11.3	27
8 J.P. Morgan	16,129.1	8.0	11
9 Wasserstein, Perella	10,164.3	5.0	2
10 Donaldson, Lufkin & Jenrette	8,254.6	4.1	28
11 Smith Barney	7,206.2	3.6	26
12 PaineWebber	4,241.7	2.1	9
13 Morgan Stanley	4,075.2	2.0	11
14 CS First Boston/Credit Suisse	3,908.4	1.9	18
15 NatWest Markets Group	3,768.6	1.9	6
Deals with adviser	168,170.1	82.4	422
Deals without adviser	35,469.9	17.6	2,888
Industry totals	203,640.0	100.0	3,310

Announced transactions from January 1, 1995 to April 24, 1996; completed, unconditional, partially completed, pending, intended, signed deals based on final value, excluding open market repurchases. Source: Securities Data Company

cash may be refinanced with equity at a later date.

Increasingly shares are being used in hostile takeovers in the US, Mr Blum says. Although hostile share-swap bids have been common in the UK, the process of registering new shares with the Securities and Exchange Commission has deterred use of the device in the US. Mr Carr says hostile share bids only work in industries which are subject to regulation, such as banking and utilities. That is because it takes regulators to approve a merger gives a bidder long enough to register the new shares with the SEC. That makes using shares possible, such as in Wells Fargo's bid for First Interstate, or Western Resources' proposed takeover of Kansas City Power & Light.

What could burst the M&A bubble? Mr Levy says the activity depends on both CEO confidence and good economic conditions. "Both are necessary, neither by itself is sufficient," he says.

A stock market fall would undermine confidence while a weakening of economic conditions would cause the merger trend to lose momentum. Mr Blum says "in M&A the three most important factors are interest rates, interest rates and interest rates". A rise in the cost of money would make debt-financed deals more expensive and at the same time undermine the stock market and so make equity deals less likely as well.

PROFILE: Merrill Lynch

Brokers join advice squad

May Day 1975 is a date etched in the memories of Wall Street stockbrokers. That was the day when fixed commissions ended in the US market. In the months that followed, commissions on institutional trades fell by 50 per cent.

"We had to find a new source of livelihood," recalls Herbert Allison, now executive vice-president at Merrill Lynch, and in charge of the bank's corporate and institutional business group.

In those days, Merrill was known as a "warehouse". Essentially a retail stockbroker with offices throughout the US, but also with a sizeable institutional investor client base, its reputation was as a distributor of other firms' deals. Although it had been in investment banking since the 1920s, it was only after May Day that it decided to build up that side of its business.

Now, Mr Allison declares, Merrill is "the most global investment bank in the world today". Over the past 20 years, the firm has built its capabilities to the point where it is at or near the top of international league-tables for underwriting and for mergers and acquisitions. It is advising Bell Atlantic in the \$50bn merger with Nynex announced last month and has won senior roles in many telecommunications privatisations.

Last year's \$900m acquisition of Smith New Court, one of the leading London stockbroking firms, the hiring of a number of top investment bankers in the UK and this year's purchase of FG, a Spanish broker, have given Merrill a strong European platform.

Back in the 1970s, the strategy was based on building expertise in product areas and on "climbing the yield curve", as Mr Allison calls it. Starting from the shortest term debt instruments, it worked its way through the maturity spectrum until, by the late 1980s, it had become a leading underwriter of debt and equity around the world.

In the 1990s, Mr Allison recounts, the strategy changed to the current one of focusing on clients and aiming to meet their needs across the range of products.

The firm's aim is to help clients enhance shareholder value by whatever route is necessary. Clients' needs are constantly changing, Mr Allison adds, and they want investment bankers who can provide a full range of services. Under this strategy, Merrill divides its investment bankers into industry groups, following sectors such as telecommunications and media, financial institutions, technology, utilities, healthcare and chemicals. The idea is that a team will have all the skills needed to execute business, but will also develop an understanding of a particular industry.

Dan Bayly, co-head of investment banking, says

Merrill wants to be its clients' advisers, not just the transactors of a deal. He argues that knowledge of clients' industries aids the consultative process: "We can view problems from their perspective and help with solutions." That should mean Merrill's fee-based advisory work will increase in relation to commission-based transactions, a strategy many investment banks are adopting in an attempt to make the nature of their revenues less volatile.

Buying Smith New Court, Mr Bayly says, was a "critical move" for Merrill. The firm had been taking the same approach in the UK as other US investment banks, such as Goldman Sachs and Morgan Stanley, gradually expanding the corporate finance business and focusing on cross-border M&A. "We then decided we wanted to leapfrog the competition," Mr Bayly continues. "Smith New Court has allowed us to do that".

Although Smith New Court did not have a sizeable corporate finance arm, it was strong in equity research, sales and trading – echoing Merrill's warehouse background. Research and distribution are regarded by many as an essential adjunct to a corporate finance business.

Keven Watts, head of investment banking in Europe, says the decision to buy a UK firm was sparked by the takeover of SG Warburg, once the pre-eminent UK merchant bank by Swiss Bank Corporation. That signalled a change in the competitive environment in the UK advisory market, allowing an entry for foreign-owned banks. It also persuaded a number of investment bankers to consider working for a non-UK bank. As a result, Merrill decided to expand into the UK domestic M&A market, but realised it could not do so quickly without acquiring the equity expertise that a firm such as Smith New Court could bring.

Since taking over Smith New Court, Merrill has hired some senior British investment bankers, including Guy Dawson and Justin Dowley, from Deutsche Morgan Grenfell, and Philip Yates, who joined from SBC Warburg.

The Smith New Court deal acted as a magnet both for clients and for bankers, and since it was completed late last summer Merrill has won mandates it could not have hoped to get before. It will be the lead broker in the flotation of the Halifax Building Society, which is converting into a bank, and one of the top three banks involved in the privatisation of Railtrack.

Mr Allison says that Merrill has "made extraordinary progress over the last 20 years". But he still sees opportunities to grow further.

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4 INTERNATIONAL CORPORATE FINANCE

PROFILE: Barclays de Zoete Wedd

Getting its act together

What do you get when you take three of the oldest names in the London financial markets and mix them together? The answer, in the case of Barclays Bank, stockbroker de Zoete & Bevan and stock jobber BZW, may be a very long wait.

Although Barclays de Zoete Wedd, or plain BZW as it is now known, established strong and even dominant positions in many of the markets in which it was active, even its most vociferous internal cheer leaders admitted, if pressed, that the combination had failed to live up to the full potential of an integrated corporate and investment bank and broker.

Since 1994, however, BZW has restructured its business and pared down its customer list. To its strength as probably the leading equity market maker, with some 15 per cent of the London market, it has added a reinforced corporate finance advisory department - long regarded by rivals as a weak link - and a £206m fund management arm with the acquisition of the quantitative specialist manager Wells Fargo Nikko.

Most importantly, the group has transferred loan syndication and corporate lending operations from the bank to BZW, although the bank still handles some corporate relationships.

National Westminster Bank has adopted a similar policy, transferring corporate relationships to NatWest Markets, its investment banking subsidiary, although it has handled the transfer rather differently.

BZW certainly thinks it has crossed a threshold. "At the start of 1995, BZW was one of a number of British investment banks with international franchises who were attempting to compete on a global scale; we now find ourselves virtually on our own in terms of geographic spread and product range. Most of our British rivals

have become part of international groupings," said Sir Peter Middleton, the group's chairman.

An important step in establishing the corporate finance division was the recruitment from S.G. Warburg last summer, after its takeover by Swiss Bank Corporation, of Mark Seligman and a number of other specialists.

Mr Seligman is now joint chief executive - one of more than a dozen with that title in BZW's status-conscious organisation chart - of corporate finance, alongside Richard Gillingswater and under Graham Pimlott, who is chief executive of merchant banking.

Although Mr Seligman comes from the investment banking world of Warburgs, he now firmly espouses the view that BZW's ownership by Barclays Bank is a bonus. "It's difficult not to draw the conclusion that the market will polarise increasingly between niche players and firms which can provide an integrated service. I think for an investment bank to have a clearing bank that is across the street from you is helpful," Mr Seligman says.

He argues that while corporations have for some time shown that they are willing and, indeed, keen to integrate the roles of broker and investment bank, they have more recently begun to look for an investment bank that also has a big enough balance sheet to finance a deal or underwrite an ensuing debt or equity issue.

With Barclays' financial muscle behind it, BZW has begun to demonstrate its ability to meet this demand. In last year's £260m bid by Edison Mission Energy of the US for First Hydro, the pumped electricity storage business of the UK's National Grid, BZW acted as adviser, provided acquisition finance and arranged and underwrote a bond issue to refinance the £400m of debt.

"By definition, lending is not something you want to do

at all, but where you have a full house - where you are the merchant bank, the bond house, the corporate broker and all the rest - you will make significantly more, so you don't mind putting up your capital," says one senior BZW executive.

Nevertheless, BZW prefers to act as arranger for loans, and aims to keep much less of each loan than in days gone by on its own books.

Where companies used to strike a bank off their list for issuing a covered warrant on their shares, today they are much less sensitive. Almost all will allow transferability clauses in loan documentation, and relatively few corporate treasurers still believe that the only way a bank can demonstrate its commitment is by holding a large chunk of their debt, BZW executives say.

Reduced lending has a cost in revenue terms: net interest income declined from £349m in 1993 to £287m last year. With trading income still well below the bumper £615m recorded in 1993, expanding fee and commission income was enough to push BZW's pre-tax profits only to £266m, as expenses rose rapidly under the weight of expensive hirings and of preparing for a move to new headquarters in Canary Wharf, in the London Docklands.

As German and Swiss banks pour capital into their London investment banking businesses, competition has become tougher than ever. And these banks are big enough to ride out a dip in corporate finance activity.

"A sharp downturn in the UK could expose some of the smaller players, but among the big players, the sheer size of their balance sheets may make the weeding out process quite intractable," says BZW's Mr Seligman.

But BZW thinks it has now put together the right ingredients to come out on top of the pile.

George Graham

■ League tables by Nicholas Denton

Jostling for a top table spot

For all the flaws in the listings system, there are few better available measures of performance

Philip Healey is a living embodiment of the power of league tables. Until 1984, he worked in the world of newsletters, rising to edit the quarterly M&A magazine of the Financial Times. Then, with his wife Susan, he set up a little business in Tunbridge Wells, the archetypal commuter town outside London. They kept track of mergers and acquisitions, and worked out which investment banks had advised on the most deals.

When he can spare the time, Mr Healey now lunches with the heads of investment banks in London. They advertise in Acquisitions Monthly, the magazine produced by Mr Healey. Merrill Lynch has sponsored conferences organised by the group. Almost all large houses pay £18,000 for access to Amdatas, a database of deals. Investment banks feel obliged to cultivate Acquisitions Monthly, and other league table compilers such as IFR Securities Data, despite all their criticisms.

There are many criticisms. Some are technical. Acquisitions Monthly, in an attempt to beat Securities Data to the post with the year-end table, closes to new deals early in December. There are other tricks of the trade. One UK merchant bank succeeded in obtaining credit in two years for a deal which was announced in one year and completed the next year. After collapsing last year, Barrings even sought to get credit for advising on its own sale to

Continued on page 6

Completed European target rank

Adviser	Value (£million)
1 JP Morgan	16,291
2 UBS	12,961
3 SBC Warburg	11,808
4 Morgan Stanley	11,749
5 Lazard Frères	11,082
6 CS First Boston/Credit Suisse	10,849
7 BZW/Barclays PLC	8,199
8 ABN Amro House Govaert	7,887
9 Goldman, Sachs	5,730
10 Deutsche Morgan Grenfell	5,232

■ Europe: by Nicholas Denton and Michael Lindemann

Continental drift expected

This year may mark the peak of the M&A cycle in the UK, but there is still much activity

For European investment bankers there is one, pre-eminent question: can deals in continental Europe take up the running as the scope for M&A growth in the UK is exhausted?

It may appear premature to call this year the peak of the UK M&A cycle. Activity in what is by far Europe's largest M&A market remains energetic.

The frenzy of deals in the UK electricity sector, capped by this month's US bid for Midlands Electricity, has swept up all but five regional electricity companies, out of the original dozen. Consolidation in financial services is continuing apace, with Lloyds Bank's takeover of TSB Group and Royal Insurance's merger with Sun Alliance.

The approach of a general election, either this year or next, is concentrating corporate minds. Investment bankers say they are encouraging companies, particularly those in regulated industries such as electricity, to do deals before the expected victory by a Labour party less sanguine about takeovers than the Conservatives.

However, this political boost, in so far as it merely advances deals, can be only temporary. Investment bankers expect the level of deals in the UK, which was £21.5bn in the first quarter, to fall in 1997. Some interpret the UK government's decision to block bids in the electricity sector as an augury. "What is happening now is what will happen after a Labour election victory," says the head of UK M&A at a US investment bank.

There are two other reasons why the UK may already have reached its peak. First, in the most active sectors there are few remaining targets. In pharmaceuticals, for instance, the takeover of Wellcome by Glaxo and Fisons by Rhône-Poulenc has left Zeneca as the last substantial takeover target.

Second, the UK corporate sector's cashflow has deteriorated. Services companies such as Reuters and Reed, and retailers such as GUS, Sainsbury and Tesco, are large generators of cash which have yet to do large deals. But "UK plc" as a whole suffered a £1bn

UK financial advisers - league table

Rank

1 SBC Warburg

2 J. Henry Schroder Wag

3 Kleinwort Benson

4 Kleinwort Benson Group

5 NM Rothschild

6 Samuel Montagu

7 Lazard Frères

8 Barings Brothers

9 Ambrosi Bank

10 Barclays de Zoete Wedd

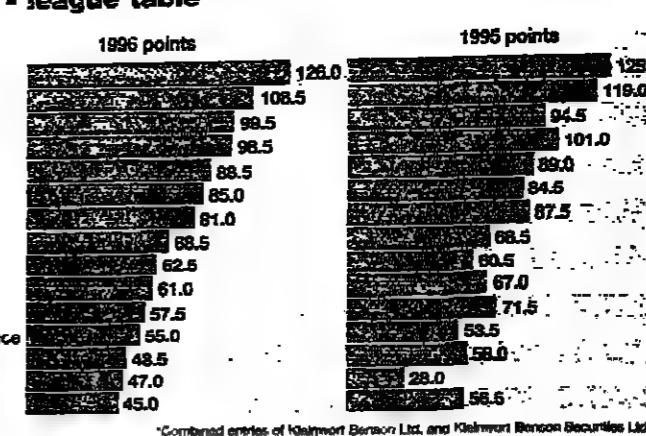
11 Robert Fleming

12 NatWest Markets Corporate Finance

13 Hill Samuel Bank

14 Greg, Middleton

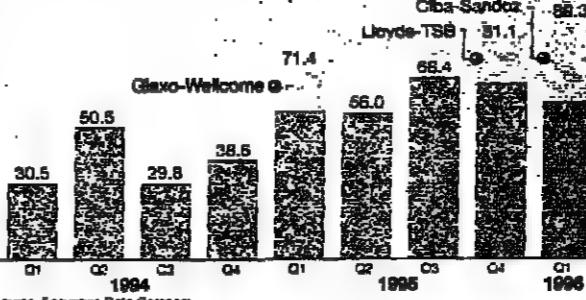
15 Charterhouse's Director



Source: KPMG Barlow Ltd, and Kleinwort Benson Securities Ltd.

Total European M&A volume

£billion



outflow of cash as it went on its acquisition spree last year, according to an SBC Warburg study.

Investment bankers are therefore pinning their hopes on the restructuring of continental European conglomerates. In Sweden, the Wallenbergs holding companies are shedding some subsidiaries and firming their grip on others. Incentive has sold Hasselblad, the camera maker, and SEU, the electricity utility. Investor, the other Wallenberg umbrella company, has floated 50 per cent of Scania, the truck maker. But it is above all to Germany that investment bankers are looking, and to its huge industrial conglomerates such as Hoechst, Daimler-Benz and Siemens.

Germany offers opportunity for advisers because the Anglo-Saxon notion of shareholder value has taken root, at least in the rhetoric of management. For those executives who truly put shareholders first, the dismantling of the over-extended empires of their predecessors is an inevitable conclusion. For the market capitalisation of many of Germany's Konzerne - its sprawling conglomerates - is that is considerably less than the sum of their parts.

A number of the management board at Veba, the electricity-based conglomerate, recently admitted that the group's worth could be up to 40 per cent higher but for the so-called conglomerate discount.

Thyssen, long a byword for steel and engineering in Germany, has similarly been told by analysts that it is labouring under a discount of about DM1bn on a market capitalisation of DM95bn.

The demerger of the German conglomerates will not happen overnight. Thyssen executives say that it is labouring under a discount of about DM1bn on a market capitalisation of DM95bn.

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Another executive describes most of the analysts' studies proposing demergers as "nonsense", in part because they took no account of the taxes payable on disposals.

But the restructuring of cor-

porate Germany is already beginning. For instance, Veba has spun off its high-tech subsidiary in the US; Mannesmann has divested its process controls business - Hartmann & Braun - to the Italian-controlled Elsag-Bailey; and Hoechst has shed its Schwarzkopf shampoos business.

In a sign of its new ethos, Hoechst promoted its chief financial officer, Jürgen Dörmann, to the post of chief executive. That, above all, has convinced Walter Gubert, head of JP Morgan in Europe, that the change is deep and irreversible.

"Germany is a country that has traditionally been run by engineers and technologists," says Mr Gubert. "Now at Hoechst someone is running the company for shareholder value. That is a revolutionary development."

In anticipation of growing corporate activity, European banks such as Deutsche Bank, Dresdner Bank, SBC and UBS are building investment banking business.

And Europe still has strong independent advisory houses such as Schroders in the UK, and the Lazarus houses of London and Paris. Two traditional UK houses, Baring Brothers and N.M. Rothschild, advised on this month's merger of Royal Insurance and Sun Alliance. But US investment banks, as the evangelists of shareholder value, have proved well placed to win roles in some of the very largest mergers.

SBC Warburg and CS First Boston, two Swiss-controlled investment banks, had a web of board-level connections with Sandoz and Ciba-Geigy. But the two Swiss pharmaceutical giants turned to Morgan Stanley and JP Morgan of the US to develop their merger project.

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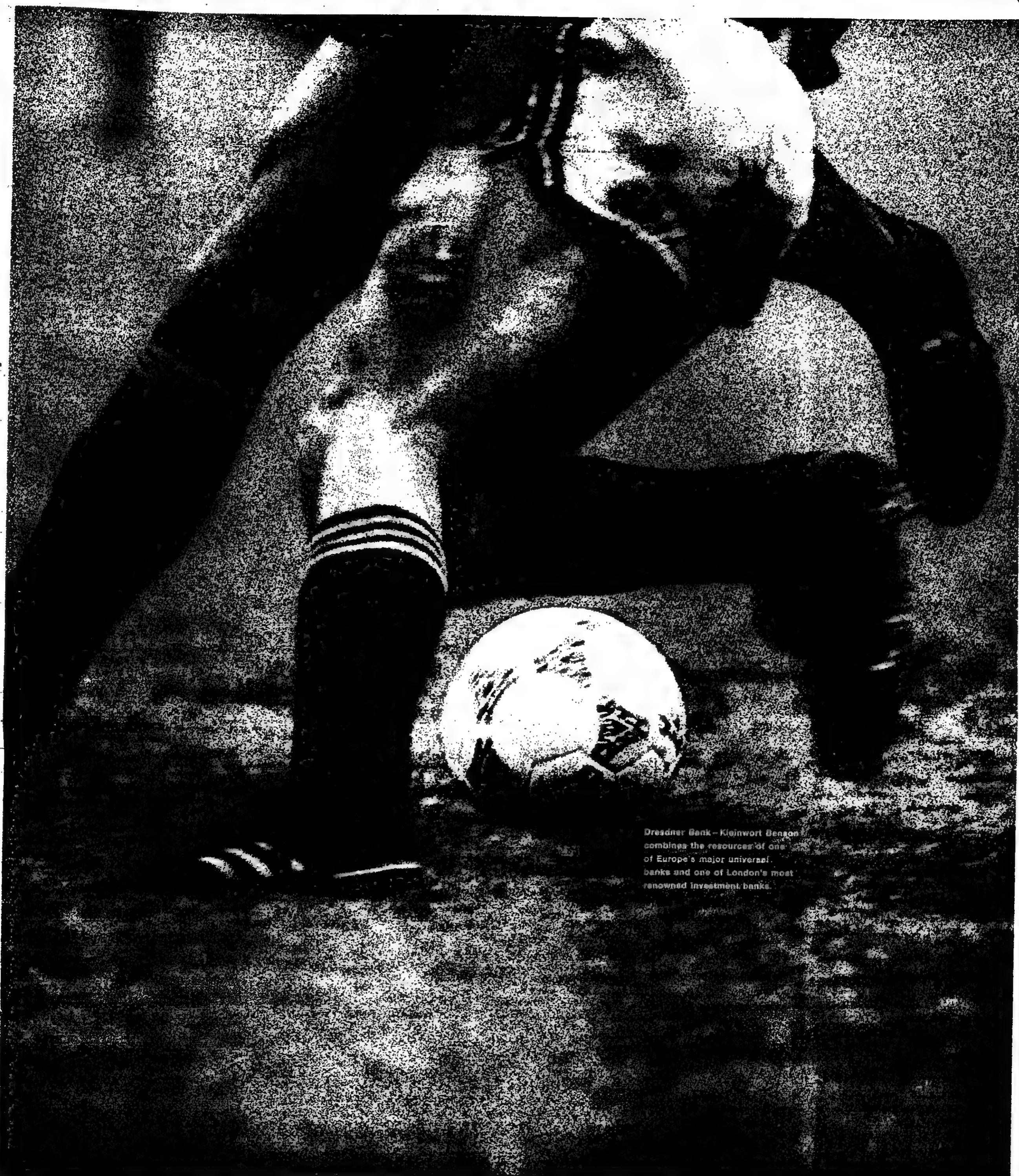
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6 INTERNATIONAL CORPORATE FINANCE

■ Emerging markets: by John Pitt

Confidence returns

The Tequila effect was a chastening experience for investors. But interest is quickening

The climate for investment in the world's emerging markets has improved markedly over the past two years, with the appetite for both equity and debt growing. Since the Mexican debt crisis at the end of 1994 confidence in this area has gradually returned to an even keel.

Reinhold Heuss, global head of corporate finance at ANZ, said that the Mexican crisis had dried up some interest but that was now bound to return. He felt there would be an inflow of between \$40bn to \$60bn into emerging market equity during 1996, a figure that could increase between two and threefold if debt purchases were included.

Osman Bayoumi, head of emerging markets corporate finance at BZW, observed that emerging markets had gone through a tremendous boom in 1994 and the couple of years leading up to that had also been on an upward curve.

"The Mexican crisis and the subsequent Tequila effect certainly had a chastening effect on the investment community," he said. "But this came at a time when one had very strong markets among the mature economies, particularly in the US. There was certainly a switching of funds back out of emerging markets and into the more mature markets."

Maryam Mansouri, of Lehman Brothers, is another optimist on the outlook for emerging markets. In particular, she is positive about the prospects for Latin America during the second half.

"After severe recessions in Mexico and Argentina, as well as a slowdown in Brazil in 1995, Latin America is well positioned for further easing and economic recovery in the second half of 1996," she says. "The Mexican crisis and devaluation did not derail the course of reforms; if anything it intensified the process. Accordingly, pension reforms are under way or in the process of being implemented across the region to increase internal savings ratios and reduce high dependence on volatile external capital flows. At the same time, deregulation in key infrastructure sectors is under way in order to attract foreign direct investment."

Mr Bayoumi at BZW feels that "generally investors have begun to look more closely at emerging markets again as the US market has begun to look tatty (volatile) during the first quarter 1996. Some people believe that they can get superior returns once again from the emerging markets and so there has been some portfolio

	Global emerging markets performance (\$%)		
	1995	1994	1993
	YTD*	1st qtr	
IFCI Latin America	15.61	4.74	-18.70
Argentina	3.72	-1.80	12.42
Brazil	14.32	13.41	-14.03
Chile	3.17	-5.70	-0.41
Colombia	1.34	-2.24	-28.50
Mexico	22.10	13.03	-22.87
Peru	4.40	-6.39	-17.63
Venezuela	37.93	44.18	-25.08
IFCI Europe/Middle East/Africa	2.73	6.41	19.49
Greece	2.37	7.38	6.30
Israel	-5.25	-4.20	17.19
Portugal	7.67	8.03	1.20
Turkey	35.98	41.98	-6.18
South Africa	4.58	-0.76	3.03
IFCI Asia	15.82	9.53	-8.90
China	7.63	0.00	-12.98
India	23.57	11.63	-29.40
Indonesia	16.25	11.55	5.20
Korea	4.97	-2.93	-12.24
Malaysia	19.22	15.73	3.00
Philippines	14.14	11.82	-12.75
Taiwan	18.64	-2.23	-30.10
Thailand	3.46	0.44	-6.17
DJIA	8.49	9.19	33.45
S&P 500	4.49	4.80	31.11
FT World	3.84	5.58	16.73
IFCI Composites	10.15	7.07	-10.28

*Year to date from January 1 to April 18, 1996

Source: IFC, Lehman Brothers

switching once again."

One of the problems has been a substantial amount of money chasing a limited number of high quality primary equity issues.

Looking at debt, eastern Europe has become an exciting prospect, with the exception of Russia, with credit ratings in many of these countries improving rapidly towards investment grade. However, said Mr Bayoumi, lack of supply is again a big problem.

"There has been a steady flow of M&A activity in eastern Europe over the last year, and international institutions are now awaiting details of Poland's EGHM, the copper group, which is likely to be the equity deal of the year in Eastern Europe," says Mr Bayoumi.

The situation in Russia may improve, analysts believe, although events there will remain volatile until after the June presidential election. The rescheduling of more than \$40bn of former Soviet debt with the Paris Club of sovereign creditors late last month will have helped.

Jerome Booth, at ANZ, summed up the mood among emerging market equity and debt specialists when he said that there had been a very good recovery after the Mexican crisis. With regard to Latin America, Mexico had once again become a good proposition, while an IMF deal with Venezuela was in the offing and there was a more positive economic picture in Brazil.

Over the next three to six months Mr Booth said a lot would depend on US Treasuries and what was needed was a period of stability. Nevertheless, there were a number of US investors who were looking for higher yields outside the US, and such individuals were being attracted into moving south into Mexico and

The advisory and balance sheet role were now going hand in hand," he said. "An adviser who is willing to put up money will increase the confidence of the client. This has led to a 'one-stop service': companies do not want an adviser giving advice without also taking on some of the risk."

Mr Bayoumi added: "The whole of investment banking is becoming more competitive and a lot of people have now identified emerging markets as an area they want to be in."

Cash has been piling up in UK plc. That money is going to be spent in the US and continental Europe. - Ken Costa, SBC Warburg.

There may be an awful lot of activity at the moment.

But some of these projects are being pushed along artificially fast because of election worries [in the UK].

And there is the danger of a market crash, which would cause a lot of deals to just go out of the window. The second half of this year will be quite a testing time. - John Staudzinski, Morgan Stanley.

The top graduates coming out of Oxford and Cambridge all used to want to go to Lazard or Warburg. But now Goldman Sachs, Morgan Stanley and JP Morgan are just as prestigious. They promise a secure career path. - US investment banker.

Life for ordinary bankers is pretty boring. The head of each group gets to do all the hobnobbing with CEOs and the rest just deal with the technical stuff. You can be in your late 30s and still have no real experience of putting

■ Debt finance: by Samer Iskander

New trends in raising funds

The surge in loans last year was partly because cash-rich banks were eager to find borrowers. Last year's surge in acquisitions and the worldwide rally in fixed income markets boosted debt issuance to record levels and set new trends in corporate finance funding methods.

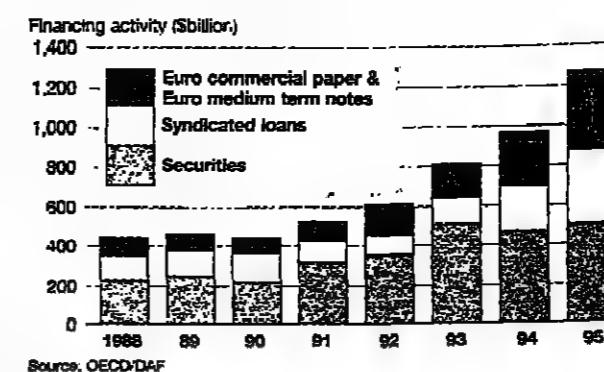
Syndicated loans benefited most, becoming the most important source of international financing. The volume of new syndicated credits reached \$368.4bn in 1995, according to the Organisation for Economic Co-operation and Development, up from \$236.2bn in 1994. Acquisition finance was a significant factor behind the surge in volumes, accounting for about \$85bn, up from \$30bn in 1994, according to Euromarket.

The surge in loans was mainly supply-driven. The return to profitability of leading European and US banks, combined with low demand for funds by European companies affected by the prolonged economic slowdown, made cash-rich banks eager to find borrowers.

On the demand side, borrowers were mainly attracted by the added flexibility (in most cases syndicated loans can be repaid on every interest payment date without penalties) and the relative speed - filing for bond issue can take up to three months in the US. In some cases, syndicated loans made possible transactions that would not have taken place otherwise. For example, the FFr10bn cash portion of Crown Cork and Seal's \$4bn acquisition of Carnaud Metal-

tal Cities/ABC by Walt Disney for more than \$15bn, the largest acquisition since KKR's \$25bn bid for RJR/Nabisco in 1988. More than half of the amount, around \$10bn, was raised through bank loans, allowing Disney to proceed with the transaction and worry about permanent financing later. In March 1996, Walt Disney refinanced part of the

International capital markets



Source: OECD/DAF

loans, \$2.6bn, by issuing two tranches of five and 10-year global bonds.

Improving market conditions for borrowers have progressively led companies to view syndicated loans as a final source of funding, as opposed to the more limited role of bridge financing. And this trend is likely to persist, as cash flow increasingly becomes the main consideration in mergers and acquisitions.

But despite syndicated loans' growing market share in acquisition financing, investment bankers believe bond markets still have an important role to play. One US mergers and acquisitions analyst points out that last year's squeeze on the pricing of syndicated loans has unduly favoured lesser credits.

"Lending banks have to reconstruct their margins. They will continue to take Triplex-A exposure on their balance sheets with limited margins, but they will have to find compensating income. This will almost certainly be done by directing less important clients to the bond markets," he said.

Market participants predict a fall in debt underwriting this year, partly because of an expected slow-down in acquisition activity, but also as a result of the particularly advantageous market conditions in 1995, which encouraged large companies to refinance existing loans and build

up substantial reserves. But some deals are expected to emerge as a fall-out of last year's transactions, as newly-merged companies rationalise their operations and possibly spin-off non-strategic subsidiaries. This view was reinforced last month when Rhône-Poulenc, the French chemical group, announced a restructuring of its pharmaceutical operations, a decision that was directly linked to the acquisition of its British rival, Fisons, in October 1995.

Spin-offs are likely to boost another market segment - equity-linked instruments, and convertible bonds in particular. Issuing bonds convertible into shares of the target company is a relatively cheap way of financing the acquisition. This method has been used by companies seeking a simple majority in their prey, but forced to bid for all outstanding shares. The bidder can also issue bonds convertible into its own shares to fund an acquisition, which one investment banker defines as "a capital increase in disguise". This method was used by Japanese banks when the slump in share prices deprived them of access to the stock market.

Since most refinancings were finalised in 1995, demand for funds this year is likely to match corporate finance activity more closely. This might increase competition among banks to fund specific operations, thus further pressuring margins and fees. However, recent data from the US and Japan seem to confirm signs of an upturn in economic activity. If this trend were confirmed, available liquidity for syndicated loans could decline as banks turn to financing their traditional customers' expansion needs.

■ Risk management: by Brian Bollen

Derivatives remain on the menu

Treasurers who can be damned if they hedge, can be damned just as much if they do not

Derivatives are alive and well. Their disappearance from the headlines owes more to media boredom with the subject, rather than to any lasting fall from grace.

Figures from the International Swaps and Derivatives Association indicate that derivatives outstanding at the close of 1995 grew 39.18 per cent from six months earlier. Contracts outstanding for interest rate swaps, currency swaps and interest rate options grew from \$13.92bn as of June 30 1995 to \$17.69 trillion on December 31 1995," says the ISDA. "The comparable notional amount of transactions outstanding at the close of 1994 was \$11.30bn."

High profile losses at Baring Brothers, Procter & Gamble, Orange County and others, combined with more routine but still expensive setbacks as the international bond markets fell, blackened the name of derivatives, seemingly permanently and arguably unfairly.

Although Credit Suisse Financial Products has blamed the Barings collapse and other scandals for a decline in some markets, bankers elsewhere see reasons to be cheerful. Even Bankers Trust - which since being sued by Procter & Gamble in 1994 following losses on derivatives transactions has been on the receiving end of much of the non-Barings bad publicity - seems to be weathering its own particular storms. The matter was settled out of court after a US federal judge gave two rulings in Bankers Trust's favour on the disputed contracts, although at this stage Procter & Gamble still plans to proceed with a misleading sales practice case. The bank has also been winning plaudits for making available to clients its Radoc 2020 system, which analyses risk and measures how effectively capital is being deployed.

The irony is that while the reputation of derivatives in the eyes of the man in street has never been lower, the extent to which even he is using them has never been greater. From fixed-rate mortgages to index-linked building society savings accounts, derivatives are seeping through into everyday use in increasing volumes.

In at least some banks, though, derivatives products might today go under a slightly different guise. While some salesmen are unreconstructed derivatives, and are not afraid to say so, others are more likely to style themselves

approach to the subject has, though, certainly changed. "In general, the reaction of corporates to the derivatives backlash has been positive," says Tim Pettit, head of debt and derivatives marketing at NatWest Markets in London. "A welcome tightening in internal controls has been accompanied by an increased understanding, and a greater level of disclosure. As companies learn to appreciate better the risks and opportunities associated with derivatives, they become more interested in even the more exotic products, provided they clearly meet a genuine risk management need."

"Derivatives are not a four-letter word," confirms the head of international funding at one leading corporate. "Despite the adverse publicity, we have been actively using derivatives in a very controlled fashion for many years to support underlying trade. Used properly they are a good thing. In the past, some companies might have used them for speculative purposes, without their bosses fully understanding them or controlling their use. There is greater awareness today of their function and the need to control them. More attention is being paid to who is using derivatives for what, and to counterparty exposure."

As relationship banking grows in popularity compared with transaction-based banking, and companies become more willing to grant access to the most detailed confidential financial information, the chances increase of achieving the Holy Grail. "The better you know your client, the more you can not only tailor the products to his needs, but anticipate those needs," says Ms Leslie Grant, global head of FX Risk Management Advisers at SBC Warburg in London.

A feature of the new hotter-than-ever climate is the increased popularity of training offered to clients by banks. "We are continually running seminars for clients, says one banker. There is huge demand; they are better attended and taken more seriously than ever." Further helping to clarify what can still be very muddy waters is JP Morgan's highly regarded RiskMetrics statistical tool, which was first made available to corporate clients in late 1994.

Better education and greater transparency mean that corporates can now reassess their appetite for risk from a position of knowledge and of power. The conundrum for treasurers, though, is a familiar one. Risk is an inescapable fact of business life, and even deciding to do nothing can be construed as speculation. Treasurers who can be damned if they hedge, can be damned just as loudly if they do not.



John Staudzinski: the industry is going from strength to strength together a deal. - Former investment banker.



Tim Pettit: a positive reaction to the derivatives backlash

Jostling for a table spot

Continued from page 4

International Nederlanden Groep, the Dutch bank.

The final drawback to league tables is the extent to which they are subject to interpretation.

Investment banks can "slice and dice" the figures to make themselves look better. For instance, if an investment bank advises on a large acquisition in the US by a European company, it can make its position in Europe look better by citing its position in the Securities Data table which measures all deals into, out of, or within Europe. In fact, this flexibility is the big selling

point of the Amdata information. It allows an adviser to calculate its position in pharmaceuticals deals, for instance, to highlight its strengths in a particular sector. But, for all the flaws in league tables, there are few better objective measures available of a corporate finance department's performance. Fees for individual deals are generally confidential. The Crawfords Directory of City Connections records a company's traditional relationships with investment banks. Increasingly, a company turns to an adviser outside this circle to do a deal.

The league tables are the best of a bad bunch.

■ **Equity finance:** by Antonia Sharpe

British tradition lives on

UK financiers believe that smooth sub-underwriting is the key to a successful takeover

US investment banks have had considerable success in imposing their way of doing things on European equity capital markets – notably the widespread adoption of the “bookbuilding” process for international equity offerings – but the resurgence in M&A activity in the UK over the past year shows that the quintessentially British tradition of underwriting equity financings is as strong as ever.

The most significant equity underwriting in this period was for Granada, the leisure and television group, which made a hostile but successful bid for Forte, the hotel and catering company.

But although the media spotlight fell on the banks, the real risk-takers were the UK institutions which had been called

upon to “sub-underwrite” the cash underpinning. Within hours of Granada announcing the bid for Forte, BZW, the investment banking arm of Barclays Bank, and ABN-Amro Hoare Govett, the corporate broking arm of the Dutch bank, which underwrote 42.5 per cent each, while Lazard Brothers took up the remaining 15 per cent.

The scale of the operation – the largest share issue underwritten for cash in any bid since Big Bang in 1986 – not only enhanced the reputations of the banks involved as institutions which were prepared to use their balance sheets to help their clients (the two banks had also provided two-thirds of a £1.5bn loan) but it also highlighted the benefits to clients of “integrated” banking services.

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Large UK cash underwritings 1990-1995



written at a higher price.

Given the high level of

secrecy necessary in M&A situations, particularly if they are hostile, and the tradition in the UK of having the financing in place before making a bid, the underwriting method is set to remain an integral tool in this field. The alternative – bookbuilding – would, through its more open “price-discovery” process, give the game away and leave the share price of the

bidding company vulnerable to arbitrageurs.

However, the practice of

underwriting and sub-underwriting more straightforward equity-raising exercises, namely rights issues, could be weakened as a result of the increasing competition in investment banking. US banks

maintain that using the bookbuilding method to raise equity

is cheaper for companies because it enables them to

issue the new shares at or close to the market price.

By contrast, the traditional UK rights issue formula obliges companies to sell the new shares at a discount of between 12 and 15 per cent to the market price because of the existence of “pre-emption” rights. This age-old principle, enshrined in British company law, gives existing shareholders the right to be offered the new shares first.

However, one can expect some erosion of the underwriting commissions charged by banks which will have an impact on the sub-underwriting commissions earned by institutions. UK companies are charged fees of 2 per cent of the value of the capital raised, regardless of the quality of the issuer or market conditions.

The UK’s Office of Fair Trading is attempting to break this system of fixed commissions which banks charge companies for raising money on the stock market, a system which it believes results in companies being significantly overcharged. It will decide by the autumn whether to refer the matter to the Monopolies and Mergers Commission.

It remains to be seen, how-

■ **The role of accountants:** by Jim Kelly

Still in the junior league

While the role of banks is unmatched, accountants have found a gap in the market

The Big Six accountancy firms are under increasing pressure to find new sources of income as traditional cash flows from auditing and insolvency tightened. Most firms now hope to increase their share of the corporate finance market.

But claims of a significant breakthrough in this area should be viewed with caution. The track record of the big merchant and investment banks is unmatched and they alone have the resources to underwrite the big deals. Until accountants can find a way of calling on similar financial muscle they are always going to be in the second league.

“We are playing an increasing role but the banks have a huge track record. They alone can put their money where their mouths are,” says John Harley, head of M&A Europe, for Price Waterhouse, the Big

number of deals – with 136 and 118. SBC Warburg was third with 108 deals – but at a value of £23bn compared to Price Waterhouse’s £3.4bn and KPMG’s £2.4bn.

Richard Stone, of Coopers & Lybrand, believes acquisitions of merchant banks by commercial banks in recent years has resulted in an increasing focus on the Fortune 500 client – leaving a gap for the large accountancy firms. He believes Coopers can service the middle market and companies with a turnover of up to £300m.

Progress in the market is dependent on international links between the national firms. With differing regulations, business cultures, and stages of development, the challenge is to provide clients with cross-border services of a standard quality. But Mr Stone believes the problems can be overcome: “I would have hoped corporate finance business within five years could provide 12-15 per cent of revenues,” he says. What is more, they will be providing profitable revenues with a high value added content for

the client. Neil Lerner, head of corporate finance at KPMG, says it is the firm’s achievable target to be the adviser of first choice to companies up to a £350m capitalisation. He says the accountants have moved into a market deserted by the big houses. “This has left a vacuum. Accountancy firms have more credibility and capability in this area than traditional merchant banks.” Mr Harley adds: “Second and third tier banks and stockbrokers are losing market share to us.”

The distinguishing feature of the big accountancy firms is their presence, in numbers, on the ground. This has been a factor behind the increase in market share in the provincial UK market as the merchant banks pulled out of centres such as Leeds, Newcastle, Southampton, Birmingham, and Manchester. UK staff of the Big Six firms approaches 30,000 in more than 150 offices.

They have a similar advantage in emerging markets where all the Big Six have invested heavily. “We see this

European adviser rankings by number of deals (1995)*

Rank	Adviser	No of deals
1	KPMG Peat Marwick	138
2	Price Waterhouse	118
3	SBC Warburg	100
4	Deutsche Morgan Grenfell	88
5	CS First Boston/Credit Suisse	65
6	Rothschild Group	64
7	Lazard Frères	59
8	Goldman, Sachs	57
9	Schroders	52
10	Morgan Stanley	47
11	Lehman Brothers	48
12	Barings Brothers	40
13	Barings Brothers	36
14	UBS	36
15	JP Morgan	35
16	Kleinwort Benson	34
17	BZW/Barclays	34
18	Merrill Lynch	35
19	ABN Amro Hoare Govett	31
20	Broadview Associates	28
21	Ernst & Young	23
22	Charnierhouse Bank	22
23	Hambros Bank	21
24	Samuel Montagu/J. Capel/HSBC	19
25	Coopers & Lybrand	19
26	Salomon Brothers	19
Deals with adviser		1,170
Deals without adviser		4,812
Industry total		5,982

*Data compiled or unconfirmed, excluding spin-offs and spin-outs. Source: Securities Data Company

as a global business – the Big Six have offices in these countries, contacts on the ground,

and thus better coverage than the investment and merchant banks,” says Mr Harley.

bank. While clients increasingly come from outside an existing audit base the firms nevertheless have a unique insight into a business. Mr Lerner says KPMG is targeting possible floatation candidates now for two or three years down the line.

There is also a culture factor.

Mr Lerner points to continuing breakthroughs in corporate finance for accountants. Due to changes in professional rules the firms can now sponsor companies – or handle new issues. KPMG claims to be the first to grasp the opportunity with its sponsorship of Rubicon’s takeover of Calder Group. Accountants have also taken the opportunity to sponsor, or to nominate, several companies on the new UK Alternative Investment Market or AIM.

“But the City will only wake up when accountants bring a new issue of a manufacturing, or good service company, to the market successfully,” says Mr Lerner – and that is still in the future. “We are not worried about being first. The first one will do us all a favour.”

Mr Lerner sees several advantages for clients in using KPMG before a merchant

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The individual still counts

Investment bankers are less colourful than they once were. There are few stars and even fewer who would proclaim themselves as such. Investment banks tend to be cautious about putting executives in the public eye. It complicates their internal politics, and creates the impression that the business is dependent on a few individuals. Old-timers complain that the advisory business has been taken

over by technicians. As more and more deals are within industries, so expertise in the economics of a particular sector commands a premium. While the archetypal dealmaker of the 1980s would have known the key corporate raiders and the tricks of financial leverage, the industry specialist of the 1990s must think like an executive of the clients he or she represents.

But the decline of the individual

can be overstated. Investment banks still need to promote their leading executives so that potential clients will be impressed. Those institutions seeking to break into investment banking – the ultimate people business – have tended more often to buy people than businesses. Individuals still count, and some of them are profiled on this page.

Eduardo Mestre/Salomon Brothers and Brian Finn/CS First Boston

It's the bank, not the adviser

Eduardo Mestre, co-head of Salomon Brothers' investment banking division, advances an argument commonly heard from New York investment bankers. These days, he says, it is the name of the bank, not the individual adviser, that carries the most weight.

"We're all trying to institutionalise our businesses. The [individual] dealmaker does not matter so much any more," he says, showing discomfort at being pushed into the limelight personally. Perhaps, but it is also the track record and contacts of individual dealmakers that bring in the business.

A Harvard-trained lawyer, Mr Mestre has made his name in the telecommunications

industry. His association with the sector started early. In 1982, he was part of the team that advised on the break-up of AT&T – an assignment that was followed by five years running Salomon's telecommunications group. Since then, Mr Mestre has advised all seven of the Baby Bells, along with AT&T and GTE.

The Cuban-born banker says he now does "two or three deals a year", and spends half his time helping run Salomon's investment banking operations.

That has included advising Pacific Telesis on its merger with SouthWestern Bell, the first of the deals likely to transform the US's local telephone companies.

At 47, Mr Mestre looks positively elderly compared to the new generation of bankers which has risen to prominence on the 1990s' takeover wave. It is not surprising that he finds virtue in age. "I think you're going to find an ageing of the investment banking community. That's what the clients want – people who have been around a while," he says.

He attributes his staying power in part to a disciplined approach to work which sees him seldom work at weekends. He spends much of his free time out of the city, with his family. "If you take time off, you don't burn out," he says.

"I look at some of the younger guys and I wonder about them sometimes."

Eduardo Mestre made his name in the telecommunications industry

Affable with a naturally low-key style



Brian Finn: "In my world, there's no benefit to being young"

Brian Finn has just turned 35 – something of a relief, it seems. "In my world, there's no benefit to being young," says the co-head of mergers and acquisitions at CS First Boston.

An affable man who professes a naturally "low-key" style, Mr Finn can counter any concerns about his youth with a surprisingly extensive résumé. He points to some \$200m worth of transactions he has worked on in the 14 years he has been at bank.

They include, recently, advising Seagram on its acquisition of MCA and International Business Machines on its rare hostile bid for Lotus. His experience stretches back before the 1980s' takeover boom, when Mr Finn learned the trade at the feet of former First Boston "stars" Bruce Wasserstein and Joseph Perella.

That history of deal making at First Boston is one of the main reasons that the Swiss-owned bank remains in the front ranks of M&A advisers, Mr Finn adds.

Richard Waters

"There's a franchise that is clearly above and beyond the humans," he says. "The humans may not like it that way, but the brands and the franchises carry on."

That emphasis on the bank, rather than on the individual, and the understated style, fit with what Mr Finn has been "something of an anti-star backlash" among Wall Street's customers.

Unlike most members of the new generation of advisers, Mr Finn is not an industry specialist. Besides Seagram and IBM, recent clients have included WR Grace and Prairair. If there is any particular type of deal in which he specialises, it is the corporate spin-off and restructuring. That has included, most recently, advising Baxter International on its split into two companies, and the creation of separate classes of stock for the giant cable TV operator TCI.

Simon Borrows/Baring Brothers

An enthusiasm for organisation

There was a time when corporate financiers who could do deals and those who could not became managers. And at Baring Brothers, the quintessentially English merchant bank, the disdain for administrators was particularly strong.

That is why Simon Borrows is exceptional. For Mr Borrows, although he works with clients such as Whitbread, reserves his particular enthusiasm for organisation. "I am stimulated by the management role. I think it is what most corporate finance departments had lacked," he says.

And it is an aptitude which has won him promotion, at the age of 37, to joint head of corporate finance, alongside Charles Irby. He has also gained a seat on the global management committee which has run Baring since it was taken over last year by Internationale Nederlanden Group, the Dutch bank.

Unusually for a UK corporate financier, Mr Borrows has a management education. He

took an MBA course at the London Business School after reading law at the University of London.

He joined Morgan Grenfell in 1985 when the house was the premier takeover adviser and M&A activity was booming. "In those days, people were pleased if we would act for

them," Mr Borrows recalls.

In 1988, after the scandal surrounding the takeover of Distillers by Guinness, Morgan Grenfell's client, Mr Borrows left for Baring.

He worked with clients such as Whitbread, M&G and St. but came into his own when Baring lost £30m on Far East derivatives markets and collapsed.

Colleagues credit Mr Borrows, among others, for holding the corporate finance department together through the turmoil.

It continued to work on Wellcome's defence against the bid by Glaxo. Not a single director abandoned the team, and only one significant client.

As well as providing an opportunity for Mr Borrows to demonstrate his resolve, the collapse, like a war, accelerated the rise of junior officers. Mr Borrows was due in any case to become joint head of the department. But younger executives were no longer in the shadow of Andrew Tuckey, the power in the corporate

finance department and deputy chairman of the group, who had to resign. In the turmoil, influence shifted to younger executives such as James Lupton, Baring's star deal maker, and Mr Borrows.

As admires of Goldman Sachs's marketing prowess, he has borrowed heavily from the strategy and organisation of the US investment banks. The specialist corporate financier, allocated to one of 10 "industry groups", has become more common than the traditional generalists of UK corporate finance. Directors have priority marketing lists of clients and are scored, not just for the deals they do, but for the relationship they have developed with a target company.

For Baring Brothers, where performance was judged by instinct as much as anything else, this scientific management is all a bit rigorous. Mr Borrows' reforms might have even been traumatic but for last year's cataclysm. For all its damage, it has softened up the organisation for change.

Simon Borrows: I am stimulated by the management role'

Walter Gubert/JP Morgan

The ultimate European

There are few better embodiments of JP Morgan's European credentials than Walter Gubert, the head of the US bank's business in the region. Mr Gubert is the ultimate European. Brought up in the Trentino, the Italian region that abuts Austria, Mr Gubert is a mixture. His mother tongue is German, his nationality Italian, and he was educated at Insead and where he took an MBA.

His position backs JP Morgan's claim to be the most European of the US banks. It has had a Paris office for more than a century.

"We are part of the fabric," Mr Gubert says. And Europeans are part of JP Morgan's fabric. A UK national, Dennis Weatherstone, was group chairman before the present holder, Sandy Warner.

But JP Morgan, for all its European connections, was primarily a commercial bank in the region until a decade ago. As JP Morgan has turned itself into an investment bank competing with the likes of Goldman Sachs, it has been Mr Gubert's job to achieve that transformation in Europe.

After running capital markets in New York in the early 1980s, he returned to London and took charge of the bank's embryonic advisory business in 1989. Building that has been a slog.

The bank had to develop expertise in particular sectors, partly because it believed that is what clients wanted and partly because it had little else to show.

"We didn't talk about our track record because we did not have one," says Mr Gubert. And Alcazar, the proposed European airlines alliance which was a personal and time-consuming project, was stillborn.

But in the past two years, most competitors concede, JP Morgan has broken through in M&A in Europe. Terry Eccles, the head of the financial institutions group, has dominated the transformation of the building society sector in the UK. And, in a deal at the heart of the Swiss business establishment, JP Morgan advised Ciba-

Geigy on its merger with Sandoz.

The growth of JP Morgan's corporate finance business propelled Mr Gubert into the role of head of Europe vacated by Sandy Warner when he took over the group. Mr Gubert also

attends the monthly "house arrest" meetings attendance at which is compulsory for the top 12 executives of the bank. But he is not there yet. JP Morgan has set a target of a further doubling of underlying European revenues by 2000.

George Feiger/SBC Warburg

Academic with a cutting edge

There is no doubt that George Feiger, head of investment banking at SBC Warburg, knows about the theory of integration. Until Marcel Ospel brought him in to organise the fusion of SBC's investment banking business with S.G. Warburg, Mr Feiger was an academic and management consultant.

An early youthful 46-year-old, he was brought up in Australia, but took his PhD in economics at Harvard University, remaining there as a junior fellow. A subsequent stint as a professor of finance at Stanford University's business school helped him produce one of the leading textbooks on international finance.

A move into management consultancy in 1981 brought Mr Feiger closer to the actual business of investment banking. As a director of McKinsey, based in London, Mr Feiger

helped financial institutions develop their strategies.

But some former colleagues say that a big crunch, while fine in theory, has damaged the delicate egos of the corporate finance department before the takeover. And Mr Feiger concedes he would have, with the benefit of hindsight, done some things differently.

But he makes no apologies for the speed of the fusion. "It is one of the most passionate and articulate exponents of the thesis that only the largest investment banks will make money in a rapidly consolidating industry.

"We are still playing catch-up with the leaders among US bulge bracket firms," he says. "We are on a treadmill here. What we can do is to stay in one place."



George Feiger: we are on a treadmill here'

makers such as Mark Seligman, Michael Tory and Philip Yates.

SBC executives have said they underestimated the tensions within Warburg's corporate finance department before the takeover. And Mr Feiger concedes he would have, with the benefit of hindsight, done some things differently.

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Nicholas Denton

Gary Parr/Morgan Stanley

Specialist par excellence

The industry specialist *par excellence*, Gary Parr has been advising insurance companies for the past 12 years.

The Morgan Stanley banker's addiction to insurance began early: his first job was at Cigna, the Philadelphia-based insurer, working on strategic investments by the company in other insurers. Since then, through positions with First Boston and Wasserstein Perella, he has won a reputation as the leading adviser on the consolidation and restructuring under way in the US insurance industry.

Mr Parr's career has closely tracked that of Joseph Perella. After advising Farmers on its unsuccessful defence against BAT, he left First Boston in 1989 to join Wasserstein Perella, the investment bank set up by his former bosses Mr Perella and Bruce Wasserstein.

Then, in 1994, he moved to Morgan Stanley, again following a move by Mr Perella. Of his defection to Morgan Stanley, he says he was drawn by the bank's high-quality reputation and by the prospect of working at a bigger institution.

"Investment banks are going to be pro-

viding a broader range of services," says Mr Parr, and will have to be bigger to compete. Though advisory work will remain the core of his insurance industry business, it will also include working on restructurings, derivatives and asset and liability management, as well as handling asset securitisations, he says.

Mr Parr, 39, tries to counter a perception that Wall Street's new breed of little-known specialists is what he terms "dullards toiling away in the mines": rather, "the takeover business relies as much as ever on creative thinking".

According to Mr Parr, the perception that Wall Street is now run by technicians is due largely to a change in style. "There was more bravado in the 1980s," he says. "The macho posturing seemed to be effective" at the time.

While he admits friends ask whether he is too much of a specialist to become president of a bank, he adds: "I'm perfectly happy doing what I'm doing."

Richard Waters

Gary Parr/Morgan Stanley

Specialist par excellence

The industry specialist *par excellence*, Gary Parr has been advising insurance companies for the past 12 years.

The Morgan Stanley banker's addiction to insurance began early: his first job was at Cigna, the Philadelphia-based insurer, working on strategic investments by the company in other insurers. Since then, through positions with First Boston and Wasserstein Perella, he has won a reputation as the leading adviser on the consolidation and restructuring under way in the US insurance industry.

Mr Parr's career has closely tracked that of Joseph Perella. After advising Farmers on its unsuccessful defence against BAT, he left First Boston in 1989 to join Wasserstein Perella, the investment bank set up by his former bosses Mr Perella and Bruce Wasserstein.

Then, in 1994, he moved to Morgan Stanley, again following a move by Mr Perella. Of his defection to Morgan Stanley, he says he was drawn by the bank's high-quality reputation and by the prospect of working at a bigger institution.

"Investment banks are going to be pro-

Richard Waters

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Richard Waters

COMPANIES AND FINANCE: EUROPE

SCA adds to pulp and paper sector gloom

By Greg McIvor
in Stockholm

SCA, Sweden's largest pulp and paper group by turnover, yesterday highlighted the abrupt downturn in the country's forestry industry by reporting a fall in interim pre-tax profits from SKr1.5bn to SKr1.42bn (\$146.2m).

The figures, broadly in line with expectations, completed a gloomy first quarter for Sweden's leading four forestry groups. Combined profits at SCA, Stora, Assidomar and MoDo dropped 32 per cent amid a rapid decline in prices of pulp and key paper grades.

Underlining the trend, Södra, Europe's largest producer of market pulp, said yesterday first-third pre-tax profits of SKr574m in 1995 had slumped to a SKr68m loss. The Swedish company described 1996 as a "lost year" and warned of possible full-year losses.

SCA said the outlook remained "very uncertain", primarily because of the state of the European economy, which accounts for 95 per cent of its sales. It said fine paper orders were recovering, but pulp inventories remained extremely high and would need to fall further before prices could rise.

However, it stressed inventory rundown appeared to be over in most product areas and raw material prices were rising again. This would ease the pressure on end products - an effect likely to be bolstered by an improving economic climate in the US and Japan.

Net sales slipped from SKr16.75bn to SKr14.96bn and net earnings per share from SKr4.86 to SKr3.07. SCA's most-traded B-shares slumped SKr1 to SKr130.5.

The company blamed the weaker performance on sharp price declines for pulp, fine paper and liner products, as well as the negative effects of

the stronger Swedish krona. Excluding lightweight coated papers, demand for wood-containing papers held up well and prices were relatively stable, it said. However, consumer-oriented products such as corrugated board, fluff and tissue suffered from the general European economic slowdown.

Nevertheless, there was encouragement from hygiene products - SCA's biggest business area - where operating profits rose from SKr341m to SKr515m. Inconvenience products volumes rose 13 per cent, although diaper operations continued to experience heavy competition.

Graphic paper operating profits slid from SKr855m to SKr228m, reflecting a decline in fine papers, paper merchanting and market pulp.

Lufthansa seeks DM1bn savings over five years

By Andrew Fisher in Frankfurt

Lufthansa, the German national airline, plans to cut operating costs more than DM1bn (\$651.6m) in the next five years as part of a renewed savings and productivity drive to achieve a sharp rise in profitability, Mr Jürgen Weber, the chairman, said yesterday.

"Some of the measures that will have to be taken will be painful," he said. "We cannot afford to sit back and relax because our main rivals in Europe have also declared war on costs." British Airways said on Monday it would have to find £1bn (\$1.5bn) in the next three years to maintain competitiveness through cost cuts, more efficient use of assets and improved revenues.

Mr Weber declined to give details of Lufthansa's efficiency plans, but said unit

costs should be reduced further, by some 25 per cent by 2001. "All costs, bar none, will be reviewed. All possibilities of boosting earnings will be re-examined," Staff would also be offered a profit-sharing plan as part of this year's wage talks, although he made clear there was little scope for pay rises.

He said competition in the airline industry had become fiercer in the wake of growing liberalisation and globalisation. New alliances had also intensified competition. However, the granting this week of US anti-trust immunity for Lufthansa's co-operation with United Airlines would improve profits and clear the way for closer operating links.

Since Mr Weber became chairman in 1991, Lufthansa has undergone extensive restructuring. Yesterday, he said Lufthansa would meet

forecast growth in air traffic between 5 and 7 per cent a year without increasing staff, or with only a marginal rise.

Elaborating on the 1995 results - the group has already announced a 3 per cent rise in pre-tax profits to DM758m - Mr Klaus Schiede, finance director, said net debt was reduced by DM1.5bn to DM2.5bn. Turnover was 6 per cent higher at DM19.9bn. The dividend is being increased from DM4 to DM5 a share.

He said the strong D-Mark burdened group results by DM458m. A sector breakdown showed that the Lufthansa passenger airline contributed DM478m to the pre-tax figure, and Condor (the charter operation) DM144m. The rest came from catering, technical, freight and other services.

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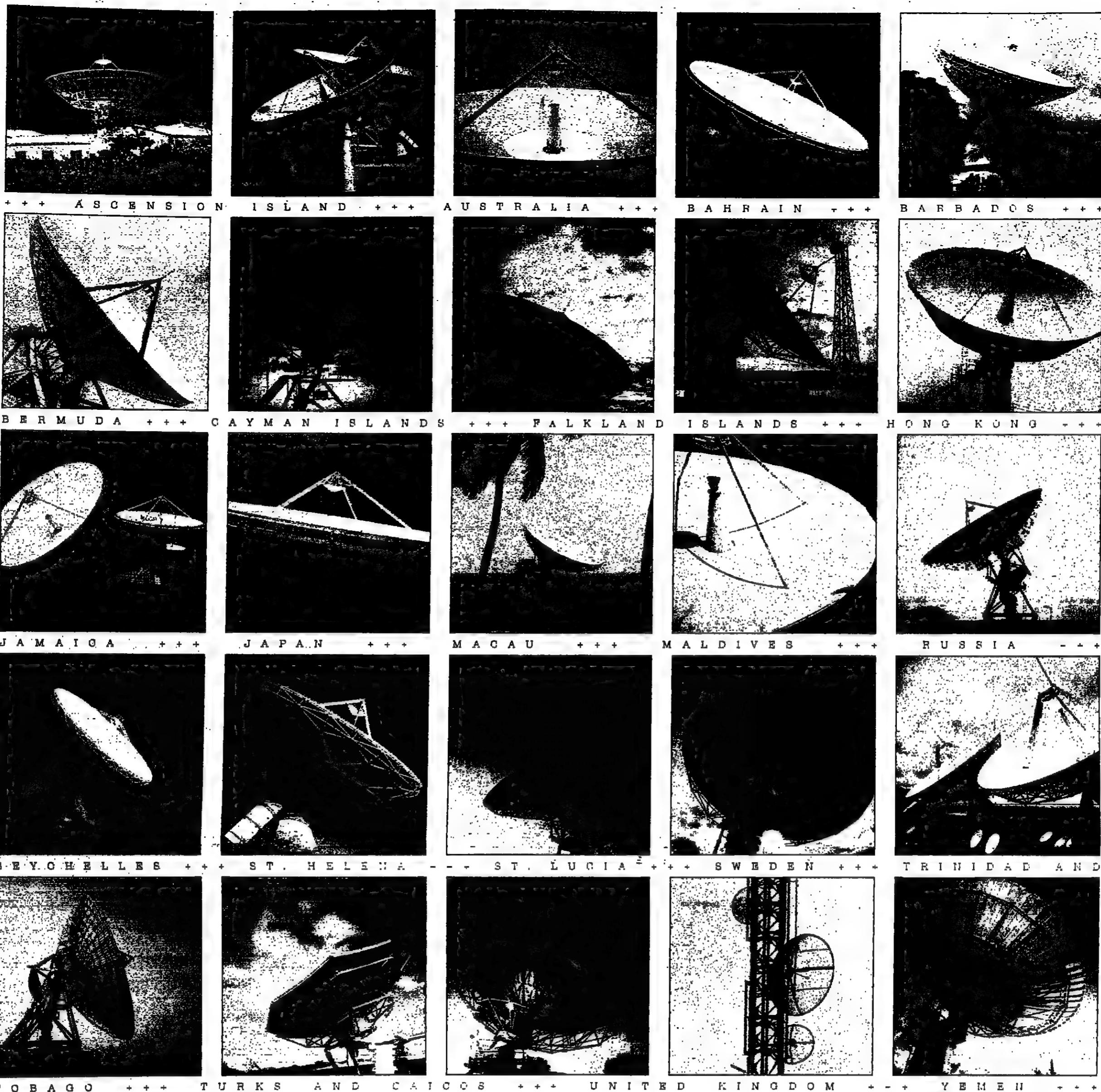
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JULY 1996



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COMPANIES AND FINANCE: THE AMERICAS

CompuServe to refocus as Internet-based service

By Louise Kehoe
in San Francisco

CompuServe, one of the leading computer online information services, yesterday announced plans to phase out its proprietary software in favour of Internet standards.

By the end of the year, CompuServe plans to relaunch itself as an Internet-based service that subscribers can access with a standard Web browser instead of the special-

purpose programs currently required.

CompuServe's decision follows similar moves by Prodigy, the Microsoft Network and AT&T's Interchange Online Network, all of which began as proprietary services but then moved to Internet standards.

However, CompuServe, with nearly 7m subscribers, is by far the largest online service to make such a shift.

This will leave America Online, the largest service with about 7m subscribers, as the

only big online service still using proprietary software. Analysts predicted, however, that AOL may also eventually be forced to join the trend to Internet standards.

CompuServe's move reflects the rising popularity of the Internet among personal computer users, which is challenging the role of proprietary online services, industry analysts said.

"The shift to Internet standards may also help CompuServe to offset mounting competition from media

companies that are building their own information offerings on the world wide web.

By shifting to Internet standards CompuServe will be able to devote more of its resources to creating value-added services instead of proprietary software, said Mr Bob Massey, CompuServe president and chief executive.

"This new initiative not only paves the way for new services in the future, but it will enhance our current services... by enabling us to

respond quickly to market needs with unique new products and content."

More than 80 per cent of CompuServe's efforts will now be devoted to building new content and services using Internet technology, he said.

CompuServe said it would acquire, customize and integrate technologies developed by business partners and third-parties to revamp its services. • IBM yesterday launched a range of "affordable" lightweight notebook computers

aimed at business travellers. The ThinkPad models, weighing only 4.1lb, feature large displays and an "ultra-thin" case. Prices start at \$2,700, bringing the IBM ThinkPad into the low end of the portable computer market.

"IBM has raised the bar in notebook design," said Mr Bill Albloni of Giga Information Group, a market research firm.

"Our research shows there is a substantial pent-up demand for slimline notebooks among experienced portable users."

US retailers begin to see some light amid the gloom

By Richard Tomkins
in New York

Retailers have been having a hard time in the US lately, with weak demand and cut-throat competition putting a squeeze on profits; but there have been glimmers of hope in the first-quarter results reported over the past week or so.

Nearly all the big retailers have turned in improved performances. Admittedly, it would have been hard for many of them to do much worse than they had done a year earlier, but at least the figures suggested the sector might have turned the corner.

One bright spot has been the hint of a recovery in sales of clothing, with department stores and apparel retailers tending to do better than discount chains such as Wal-Mart Stores, which sell a high proportion of electrical and household goods.

Until recently, it had been the other way round. Clothing retailers – particularly those selling women's clothes – had been hit much harder by poor demand than retailers of so-called hard-line merchandise.

Part of the reason was said to have been that working women had less time to shop than they used to. And clothing sales seemed to have become much less fashion-driven than in the 1980s, when everyone wanted to keep up with the latest look.

Now, however, analysts are beginning to wonder if consumers have gone so long without buying new clothes that

they are ready to renew their wardrobes. And with the economy buoyant, people seem to have enough money in their pockets to satisfy the pent-up demand.

One indicator of the rebound in clothing sales came from Gap, owner of the Gap, Banana Republic and Old Navy clothing store chains, which saw net profits leap by 63 per cent to \$22m in the first quarter on the back of a 31 per cent increase in sales.

New store openings contributed to Gap's advance, but the company also reported a greater willingness among customers to pay full price instead of waiting for markdowns. In addition, Gap benefited from a shift away from basics such as jeans and khaki clothing towards higher-margin goods with bolder colours and more of a fashion content.

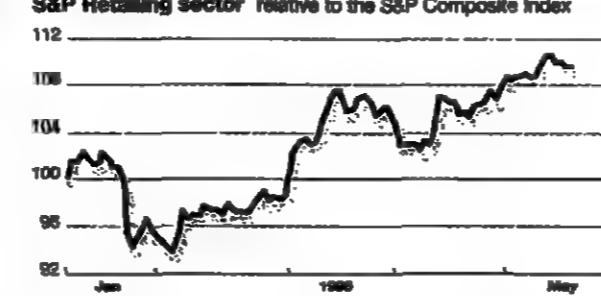
Among the department stores, Sears Roebuck has been doing particularly well on the clothing side: last month it reported a 22 per cent increase in net profits to \$151m. Its example has been followed in the past few days by Federated Department Stores and May Department Stores, both of which reported sharply improved results.

Yet the message from department stores and other apparel retailers is still mixed. Mr Floyd Hall, Kmart chairman and chief executive, accompanied yesterday's publication of the figures with an upbeat presentation to shareholders at the company's annual meeting. He said the discount store sector was the fastest-growing part of the US retail market, and Kmart was taking actions to ensure it

Similarly, The Limited's



S&P Retailing sector relative to the S&P Composite Index



US retailers: first quarter results	Revenue \$bn		Change (%)		Net Income \$m		Change (%)	
	1995	1996	1995	1996	1995	1996	1995	1996
Wal-Mart Stores	22.8	20.4	+11		571	533	+3	
Sears Roebuck	8.0	7.5	+7		151	134	+22	
Kmart	7.5	7.4	+2		(38)	(109)	-55	
Dayton Hudson	5.4	4.8	+13		41	11	-72	
J.C. Penney	4.5	4.4	+2		142	155	-7	
Home Depot	4.4	3.6	+22		195	153	+24	
Federated Department Stores	3.3	3.0	+10		(38)	(67)	-33	
May Department Stores	2.4	2.1	+14		98	87	+13	
Woolworth	1.8	1.8	+1		(22)	(103)	-72	
The Limited	1.8	1.6	+13		28	29	+39	
Gap	1.1	0.8	+31		82	50	+53	

Source: company reports NB discounted operations and unusual items excluded

became "a fierce competitor" in the sector.

Woolworth is another ailing retailer that cut its losses in the first quarter: they fell from \$80m a year earlier to \$22m, largely as a result of cost cutting. The speciality retailing division made operating profits of \$34m, while the general merchandise division incurred operating losses of \$21m.

Still, Woolworth remains

under pressure. The company faces calls from Greenway Partners, a New York based investment house, to spin off its profitable athletic footwear and clothing division to shareholders, leaving management to concentrate on turning the rest of the business around.

The non-binding resolution will be put to the vote at Woolworth's annual meeting on June 13.

Utilities sweeten merger terms to woo investors

By Richard Tomkins

Kansas City Power & Light and UtiliCorp, two US electricity companies proposing a \$1.65bn merger, have sweetened the terms of the deal in a last-minute attempt to win over wavering shareholders.

On the eve of the annual meeting today at which Kansas City Power & Light's shareholders had been due to vote on the merger, the two sides have improved the offer to

value Kansas City Power & Light at about \$1.68bn.

However, the figure still falls slightly short of the terms suggested by a rival offer from Western Resources. In an unsolicited approach last month, Western Resources proposed an all-share transaction valuing Kansas City Power & Light at \$2.8 a share, or \$1.73bn.

Kansas City Power & Light said the shareholder vote on the revised offer would now be postponed until the summer.

Kansas City Power & Light and UtiliCorp are the latest in a wave of US utilities seeking to merge as the US electricity market moves towards deregulation.

Faced with the threat of competition, electricity companies have been trying to get their costs down by merging with neighbouring utilities.

This has enabled them to reduce overheads and cut payrolls by sharing generation plant, administrative resources

and other facilities.

Hostile bids have so far been unusual because mergers have to be approved by regulatory bodies. Even friendly mergers take a long time to clear, and electricity companies may be very difficult to complete.

Western Resources has not yet made a formal bid for Kansas City Power & Light. Last month, however, it put pressure on the company to open negotiations on a merger by publishing the contents of a letter to its target's chairman, in which the terms of its proposed deal were set out.

The pressure mounted last week when institutional Shareholder Services, an influential

US shareholder rights group that advises investors on proxy decisions, recommended Kansas City Power & Light's shareholders vote against the merger with UtiliCorp.

Under the terms of the original deal, Kansas City Power & Light and UtiliCorp would have merged into a new company. Kansas City Power & Light's shareholders would have received one share in the new company for each share already held, while UtiliCorp's shareholders would have received 0.096.

That balance has now been shifted in favour of Kansas City Power & Light's shareholders by altering the share allocation.

Similarly, the two sides have improved the offer to

Market gambles on survival of ValuJet

By Richard Tomkins

Shares in ValuJet bounced back 13% to \$13 1/4 in early trading yesterday – a rise of 17 per cent – as investors gambled that the airline would recover from the air crash that killed all 110 people aboard a ValuJet flight on May 11.

The share price rise came despite a company announcement that Mr Timothy Flynn, one of its founders and directors, had sold 1.5m ValuJet shares on Monday.

The company said Mr Flynn had sold the shares "to satisfy margin debt previously incurred", and added that he had never been active in the day-to-day management of the company.

The shares sold by Mr Flynn represent 2.7 per cent of ValuJet's equity. On Monday, the selling pressure appeared to have contributed to a fall of \$13 in ValuJet's share price to \$11 1/4 – exactly the amount recovered in yesterday's early trading.

ValuJet's share price has been highly volatile since May 11. Each time it has fallen in response to fears that the fatal accident would prove ruinous for the airline, it has bounced back on hopes that the company would rebuild itself in time.

In the past few days speculation has mounted that

the crash was caused by an explosion among oxygen canisters being transported in the aircraft's cargo hold. The canisters were said to have been certified empty by an independent maintenance contractor.

If the theory proves correct, it remains to be determined how much blame will attach to ValuJet. But in the near term, the company faces a severe deterioration in earnings because it has cancelled half its flights to carry out intensive safety checks.

ValuJet says it has enough financial resources to weather the crisis. At the end of the first quarter to March it had \$120m of cash on hand, and at the end of the following month it completed a \$150m debt offering.

The following management reports offer invaluable, up-to-the minute information often unavailable elsewhere. Priced between £250 and £350 they represent the best value for those requiring the latest reliable research:

- FT Global Derivatives Reports ■ European Bancassurance
- Investment Regulation in Europe ■ European Treasury Management
- Pension Fund Investment in Europe ■ FT Academic Directory
- Current Research in Finance ■ Global Custody Services
- Risk Management in Financial Institutions in Europe

NEWSLETTERS

- Credit Ratings International ■ Credit Ratings in Emerging Markets
- Finance East Europe ■ Financial Regulation Report
- International Trade Finance ■ East European Markets

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Source: FT Ecol

NEWS DIGEST

Raytheon to buy WMX pulp unit

WMX Technologies, the Chicago-based waste processing and engineering conglomerate, has agreed to sell its pulp and paper division to Raytheon for \$18m. The sale is the first in a series of expected asset disposals that WMX hopes will transform \$1bn in non-core assets into cash.

The pulp and paper property, based in Birmingham, Alabama, is part of WMX's Rust International subsidiary. The Rust unit will retain its central environmental consulting businesses, although its process engineering group is included in the Raytheon sale.

Raytheon, which has said it hoped to expand into chemicals and metals processing, as well as paper, foods and consumer products, plans to add the WMX property to its Raytheon Engineers and Constructors group. The sale is subject to regulatory approval, and is expected to be completed within the next two months.

WMX Technologies, formerly known as Waste Management, is trimming its non-environmental businesses in an attempt to bolster profitability. *Laurie More, Chicago*

Hotels boom for Vancouver

Vancouver, Canada's gateway to Asia, has the country's hottest hotel development market. A record 26 new hotels are being proposed, representing almost 8,000 new rooms, according to property broker Royal LePage.

Vancouver's expanding airport, the Canada-US open skies agreement, growing cruise ship business and a planned central convention centre are all driving the hotel expansion wave. Two new hotels are under construction and work starts on five more later this year. *Robert Gibbons, Montreal*

ITT in riverboat casino venture

ITT, the US hotels and casino group, has obtained an exclusive licence to develop and operate a riverboat casino on the Ohio river in Indiana. Caesar's World, ITT's casino group, expects to complete the 80,000 sq ft casino by the end of 1997. It estimates the casino will generate \$250m-\$350m in gross gaming revenues each year. The company also plans to build a resort on 232 acres to include a 500-room hotel, a shopping mall, and other entertainment facilities. *AP-DJ, New York*

AIG to lift dividend 17.6%

The board of American International Group, the US insurer, has voted to raise the quarterly dividend 17.6 per cent to 10 cents a share. Mr Maurice Greenberg, the group chief executive, said AIG expected to see strong growth in its Latin American life assurance business.

AIG already has a presence in Chile and recently launched operations in Argentina. *Reuter, New York*

<h3

JULY 1996

A Strong Start to 1996 in Global Equities.

This announcement appears as a matter of record only.
Country: United States Sector: Financial
May 1996

U.S. \$574,425,000

Berkshire Hathaway Inc.

Class B Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Countries: The Netherlands, France Sector: Oil
May 1996

U.S. \$72,000,000

Forasol-Foramer N.V.

Common Shares

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Neurosciences
May 1996

U.S. \$23,100,000

SIBIA Neurosciences, Inc.

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: Argentina Sector: Steel
May 1996

U.S. \$77,738,552

Siderar S.A.I.C.

Class A Shares

and American Depositary Shares
Each Representing 8 Class A SharesJoint Global Coordinator and Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: Japan Sector: Financial
April 1996

¥100,000,000,000

TB Finance (Cayman) Limited
Non-cumulative Mandatory
Exchangeable Preference Shares
exchangeable into common stock of
The Tokai Bank, LimitedLead Manager and Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Oil, Coal, Gas
March 1996

U.S. \$215,000,000

The Columbia Gas System, Inc.

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Technology
March 1996

U.S. \$52,000,000

Eagle River Interactive, Inc.

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Countries: Italy, The Netherlands Sector: Luxury Goods
March 1996

U.S. \$1,267,200,000

Gucci Group N.V.

Common Stock

Co-lead Manager:
Salomon Brothers

This announcement appears as a matter of record only.
Country: Canada Sector: Oil, Coal, Gas
March 1996

Can. \$355,250,000

Gulf Canada Resources Limited

Common Stock

Co-lead Manager:
Salomon Brothers

This announcement appears as a matter of record only.
Country: Greece Sector: Telecommunications
March 1996

Dra. 127,857,536,000

Hellenic Telecommunications Organization S.A.

Common Stock

Joint International Lead Manager:
Salomon Brothers

This announcement appears as a matter of record only.
Country: India Sector: Iron, Steel
March 1996

U.S. \$125,000,000

Steel Authority of India Limited

Global Depository Shares

Co-lead Manager:
Salomon Brothers

This announcement appears as a matter of record only.
Country: Taiwan Sector: Electronics
March 1996

U.S. \$200,000,000

Winbond Electronics Corporation

2% Convertible Bonds due 2003

Joint Global Coordinator and Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: Philippines Sector: Building Materials
February 1996

U.S. \$110,679,044

Alsons Cement Corporation

Common Stock

International Lead Manager:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Transportation
February 1996

U.S. \$49,045,500

Avondale Industries, Inc.

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Commercial Services
February 1996

U.S. \$138,937,500

Career Horizons, Inc.

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: Germany Sector: Financial Buyer
Private Placement / February 1996

DM 1,000,000,000

CWB Capital Partners II Private Equity FundA fund managed by
CWB Capital PartnersGlobal Advisor and Lead Placement Agent:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United Kingdom Sector: Electronics, Electrical
February 1996

U.S. \$183,960,000

Danka Business Systems plc

American Depository Shares

Co-manager and Financial Advisor:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Healthcare
February 1996

U.S. \$25,350,000

Impath Inc.

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Retailing
February 1996

U.S. \$511,729,911

Safeway Inc.

Common Stock

Co-lead Manager:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Technology
February 1996

U.S. \$25,000,000

ULTRADATA Corporation

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Minerals
January 1996

U.S. \$23,718,750

Hecla Mining Company

Common Stock

Lead Manager:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Oil, Coal, Gas
January 1996

U.S. \$132,000,000

Forest Oil Corporation

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Healthcare
January 1996

U.S. \$36,918,750

Integra LifeSciences Corporation

Common Stock

Bookrunner:
Salomon Brothers

This announcement appears as a matter of record only.
Country: United States Sector: Minerals
January 1996

U.S. \$242,962,500

Newmont Mining Corp.

Common Stock

Lead Manager:
Salomon Brothers**Salomon Brothers**

GLOBAL PLACING POWER

COMPANIES AND FINANCE: ASIA-PACIFIC

Honda surges on back of leisure vehicle sales

By Michiyo Nakamoto in Tokyo

Honda, the Japanese carmaker, yesterday reported a 22 per cent increase in consolidated pre-tax profits, reflecting the company's strong performance in the Japanese market, cost-cutting measures and a better currency environment.

Honda's profits increased from Y94.3bn previously to Y115.1bn (\$1.07bn) in the year to March 1996 came on a 7 per cent rise in sales from Y3,966.2bn last time to Y4,252.3bn. Net profits increased 15 per cent from

Y61.6bn to Y70.8bn. The firm gains reflected a strong rise in domestic vehicle sales which were supported by the outstanding popularity of a number of recreational vehicles (RVs) it has launched recently.

In the domestic market, Honda increased vehicle sales by nearly 20 per cent at a time when the overall market rose only about 5 per cent.

The impressive gains were almost entirely due to strong sales of recreational vehicles, which the company has launched in quick succession and which made up about 40 per cent of

sales last year, Honda said. Honda's RVs, based on passenger car platforms, have been popular for their relatively low price and suitability for use in cities, unlike conventional RVs which are based on truck platforms and are more expensive and rugged.

RVs are expected to continue selling strongly in Japan, and Honda expects RVs to comprise 50 per cent of its sales in the current year.

The company has traditionally been stronger in the US than in Japan but last year, its performance in the US was slightly denied by a number of

cars, including the Civic, facing model changes.

However, Honda is confident that it can reach its target of selling 920,000 vehicles in North America in the current year, compared with 857,000 last year and 730,000 in Japan, including the Chrysler Jeep. In addition to model changes that are expected to boost demand, it plans to introduce another RV into the US market later this year.

Motorcycle sales declined in Japan, but grew in other regions, particularly in Asia where demand has

expanded strongly. Continuing strong demand for its RVs in Japan, further cost-cutting and a better foreign exchange environment should support a firm rise in sales in the current year, Honda believes.

It forecasts a 10.5 per cent increase in sales to Y4,700bn and a 6.5 per cent rise in net profits to Y120bn based on an exchange rate of Y100 to the US dollar.

● The name of Honda's president, Mr Nobuhiko Kawamoto, was given incorrectly in a headline in yesterday's FT. We regret the error.

Japan's general traders double growth in profits

By William Dawkins in Tokyo

Japan's leading general traders, diversified bellwethers of the industrial economy, yesterday reported their fastest annual profits growth for six years, helped by financial gains and expansion of developing economies in south-east Asia.

On average, the top six traders - Itochu, Mitsui, Marubeni, Sumitomo, Mitsubishi and Nissho Iwai - achieved a 15.1 per cent rise in parent company recurring profits, before tax and extraordinary items, in the year to March. It was more than twice the profits growth reported in the previous year.

But they all forecast a slowdown in profits growth in the year to next March.

The gap between the best and weakest performers widened - a mark of increased competition between the traders.

Sumitomo led the pack with a 23.6 per cent recurring profits

increase and Nissho Iwai brought up the rear with a 10 per cent advance.

At the net level, Nissho Iwai turned in a Y19.9bn (\$189.52m) loss after a Y37.7bn write off relating to a trust fund (tokkin) (special trust fund) investment, a belated hangover from the investment excesses of the late 1980s.

All but two of them - Mitsui and Marubeni - reported sales declines, partly because of an accounting change, the exclusion of precious metal dealing from revenues which was formerly 17 per cent of the top traders' aggregate sales, according to Mr Toshihiko Yoda, trading company analyst at UBS Securities in Tokyo.

But sales growth was equally constrained by the drag on exports of Japanese goods created by the yen's strength last year.

This also reflected all traders' continued strategy of moving away from high volume and low margin commission based export-import businesses to higher margin activities.

ranging from telecommunications to oil and gas production and infrastructure investment in Asia.

Sumitomo and Itochu took advantage of last year's decline in Japanese interest rates to record lows to pad out profits by borrowing money in Japan and lending it to overseas subsidiaries, as well as to make profits from the rise in Japanese bond prices, said trading company analysts.

But Sumitomo also cited exports of industrial plant and semiconductors, plus its Japanese investments in cable television and cellular telephones, as factors in its profits improvement.

Mitsui attributed its 19.4 per cent profits rise to increased dividends from its securities portfolio and a decline in interest payments, as did Itochu in its 11.1 per cent profits increase.

Marubeni attributed its 11.7 per cent profits rise to an increase in offshore and domestic business, which more than compensated for declining

	Bumper year for the top six performers (Yen m)				
	Sales	Recurring profit*	After-tax profit	Div (M)	EPS (M)
Itochu					
Year to Mar 96	15,491,756	40,649	10,221	6.0	7.17
Previous year	15,942,400	36,603	9,436	6.0	6.82
Year to Mar 97†	13,500,000	41,000	11,000	6.0	7.72
Mitsui					
Year to Mar 96	15,182,013	60,445	23,983	8.0	15.44
Previous year	15,083,300	50,844	21,784	7.5	14.03
Year to Mar 97†	13,000,000	62,000	25,500	8.0	16.42
Marubeni					
Year to Mar 96	14,859,263	39,172	11,833	8.0	7.92
Previous year	14,371,300	35,080	7,724	8.0	5.17
Year to Mar 97†	13,000,000	40,000	15,000	8.0	10.04
Sumitomo					
Year to Mar 96	14,388,659	43,944	16,279	8.0	15.29
Previous year	14,629,500	35,547	12,063	8.0	11.33
Year to Mar 97†	12,500,000	45,000	18,000	8.0	16.91
Mitsubishi					
Year to Mar 96	13,496,102	86,968	20,297	8.0	12.88
Previous year	13,812,300	58,267	15,978	8.0	10.20
Year to Mar 97†	11,500,000	70,000	26,000	8.0	16.59
Nissho Iwai					
Year to Mar 96	8,688,588	17,738	-19,360	5.0	-25.45
Previous year	9,277,100	16,104	5,030	5.0	6.41
Year to Mar 97†	7,200,000	18,000	13,000	5.0	16.58

* Before extraordinary items and inc. † Forecast

Source: Companies

ing import/export contracts.

Mitsubishi, which reported a 14.8 per cent recurring profits increase, expects slower profits growth in the current year - 18 per cent - because of losses by its gaming affiliate, hit by the counterfeiting of prepaid pinball cards. It set aside Y5bn

to cover losses by its 18.5 per cent owned pinball affiliate.

Sumitomo, which also has an investment in a pinball card making company, said that its affiliate continued to make profits despite the counterfeiting problem.

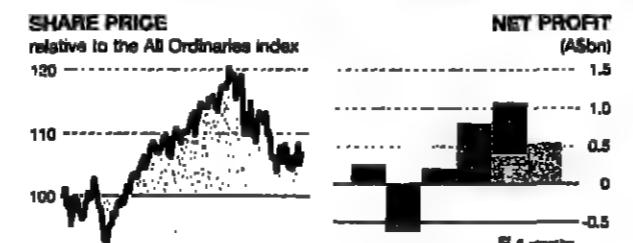
Observer, Page 13

PROFILE:

ANZ Banking Group

Market value: US\$8.95bn Main listing: Australia

Historic P/E	8.8
Gross yield	6.12%
Earnings per share	Cents 38.8
Current share price	A\$ 8.96



NET PROFIT (A\$bn)

and I think you'll see us do better than that in New Zealand and the international markets," he said.

Earnings per share in the half stood at 35.8 cents, up from 16 cents

from 31 cents (before abnormal) a year ago, but down from 37.5 cents in the second half of 1994-95. The interim dividend is 18 cents, up from 15 cents.

It is also considering building a new port in South Island.

Up to 1.35m shares will be reserved for employees.

The global co-ordinator will be Goldman Sachs, and the lead manager in New Zealand is FR Partners.

In the international offering, the lead managers are Goldman Sachs International and Schroders.

Reuter, Kuala Lumpur

NTT scotches DBKom rumour

Nippon Telegraph and Telephone of Japan is not planning to take a stake in Deutsche Bahn AG's telecommunications unit, DBKom, a company spokesman said.

The company was responding to a report in a German magazine which said that NTT and other bidders including East Japan Railways, were

planning to take a stake of up to 49.9 per cent in DBKom.

AFX-Asia, Tokyo

NEWS DIGEST

London SE hopeful on Chinese move

The London Stock Exchange hopes moves towards the signing of a memorandum of understanding with the China Securities Regulatory Commission will be expedited to enable Chinese companies to proceed with London listings. Mr Ian Salter (left), deputy chairman of the London Stock Exchange, said in Beijing yesterday that, while discussions had been moving slowly, there were signs of quicker progress.

Representatives of the CSRC will visit London in July for further talks and there were indications that agreement may be reached this year. Mr Salter said there were no

significant obstacles and noted the regulatory frameworks of London and Hong Kong were similar.

China has an agreement with the Hong Kong Stock Exchange under which the listing of Chinese companies is permitted. Beijing also has an agreement with New York and will soon sign a memorandum of understanding with the Australian Stock Exchange.

Mr Salter was attending a symposium on capital markets sponsored by the London Stock Exchange at which the benefits of London listings were outlined. Speakers noted that London offered significant advantages as it was a centre of European finance. Its regulatory requirements were also "less onerous" than those of the US.

Tom Walker, Beijing

Asian expansion for Canon

Canon, the Japanese precision machinery manufacturer, will form a marketing joint venture in the Philippines, Vietnam and India by December, a company spokesman said. The move is part of efforts to raise its sales in the Asia-Pacific region outside of Japan to more than 10 per cent of the total from the current 8 to 9 per cent, he said.

Sales of printers and copiers are expected to rise sharply in these areas, he said, but details of the joint ventures have not yet been decided. Canon already has marketing units in Singapore, Malaysia, Thailand and Hong Kong.

Reuter, Tokyo

Mycom buys UNP stake

Mycom, the Malaysian timber and gaming concern, said yesterday it had agreed to acquire a 60 per cent stake in UNP Plywood for M\$48.3m (US\$19.4m) cash. UNP is involved in the trading and production of high-quality timber products ranging from plywood to sliced veneer, blackboard and fancy plywood. Mycom said

The company owns an integrated timber complex in the east Malaysian state of Sabah, which includes a mill equipped with a six-line plywood production facility capable of producing about 20,000 cubic metres of plywood and other related timber products per month.

Mycom said the proposed acquisition was most timely as it complemented its recent acquisition of Veramax, which is also involved in the manufacturing of plywood and other related timber products in Sabah. Together, the two acquisitions would give a total combined production capacity of about 500,000 cubic metres per year, the company said.

Reuter, Kuala Lumpur

Total Indonesia

Total Indonesia, a unit of France's Total energy group plans to more than double gas production in Indonesia to 2.2bn standard cubic feet per day (scfd) by 2000, Mr Bernard Viry, president and general manager, said. Total currently produces 1.0bn scfd which includes 800m scfd from the Tunu field, which is part of the Mahakam block on Kalimantan.

Reuter, Singapore

Approval for new carrier complicates restructuring of Thai Airways

By Ted Bardecock and William Barnes in Bangkok

The restructuring difficulties facing Thai Airways International increased yesterday as Thailand's cabinet approved the creation of a second national airline - likely to be operational sometime in 1998. But the full impact of the new airline on Thai Airways will not be known until policy-makers decide whether they want to allow the company to have a stake in the new venture. The licence for the new airline will be put up for bid by the ministry of transport and communications. Bidders must be composed of at least three Thai companies, who together must hold at least 70 per cent

of the new company's shares. Foreign investors can hold up to 15 per cent; foreign airlines up to 5 per cent.

The cabinet did not explicitly prohibit Thai Airways from investing in the new airline. Thai Airways management would like to have a stake, thus facilitating a smooth transition into competition.

Plans call for Thai to reduce its aircraft types from 14 to six; engine types from 11 to six; and pilot certifications from 12 to six. Old aircraft which require a crew of three will be phased out.

COMPANIES AND FINANCE: UK

Vosper moves ahead to £28m

By Tim Burt

Vosper Thornycroft Holdings, the warship builder, yesterday reported a 10 per cent increase in profits in spite of growing competition and overcapacity in defence-related shipbuilding.

Although sales fell from £248.9m to £237.8m, the company saw pre-tax profits rise from £25m to £27.7m (£42.1m) in the year to March 31.

The figures were enhanced by a £5m contribution from Vosper's non-shipbuilding activities, including facilities management and electronic controls. Lord Wakeham, the former cabinet minister who became the group's chairman last year, said profits from such businesses had offset volatility in warship orders.

He predicted that non-shipbuilding operations would contribute up to 40 per cent of operating profits in coming years. Those activities have been bolstered by the group's success in winning management contracts for GCHQ - the government intelligence centre

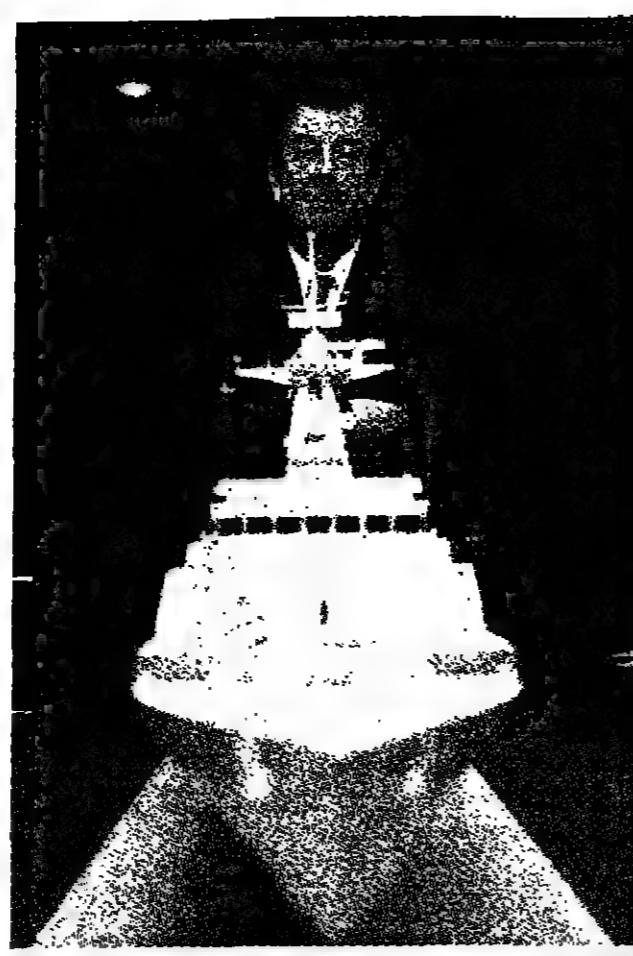
- and the Royal Navy's flagship training project.

Mr Chris Girling, finance director, said such contracts would contribute revenues of about £400m over the next five years. Nevertheless, he emphasised that warship building would remain the group's core activity, with a forward order book worth more than £450m.

Payments for completed ships, notably for the Saudi and Qatari navies, helped lift operating profits from £18m to £20.8m. The figure would have been higher, said Mr Girling, but for a £3.8m exceptional charge to cover redundancy payments to 300 workers.

The lay-offs - announced earlier this year - were blamed on Vosper's failure to win part of the recent Royal Navy order for three Type 23 frigates.

Vosper, nevertheless, said it was confident of winning further orders and remained a leading contractor for the Common New Generation Frigate, a collaborative warship programme between Britain, France and Italy.



Lord Wakeham: non-shipbuilding activities contributed £5m

ISSUE OF £3,000,000,000

8% TREASURY STOCK 2021

INTEREST PAYABLE HALF-YEARLY ON 7 JUNE AND 7 DECEMBER
FOR AUCTION ON A BID PRICE BASIS ON 29 MAY 1996

PAYABLE IN FULL WITH APPLICATION

With a competitive bid
With a non-competitive bidPrice bid less rebate interest
£100 per £100 nominal of Stock

This Stock will, on Issue, be an Investment falling within Part II of the First Schedule to the Treasury Investments Act 1991. Application has been made to the London Stock Exchange for the Stock to be admitted to the Official List on 30 May 1996.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND invite bids for the above Stock.

2. The principal of and interest on the Stock will be a charge on the National Loans Fund, with reference to the Consolidated Fund of the United Kingdom.

3. The Stock will be repaid at par on 7 June 2021.

4. Stock issued under this prospectus will rank in all respects pari passu, and will be immediately fungible, with the existing Stock and will be amalgamated with the existing Stock in the Central Gilt Office (CGO) on issue and on the register on registration. Consequently, the price payable for the Stock will be reduced by an amount equal to rebate interest from the settlement date of 30 May 1996 to 7 June 1996, the first interest payment date of the Stock, at the rate of £0.17535 per £100 nominal of Stock.

5. The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England held for the account of members of the CGO Service will also be transferable, in multiples of one penny, by stamp transfer in accordance with the Stock Transfer Act 1962 and the relevant subordinate legislation. Under current legislation, transfers will be free of stamp duty.

6. Interest is payable half-yearly on 7 June and 7 December. Income tax will be deducted at source unless the holder makes a relevant exception application. Interest warrants will be sent to issue. The further interest on the amount paid on an ex-dividend date will not relate for the interest payment due on 7 June 2021.

7. The Stock may be held on the National Savings Stock Register.

8. The Stock and the interest payable thereon will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are neither domiciled nor ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

9. Further, the interest payable on the Stock will be exempt from United Kingdom income tax, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

10. For the purposes of the preceding paragraphs, persons are not ordinarily resident in the United Kingdom if they are regarded as not ordinarily resident for the purposes of United Kingdom income tax.

11. Applications for exemption from United Kingdom income tax should be made in such form as may be required by the Commissioners of Inland Revenue. The appropriate forms may be obtained from the Inland Revenue, Financial Intermediaries and Clestra Office, Pitz Roy House, PO Box 46, Nottingham, NG2 1BD.

12. These exemptions will not entitle a person to claim repayment of tax deducted from interest unless the claim to such repayment is made within the time limit provided for such claims under income tax law, under the provisions of the Taxes Management Act 1970. Section 43 (1), no such claim will be outside this time limit if it is made within 10 years from the date on which the interest is payable. In addition, this exemption will not apply if it is exceeded from the time of application for exemption from United Kingdom income tax or if it is exceeded in the United Kingdom. Moreover, the allowance of the exemption is subject to the provisions of law, present or future, of the United Kingdom directed to preventing avoidance of taxation by persons domiciled, resident or ordinarily resident in the United Kingdom, and, in particular, the interest will not be exempt from income tax where, under any such provision, it fails to be treated for the purpose of the Income Tax Acts as income of any person resident or ordinarily resident in the United Kingdom.

13. It is intended that, if an official facility for the stamping of gilt-edged securities is introduced, the Stock will be stampable subject to the terms of that facility. On 10 July 1995 the Chancellor of the Exchequer announced that the Government had decided in

principle to introduce such a facility and had also decided that any securities made stampable through any such facility would be exempt from withholding tax and from the quarterly accounting arrangements which have been introduced with effect from 3 January 1996 in connection with sale and repurchase agreements for gilt-edged securities.

The starting date for an official stamp facility will be announced in due course.

14. Further details of the tax treatment of securities resulting from the stamping of stock of this issue will be determined at or prior to the commencement of an official stamp facility. Accordingly, the availability and terms of the exemptions in paragraphs 8 to 12 above in relation to such stripped securities are subject to modification.

Method of Application

15. Bids may be made either on a competitive or a non-competitive basis, as set out below, and may be submitted on the application form published with the prospectus. Each application form must comprise either one competitive bid or one non-competitive bid. Gilt-edged market makers may bid by telephone to the Bank of England not later than 10.00 am on Wednesday, 29 May 1996.

16. Application forms must be sent to the Bank of England, New Issues, PO Box 444, Gloucester GL1 1NP to arrive not later than 10.00 AM ON WEDNESDAY, 29 MAY 1996 or lodged by hand at the Central Gilt & Moneymarkets Office, Bank of England, Bank Buildings, 19 Old Jewry, London not later than 10.00 AM ON WEDNESDAY, 29 MAY 1996; or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.30 PM ON TUESDAY, 29 MAY 1996. Bids will not be receivable between 10.00 am on Wednesday, 29 May 1996 and 10.00 am on Monday, 3 June 1996.

17. The Bank of England reserves the right to require evidence of the identity of any applicant for Stock or of any person to whom an application is being made. Failure to provide satisfactory evidence of identity may result in delay in the despatch of certificates. In addition, if, for whatever reason, such evidence of identity is not provided as soon as is reasonably practicable (in the Bank of England's determination) and in any event within 21 days after the auction, the Bank of England may reject the application or cancel the sale of any Stock, and take any other action it may think fit.

18. Cancellation of a sale of Stock for any reason will not affect the non-competitive sale price or any other sale of Stock.

19. COMPETITIVE BIDS

(i) Each competitive bid must be for one amount and at one price, before allowing for rebate interest, expressed as a multiple of £1/2nd of £1 and must be for a minimum of £50,000 nominal of Stock and for a multiple of Stock as follows:

Amount of Stock applied for
Multiple
£500,000-£1,490,000
£1,000,000 or greater
£1,500,000

(ii) Unless the applicant is a member of the CGO Service, PAYMENT IN FULL AT THE PRICE BID LESS REBATE INTEREST AT THE RATE OF £0.17535 PER £100 NOMINAL OF STOCK must be made by a CHAPS payment. Each CHAPS payment must be sent to the Sterling Banking Office, Bank of England (Sort Code 10-00-00) for the credit of "New Issues" (Account number 58560009) quoting the reference "FTY2021", to arrive not later than 1.30 pm on Thursday, 30 May 1996. CHAPS payments must be debited to an account in the name of the applicant (or an account in the joint names of the applicant and one or more others) held with a bank or building society in the UK.

(iii) The Bank of England reserves the right to reject any competitive bid or part of any competitive bid. Competitive bids will be ranked in descending order of price and Stock will be sold to applicants who have submitted bids at or above the lowest price at which the Bank of England decides that any competitive bid should be accepted (the lowest accepted price). APPLICANTS WHOSE COMPETITIVE BIDS ARE ACCEPTED WILL PURCHASE STOCK AT THE PRICES WHICH THEY BID (LESS REBATE INTEREST): competitive bids which are accepted and which are made at prices above the

RJB makes first overseas foray

By Patrick Harverson
and Nikki Tait

RJB Mining, the UK's dominant coal mining group, is embarking on its first foray into overseas markets with the purchase of a large stake in an Australian resources company.

RJB, which bought the bulk of state-owned British Coal's mines 18 months ago, has agreed to spend A\$136m (£71.5m) acquiring up to 43 per cent of CIM Resources, owner of '70 per cent of the Stratford coal project in New South Wales.

Mr Richard Budge, chief executive, said RJB was moving overseas because of the poor expansion opportunities at home, where the group accounts for 85 per cent of all coal production.

"We will concentrate on UK coal for the long-term, but to get growth for shareholders we need to look elsewhere," he said. However, Mr Budge said RJB would not be rushing into other overseas ventures. "We will take it one at a time. We need to see how this goes first."

RJB will subscribe initially

for 25m shares in CIM at 90 cents a share. In addition, it will have an option to buy a further 50m shares at 100 cents a share in the following 12 months. If exercised, this option would take RJB's holding to 29.4 per cent.

Finally, should CIM make coal-related acquisitions worth over A\$250m within 12 months, RJB has the right to subscribe for a further 60m shares at 106 cents a share. This stake would then reach 42.9 per cent.

CIM shares rose 6 cents to 88 cents on the Sydney stock exchange.

RJB will pay cash for its CIM investment. It has a relatively strong balance sheet - gearing was 49 per cent at the start of the year - which has enabled the group to announce a £100m share buyback programme.

CIM was listed as a Perth-based exploration company in the mid-1980s. However, three years ago, its management changed and the new incumbents have attempted to build up production assets in the coal sector. CIM's gold exploration assets were floated off, as a separate listed company, earlier this year.

Pension costs peg M&S advance

By Christopher Brown-Humes

Marks and Spencer would have broken through the £1bn (£1.25bn) profit barrier for the first time last year if it had not been for additional pension costs, Sir Richard Greenbury, chairman, said yesterday.

He was speaking after the group announced a 7.2 per cent rise in pre-tax profits from continuing operations to £94m for the year to March 1996.

Group clothing sales rose 3.9 per cent while food sales, after 3 per cent inflation, were up 5.4 per cent. The group said this had bolstered its results.

But it noted that its figures had been affected by poor UK clothing sales last autumn, difficult conditions in some of its

European markets, and a weak Canadian performance. Last autumn's warm weather increased the cost of post-Christmas reductions.

Group clothing sales rose 3.9 per cent while food sales, after 3 per cent inflation, were up 5.4 per cent. The group said this had enabled it to maintain its market share and margins.

Financial services lifted operating profits by 26 per cent to £51m, bolstered by a rapid

growth of personal lending.

The expanding overseas operations also made progress, and now account for more than 17 per cent of group sales. This was despite difficult conditions in Europe and the effects of strikes in France.

M&S said a valuation had found a 90m shortfall in the actuarial value of the pension scheme and the cost to the company of steps to make this up were £18.1m in the full year.

ISSUE OF £3,000,000,000

8% TREASURY STOCK 2021

INTEREST PAYABLE HALF-YEARLY ON 7 JUNE AND 7 DECEMBER
FOR AUCTION ON A BID PRICE BASIS ON 29 MAY 1996

PAYABLE IN FULL WITH APPLICATION

With a competitive bid
With a non-competitive bidPrice bid less rebate interest
£100 per £100 nominal of Stock

lowest accepted price will be satisfied in full; competitive bids which are accepted and which are made at the lowest accepted price may be satisfied in full or in part only.

20. NON-COMPETITIVE BIDS

(i) A non-competitive bid, other than one made by a gilt-edged market maker, must be for not less than £1,000 nominal and not more than £500,000 nominal of Stock, and must be for a multiple of £1,000 nominal of Stock.

(ii) Only one non-competitive bid may be submitted for the benefit of any one person, and each non-competitive application form may comprise only one non-competitive bid. Multiple applications or suspected multiple applications will be rejected.

(iii) Unless the applicant is a member of the CGO Service, a separate cheque representing PAYMENT AT THE RATE OF £100 FOR EVERY £100 NOMINAL OF STOCK APPLIED FOR MUST ACCOMPANY EACH NON-COMPETITIVE BID. Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

(iv) The Bank of England reserves the right to reject any non-competitive bid. Non-competitive bids which are accepted will be accepted in full at the lowest accepted price less rebate interest at the rate of £0.17535 per £100 nominal of Stock. The non-competitive sale price will be EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE BIDS HAVE BEEN ACCEPTED, the average being weighted by reference to the amounts accepted at each price and ROUNDED DOWN TO THE NEAREST MULTIPLE OF £0.02ND OF £1.

(v) If the non-competitive sale price, less rebate interest, is less than £100 per £100 nominal of Stock, the balance of the amount paid will be refunded by cheque sent at the rate of the Stock.

(vi) If the non-competitive sale price, less rebate interest, is greater than £100 per £100 nominal of Stock, applicants whose non-competitive bids are accepted may be required to make a further payment equal to the non-competitive sale price, less rebate interest, less £100 for every £100 nominal of Stock allocated to them.

An applicant from whom a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will confer no right on the applicant to transfer the amount of Stock so allocated. The despatch of certificates to applicants from whom a further payment is required will be delayed until such further payment has been made.

(vii) Each gilt-edged market maker may bid non-competitively for up to 0.5% of the Stock on offer.

21. The Bank of England may sell less than the full amount of the Stock or offer to sell.

22. The Stock will be issued in registered form. Except in the case of Stock held for the account of members of the CGO Service (for whom separate arrangements apply), registration will be in accordance with the instructions given in the application form. The Bank of England may decline to register Stock held in its account which it has obtained such that it may require the identity of the applicant and of any person for whom the application is made.

23. Certificates in respect of the Stock (other than amounts held in the CGO Service for the account of members) and the refund of any excess amount paid, may be obtained from the Bank of England by withdrawal until the applicant's cheque is cashed or deposited at the Sterling Banking Office, Bank of England, 19 Old Jewry, London EC2R 5EU or at any of the Branches or Agencies of the Bank of England, at the Bank of Ireland, Merrion Buildings, 1st Floor, 20 Grafton Street, Belfast, BT1 5BN; or at any office of the London Stock Exchange.

24. The taxation position of the Stock, under current legislation, is broadly as follows:

(i) The Stock will be regarded as a gilt-edged security for the purposes of Schedule 9 to the Taxation of Chargeable Gains Act 1992. Accordingly, a disposal of the Stock will not give rise to a chargeable gain or allowable loss for the purposes of capital gains tax.

(ii) Gilt-edged securities which are not strips are not "relevant discounted securities" for the purposes of Schedule 13 to the Finance Act 1996. Thus, for a holder of the Stock, who is neither trading in the Stock nor within the charge to corporation tax in respect of it, United Kingdom income tax arising in relation to holdings of the Stock will generally be limited to income tax on interest received or, in certain circumstances, accrued.

(iii) For a holder within the charge to corporation tax, a holding of the Stock will be a "loss relationship" to which the provisions of Chapter II of Part IV of the Finance Act 1996 will apply.

Government Statement

Attention is drawn to the statement issued by Her Majesty's Treasury on 29 May 1993 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents is under a duty to disclose tax changes decided on but not yet announced, even where they may specifically affect tax rates or the conditions under which Stock is issued or sold by or on behalf of the Government or the Bank;

INTERNATIONAL CAPITAL MARKETS

Most European centres lose their early gains

By Samer Iskander in London and Lisa Bransten in New York

Most European bonds reversed early gains to end the day mixed or slightly lower. French OATs benefited most from comments of Mr Olaf Sievert, a member of the Bundesbank board.

Mr Sievert predicted that German M3 money supply growth would have soon slow clearly, that a stronger dollar was beneficial to the German economy, and that there was room for the Bundesbank to lower its repo rate further.

German bonds traded quietly and ended almost unchanged. Liffe's June bond future closed at 96.90, down 0.01. Traders expect the market to remain in a narrow range until the M3 money supply data for April is released later this week.

French bonds reacted positively to Mr Sievert's comments, and received added support from the strength of the dollar against the D-Mark. Matif's June notional future rose steadily throughout the morning to a high of 123.80, before closing at 123.66, up 0.26.

However the contract suffered from profit-taking in after-hours trading on Globex, reaching a low of 123.50.

In the cash market, the 10-year benchmark OAT rose by 0.06 to 105.75, its yield spread over the equivalent bond tightening by 2 basis points to 2 points. Sentiment was still buoyant after the close, but some observers warned of a growing risk of social unrest.

Italian bonds reversed part of Monday's gains. Liffe's June BTP future settled at 115.65, down 0.02. The 10-year bond future closed at 98.98, up 0.08, after reaching a high of 99.42. Mr Mark Fox, chief European

strategist at Lehman Brothers, said traders had started switching out of BTPs into bonds when the 10-year spread reached an historical low.

Strategists at Sama International believe the rally in BTPs is nearing its end, given that the prospective easing of monetary policy already is priced in [long yields]. They believe in 300 basis point yield spread

GOVERNMENT BONDS

over bonds would represent a selling opportunity, with a potential longer-term widening to around 400 basis points.

Spanish bonds had a positive day. The 10-year bond future closed at 98.98, up 0.08, after reaching a high of 99.42. Mr Mark Fox, chief European

down 0.23. In the cash market, the 10-year spread of BTPs over bonds widened by 4 basis points to 317 points.

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down 0.23. In the cash market, the 10-year spread of BTPs over bonds widened by 4 basis points to 317 points.

Although he did not rule out

further outperformance of both markets in the near future, Mr Fox warned that strong believers in convergence could be disappointed later this year. A sell-off could widen Italian and Spanish yield spreads over bonds by about 50 basis points, possibly by this autumn.

■ Gilts had another quiet session. Liffe's June long gilt future settled at 106.55, down 1.5. In the cash market, the yield spread over bonds widened by 5 basis points to 174 points.

Gilts were not affected by the release of money supply data showing the M3 aggregate had grown by 10 per cent year-

on-year in April, in line with expectations. Meanwhile, the Bank of England said it would auction £3bn of the 8 per cent gilt due 2021 on May 29.

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■ US Treasury prices edged higher in quiet trading early yesterday as investors awaited the conclusion of the Federal Reserve's Open Market Committee meeting.

Near midday, the benchmark 10-year Treasury was up 1/2 at 96 1/2 to yield 6.821 per cent and the two-year note was 1/4 higher at 98 1/2, yielding 5.976 per cent.

The June 30-year bond future remained just below the 110-point barrier with a gain of 1/2 to 108 1/2.

The yield curve that traces

the spread between the two-year note and the long bond steepened by 3 basis points to 85 basis points to 174 points.

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on-year in April, in line with expectations. Meanwhile, the Bank of England said it would auction £3bn of the 8 per cent gilt due 2021 on May 29.

Bankers welcome Vietnam debt deal with London Club

By Jeremy Grant in Hanoi

Bankers in Vietnam ought to be breathing more easily with the announcement this week that Hanoi has at last made peace with its London Club creditors over commercial debt of about \$900m.

Hanoi's lingering debt has been one of the main factors restricting foreign banks and has imposed strict provisioning

SYNDICATED LOANS

requirements on lending since banks started arriving in the country four years ago.

But despite the issue moving closer to resolution – the deal has yet to be accepted by all Hanoi's creditors – most bankers dismiss suggestions that the way has been cleared for a surge in syndicated and other lending.

"I'm sure that this will reduce the level of provisioning we'll have to make but the risk is still there and we have to be quite selective," said Mr Marc Tequi, Hanoi representative for Banque Francoise du Commerce Extérieur (BFCE).

Only a few syndicated loans have been done in Vietnam.

Most have been underwritten by the arranging and participating banks' branches offshore. However, a \$2m three-year loan concluded last year by BFCE for a Heineken joint venture brewery was the first onshore facility in Vietnam.

Last week, ANZ Bank and participating banks signed a \$15m syndicated five-year loan for Vietnam Posts & Telecommunications (VNPT), the first facility granted onshore to a state-owned company.

This cautious approach is based on a number of concerns. There are still very few Vietnamese companies with

businesses strong enough to attract foreign bank interest. VNPT is exceptional in that it enjoys healthy revenues from burgeoning international calls.

The market is also extremely competitive. More than 20 banks have full operating licences but all are chasing a small pool of potential customers, mainly joint ventures and state-owned companies with solid export revenues such as Vinacel, Vinacel and cement corporation Vinacimex.

"We're all concentrating on the same type of business and margins are shrinking," said Mr Pierre-Alexandre Muyl, general manager at Credit Lyonnais in Hanoi. He added that margins on trade finance transactions have narrowed to about 100-150 basis points from 200-250 basis points six months ago.

In addition, Vietnam's sovereign debt picture is still clouded by outstanding debt of \$10.5bn owed to Moscow. Hanoi's foreign exchange reserves stand at around \$900m, only enough to cover five weeks of imports.

Also, although it is possible to take property, machinery and land-use rights as collateral, no bank has yet exercised this security in a Vietnamese court in the case of default.

One problem for OECD banks is that their non-OECD competitors, mainly Asian banks such as Malayan Banking and Korea Development Bank are unaffected by London Club provisioning. They have been aggressive in syndication and have made inroads into the Vietnamese market.

The question now facing banks such as Citibank, Standard Chartered, and Deutsche Bank is how long they are prepared to sustain narrow margins as they wait for suitable conditions under which to establish solid market share.

World Bank makes surprise return to five-year dollar sector

By Conner Middelmann

The World Bank made a dazzling comeback in the five-year dollar sector yesterday, issuing a \$1bn global bond which sold out within hours.

It was the World Bank's first dollar global since last July, and its unheralded appearance took many dealers by surprise.

However, "we saw an opportunity to do a well-priced, well-placed global bond, taking advantage of a window of investor demand," said Ms Deborah Daneker, senior manager of the World Bank's dollar and yen funding division.

The bank has kept a relatively low profile over the past year, launching only three global bonds while raising most of its funds in niche markets and through smaller, arbitrage-driven deals. That mix is set to continue in the bank's new fiscal year which begins July 1, said Ms Daneker.

points. About 30 per cent of the transaction was placed in the US, with the rest evenly split between Asia and Europe.

The strong performance of the issue and healthy international demand for five-year dollar paper are thought to have inspired other borrowers.

Canada is expected to launch a \$1bn to \$1.5bn five-year bond, priced at 14 to 16 basis points over Treasuries, with Goldman Sachs and Morgan Stanley tipped as arrangers.

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WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Red	Open	Sett. price	Change	Day's	High	Low	Est. vol.	Open int.	
Austria	10.000	0.0000	108.1910	-0.210	9.78	9.77	9.05	100.000	100.000	
Belgium	5.125	0.0000	98.0000	-0.180	6.40	6.42	5.55	100.000	100.000	
Denmark	7.000	0.0005	122.3800	-0.010	6.88	6.88	7.73	100.000	100.000	
France	8.750	12.000	107.7000	-0.410	7.80	7.71	7.76	100.000	100.000	
Germany	8.000	0.0008	104.2600	-0.020	7.36	7.36	7.44	100.000	100.000	
UK Gilt	8.750	0.0001	101.0000	-0.020	8.28	8.28	8.75	100.000	100.000	
US Treasury	8.250	0.0008	98.7700	-0.030	6.42	6.45	6.46	100.000	100.000	
Italy	9.500	0.0000	102.8000	-0.030	7.57	7.63	7.92	100.000	100.000	
Japan	No 140	6.000	0.0001	119.0981	-0.130	2.38	2.38	2.38	100.000	100.000
Netherlands	No 182	6.000	0.0001	104.0000	-0.020	3.23	3.23	3.23	100.000	100.000
Portugal	11.875	0.0000	117.3600	-0.020	8.91	8.95	9.28	100.000	100.000	
Spain	8.800	0.0008	97.8200	-0.030	9.12	9.18	9.38	100.000	100.000	
Sweden	8.000	0.0005	86.8170	-0.160	8.36	8.41	8.40	100.000	100.000	
US Treasury	8.000	0.0000	102.0000	-0.030	6.42	6.45	6.46	100.000	100.000	
ECU (French Govt)	8.675	0.0005	101.24	-0.24	6.81	5.99	5.84	100.000	100.000	
ECU (French Govt)	7.500	0.0000	104.0700	+0.060	6.87	6.87	6.90	100.000	100.000	
London closing, *New York mid-day										
Yield to Local market standard.										
* Gross producing withholding tax of 12.5% per cent payable by nonresidents.										
Source: M&G International										

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MARKETS REPORT

Verbal support takes dollar to 16 month high

By Philip Gash

The dollar yesterday rallied to a 16 month high against the D-Mark following verbal support for a stronger dollar from a senior Bundesbank official.

Mr Olaf Slevert, a Bundesbank council member, provided the market with a signal to buy dollars when he told an audience in Leipzig that "a rise of a few pennings in the dollar would be good for the German economy."

This took the dollar to an intra-day high of DM1.6458 in Europe. It later closed in London at DM1.6415, from DM1.6347 on Monday. Against the yen it finished at Y107.06, from Y107.15.

Earlier the dollar had been under some pressure following sceptical comments about European monetary union, which supported the D-Mark, from Mr Wilhelm Nolling, a former Bundesbank official.

Sterling was a beneficiary of the firmer dollar, with the

trade-weighted index finishing at 84.8, the highest level in the rally since hitting a historic low of 83.2 on November 20. Against the D-Mark it closed at DM2.3331, from DM2.3207. Against the dollar it finished at \$1.5136 from \$1.5122.

Analysts pointed out that the three per cent rally in sterling effectively offset the 75 basis point cut in UK interest rates since last December.

In Sweden, the central bank trimmed the repo rate to 6.5 per cent from 6.7 per cent.

Activity was generally fair, subdued ahead of the meeting of the Federal Open Market Committee in the US, although there was little expectation of any shift in US interest rates.

■ The dollar's rally off historic

■ Pounds in New York

May 20 -Latest - Prev. close -

2 sec 1.5145 1.5145

1 sec 1.5122 1.5122

3 mth 1.5107 1.5122

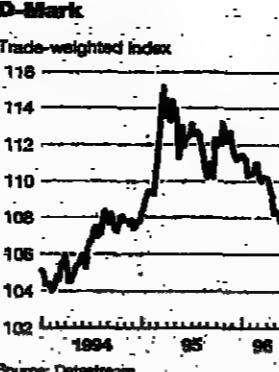
1 yr 1.5045 1.5073

lows last year against the yen and D-Mark has been so dogged that it has at times been possible to lose sight of the overall trend. But as recently as last October, the dollar was trading around DM1.88, and in late February it was still down at DM1.45.

The dollar's rally looks more impressive when put into context. Mr Nick Parsons, currency strategist at Paribas Capital Markets, notes that for the first time in ten years the dollar has risen against the D-Mark for four quarters in succession. Against the yen, it has risen for three successive quarters, something not achieved since the dollar's great bull run ahead of the Plaza Accord in 1985.

Economists at Merrill Lynch, meanwhile, note that from trough to peak the dollar rallies of 1985-89, 1991 and 1992-93 each climbed by 20-25 per cent. If the current dollar rally matches these gains, it will reach DM1.65-70.

Germany, meanwhile,



depended on foreign bond purchases to finance its budget deficit, and hence "had to be careful not to show that they favour longer term (inflationary) depreciation of the currency."

■ While the market remains in favour of a stronger dollar, Mr Richard Koo, senior economist at the Nomura Research Institute in Tokyo, advances a speculative thesis as to why the US government might favour a weaker currency.

Mr Koo's premise is that the priority of Mr Robert Rubin, the US treasury secretary, is to achieve the re-election of President Clinton. He speculates that this might best be achieved through a "stable and weak dollar" which would be advantageous to Wall St - "a weak dollar would encourage Japanese investment in the USA and low long term interest rates" - and to Main St (by making US exports more competitive). A key part of Mr

Koo's argument is that unlike in the Eighties, when Japanese investors "pursued rising values", they now buy when prices are low. Mr Koo pre-figures Mr Rubin will have noticed this fact, and hence will favour a weaker dollar.

"US investment will not become particularly popular amongst Japanese investors once the dollar merely breaks through the Y105 level. A fully fledged interest in US investment will only rise amongst domestic (Japanese) investors once the dollar has broken through (below) Y100."

"A level between Y90-100 is the most suitable in terms of its impact both on structural reform and the economy," says Mr Koo.

■ The dollar's rally off historic

■ Pounds in New York

May 20 -Latest - Prev. close -

2 sec 1.5145 1.5145

1 sec 1.5122 1.5122

3 mth 1.5107 1.5122

1 yr 1.5045 1.5073

CURRENCIES AND MONEY

WORLD INTEREST RATES

MONEY RATES

May 21 Over night One month Three Six months One year Lomb. Int. Dis. rate Repo rate

Belgium	3.4	3.4	3.4	3.4	3.4	7.00	2.50	-
France	3.4	3.4	3.4	3.4	3.4	7.00	2.50	-
Germany	3.4	3.4	3.4	3.4	3.4	7.00	2.50	-
Ireland	5.1	5.1	5.1	5.1	5.1	8.25	2.25	-
Italy	5.4	5.4	5.4	5.4	5.4	9.00	2.25	-
Netherlands	2.4	2.4	2.4	2.4	2.4	5.00	1.50	-
Spain	2.4	2.4	2.4	2.4	2.4	5.00	1.50	-
UK	5.4	5.4	5.4	5.4	5.4	8.00	2.00	-
USA	5.4	5.4	5.4	5.4	5.4	8.00	2.00	-
West Germany	3.4	3.4	3.4	3.4	3.4	7.00	2.50	-

■ £ LIBOR FT London

■ US LIBOR Prime

■ week ago

■ week ago</div

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LONDON STOCK EXCHANGE

MARKET REPORT

FT-SE 100 fails in attempt to penetrate 3,800

By Steve Thompson,
UK Stock Market Editor

Outstanding performances from a number of leading stocks, most notably the oil majors, Marks and Spencer, Bank of Scotland and Glaxo, helped to rescue the UK equity market yesterday.

Without the impetus of those stocks, London would have struggled to stay level yesterday, in spite of another strong performance by Wall Street overnight, where the Dow Jones Industrial Average raced higher.

The second line stocks featured three scintillating displays, from British Biotech, Inchcape and Brit-

ish Borneo. But dealers maintained that the market was lacking real upside support and needed another sizeable takeover bid to continue its upward progress.

The FT-SE 100 index took a hard look at the 3,800 level very early in the session, but just failed to attract the crucial level of support needed to propel the index above it.

At the close the Footsie had achieved an 11.3 rise at 3,789.4, recouping almost all of Monday's decline, but the day's performance was still viewed as unconvincing by a number of traders.

They were equally scratching about the performance of the Mid 250 index, which closed 6.9 higher at

4,529.2, in a move that owed much to British Biotech, arguably the day's outstanding individual stock.

"Without the drive provided by Marks and Spencer, which helped the rest of the retail sector, and the US support for oil stocks, it would have been a very tough day for London," said a senior marketmaker.

The 7 per cent gain from Marks and Spencer was worth 5 points of the index, while the rises in BP and Shell were worth 5.2 Footsie points.

Allowing for Enterprise Oil and Lason, the leading index owed all of its gains to M&S and oils.

There was no real support for London from yesterday's performance on Wall Street, which lacked

marks and Spencer, meanwhile,

a decided trend during the afternoon, as the Federal Reserve Open Market Committee meeting got under way. Dealers said they expected no immediate move in US interest rates but were looking for indications of the direction of the next shift in rates. The Dow was up some 8 points well after London closed for business.

A bullish report on its Marimast anti-cancer drug from British Biotech, the leading UK biotech stock, saw the company's shares post an early gain of nearly 20 per cent, before they turned down and eventually settled around 10 per cent higher on the day.

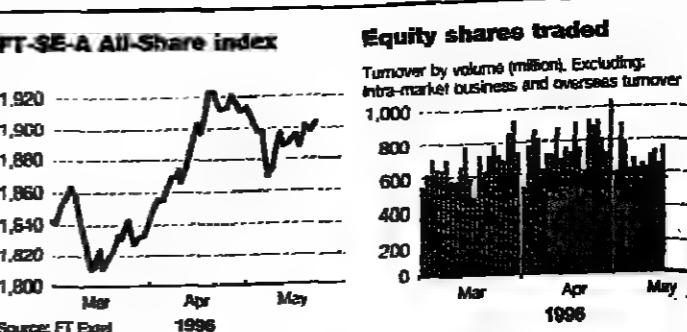
Marks and Spencer, meanwhile,

provided excellent news from the high street, achieving preliminary results at the top of the range of analysts' forecasts, which helped lift the rest of the retail sector.

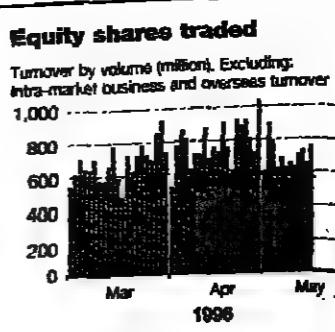
Marketmakers, increasingly nervous about the future of rights issues, said the short-term outlook depended on Wall Street and the Footsie's ability to penetrate 3,800.

"If the street performs well and we get through Footsie 3,800 then 3,900 could be on the cards," said one senior trader.

Turnover in equities at 6pm was a lowly 693.2m shares, with non-Footsie stocks accounting for 58 per cent of that figure. Customer trading on Monday was worth £1.85bn.



Source: FT Exet 1996



Source: FT Exet 1996

Indices and ratios

FT-SE 100	3789.4	+11.2	FT Ordinary index	2815.3	+4.3
FT-SE Mid 250	4523.2	+5.8	FT-SE-A Non Fins p/s	17.12	17.08
FT-SE-A 350	1917.5	+5.0	FT-SE-100 Fut. Jun	3788.0	+8.0
FT-SE-A All-Share	1903.36	+4.89	10 yr Gilt Yield	8.02	7.97
FT-SE-A All-Soc yield	3.75	+3.75	Long gilt/equity rd ratio	2.14	2.12

Source: FT Exet 1996

Best performing sectors

1 Oil Exploration	-2.0	1 Water	-1.2
2 Retailers General	+1.9	2 Extractive Inds	-0.8
3 Distributors	+1.4	3 Electricity	-0.8
4 Pharmaceuticals	+1.4	4 Chemicals	-0.8
5 Oil Integrated	+1.3	5 Insurance	-0.7

Source: FT Exet 1996

Worst performing sectors

1 Water	-1.2
2 Extractive Inds	-0.8
3 Electricity	-0.8
4 Chemicals	-0.8
5 Insurance	-0.7

Source: FT Exet 1996

FUTURES AND OPTIONS

■ FT-SE 100 INDEX FUTURES (LIFFE) £25 per full index point					
	Open	Sett. price	Change	High	Low
Jun	3780.0	3788.0	+8.0	3801.0	3782.5
Sep	3800.0	3820.0	+20.0	3830.5	3785.0
Dec	3835.0	3827.0	-8.0	3835.0	3827.0

■ FT-SE MID 250 INDEX FUTURES (LIFFE) £10 per full index point					
	Open	Sett. price	Change	High	Low
Jun	4540.0	4540.0	+10.0	4540.0	4540.0

Source: FT Exet 1996

MARKET REPORTERS

Peter John, Kit Kibalo, Jeffrey Brown, Lisa Wood.

† Long dated equity markets.

‡ Long dated equity markets.

* Underlying index value. Premiums shown are based on settlement price.

† Long dated equity markets.

‡ Long dated equity markets.

§ Long dated equity markets.

|| Long dated equity markets.

||| Long dated equity markets.

WORLD STOCK MARKETS

INDICES

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PACIFIC

EUROPEAN INDICES

South Korea (May 21 / Won) 5.50 2.80 4.00
Oscill. 0.25 0.25 0.25
Drieth. 0.25 0.25 0.25
DurDri. 47 47 47 45.75 3.7
Econ. 118 118 125 125 5.5

AFRICA

SOUTH AFRICA (May 21/ hand)	+/-		High		Low		YTD	
	+	-	+	-	+	-	+	-
ABSA	21	-1	-23.50	19	21	-	-	-
AECL	23.75	+5	-28.45	22	24	-	-	-
Airbus	65	-1	-110	65.50	48	-	-	-
Airtel	185	-	-	201	185.75	21	-	-
Amcor	100	-	-	100	23.50	23	-	-
AngloGold	278.50	-5	-	278.50	278.50	23	-	-
AngloGold	425	-	-	425	207.50	11	-	-
AngloGold	30	-	-	30	20.75	11	-	-
AngloGold	21.50	-	-	21.50	31	18	-	-
AngusF	151	-	-	151	172	143	-	-
Barlow	42.75	-	-	42.75	59.50	42.75	13	-
BHP	1.25	-	-	1.25	0.80	0.60	-	-
Buffet	-	-	-	-	11	11	-	-
CMAcGal	3.75	-	-	3.75	6.50	3.55	1.9	-
DeBeers	138.50	-5	-	138.50	110.50	95.00	0.9	-
Desir	5.5	-	-	5.5	5.50	5.50	-	-
DSTV	54.50	-	-	54.50	54.50	42.50	37	-
Durbanport	47.50	+5	-	47.50	52.50	42.50	-	-
Ema	11.95	-	-	11.95	12.35	11.95	-	-

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AMERICA

US equities steady ahead of FOMC

Wall Street

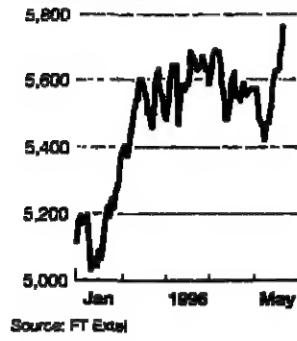
US equities hovered near to Monday's closing levels in mid-session trade as investors awaited the conclusion of the Federal Reserve's Open Market Committee meeting, writes *Lisa Bransen* in New York.

At 1pm, the Dow Jones Industrial Average was 8.13 stronger at 5,756.95, the Standard & Poor's 500 was up 2.18 at 675.31 and the American Stock Exchange composite gained 3.16 at 612.52. The technology-rich Nasdaq composite added 3.09 at 1,251.20. NYSE volume was 230m shares.

Few on Wall Street expected the Fed to change interest rates at yesterday's FOMC

Dow Jones

Industrial Average



Source: FT Extra

meeting, but economists remained divided about the direction of interest rates through to the end of the year. Therefore, many were hopeful that the Fed would release some indication of its view of the economy at the conclusion of the meeting.

Stocks derived little direction from the bond market, which was also relatively flat.

Among individual shares, oil companies in the Dow gave up some of the strong gains made on Monday after the conclusion of the United Nations deal to allow Iraq to sell oil to raise money for humanitarian aid. Chevron retreated 1% to \$60.4, Exxon shed 1% to \$86 and

Texaco receded 0.1% to \$85.4.

Wellpoint Health Networks, a California health maintenance organisation (HMO), soared 6.2% or 48 per cent to 338% as the HMO's parent, Blue Cross of California, completed its conversion to a for-profit company. Wellpoint retains use of the Blue Cross name for marketing purposes and Blue Cross donated \$3bn to two healthcare foundations in order to repay the citizens of California for tax benefits it received while it was a non-profit company.

Value-line shares climbed 1% or 14 per cent to 121.3, regaining some of the ground lost in the days since one of the airline's DC-8s crashed in the Florida Everglades. In spite of news that one of the company's founders had sold 1.5m shares on Monday, the company's shares were sold to satisfy margin debt.

For a second consecutive day, shares in Iomega jumped amid optimism about a two-for-one stock split that took effect yesterday. Shares in the company, which makes computer disk drives, added \$6 or 15 per cent to 47.7%.

Dayton Hudson rose \$3 or 3 per cent to \$105 after the retailer reported stronger than expected first-quarter earnings of 49 cents a share. The mean estimate from analysts was for closer to 43 cents a share.

Canada

Toronto was firm in midday trade, having been propelled to stronger territory in early trade by Wall Street's gains on Monday. The TSE-300 composite index was 9.4 higher by noon at 5,229.50 in volume of 41.9m shares.

Analysts noted that oil and gas issues remained strong in spite of news that the United Nations and Iraq had worked out a deal to allow Baghdad to resume exporting limited amounts of oil. One dealer said that while oil prices could drop, they were still higher than a year ago.

Mexico City ahead

Stocks in Mexico City remained in good spirits as the IPC index rose 1.4 per cent at the opening, before some profit-taking emerged to take the market back down to 3,347.92 at midday for a gain of 31.71. Volume was 16m shares.

Leading gainers were Valle B, a bottling company, and Banca B, a financial group.

SAO PAULO was weaker at midday, although investors were confident that Light, the Rio de Janeiro power distributor, would be privatised later in the session. The Bovespa

index was off 40.80 to 56,555. The Light sale has so far been marred by postponements and discussions on legal issues raised by both investors and labour unions in the last few months. Analysts expect the bourse to continue upwards but felt some profit-taking could occur. Traders also said investors might take heed of increasing unemployment and inflation rate figures and sell shares.

Buenos AIRES was biding its time and by noon the Merval index was up 2.68 at 617.74.

S African industrials find favour

Johannesburg's industrial share made a comeback in late trading as blue chip stocks returned to favour on futures-related trade. However, losses in the gold sector deepened as bullion disappeared and the rand remained steady.

The overall index ended 1.7 down at 6,653.8, industrials recorded their first gains for a week, picking up 1.7 at 7,740.2, and golds lost 51.8 at 1,945.3. Analysts said that market

activity, however, remained thin overall with institutions staying on the sidelines.

Anglo fell R2.50 to R279.50 and Vaal Reefs receded R5 to R43.5, while Eichmont put on 25 cents at R61.50.

Isco, the steel producer, rebounded 7 cents to finish at R3.46, after breaking R3.50 earlier in the day. Sasol, the fuels group, climbed R1.10 to settle at R41.60, mimicking Monday's gains by international petroleum companies.

FT/S&P ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	MONDAY MAY 20 1996										FRIDAY MAY 17 1996										DOLLAR INDEX									
	US	Daily %	Pound	Sterling %	Yen	DM	Local %	Local %	Gross %	US	Pound	Yen	Local %	Local %	Dollar %	Yen	Local %	Local %	Year	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index	Index
Australia (80)	205.68	-0.8	201.45	127.38	164.11	172.19	10.4	0.4	4.25	207.38	202.86	198.80	164.55	172.28	121.18	162.68	164.48													
Austria (25)	188.15	0.5	184.47	104.55	167.03	150.03	1.1	1.87	187.18	183.10	182.15	148.52	148.44	199.28	168.11	167.93														
Belgium (27)	193.94	-0.1	190.77	127.38	167.03	150.03	0.4	4.03	208.78	202.21	141.42	168.45	162.22	215.81	165.05	165.93														
Canada (36)	184.37	-0.8	188.88	110.67	130.41	162.59	1.2	2.24	163.88	160.31	110.47	120.03	126.58	164.22	134.14	138.40														
Denmark (20)	183.45	-0.3	160.23	110.67	130.41	162.59	1.0	1.88	294.35	287.93	198.42	233.84	235.84	305.17	274.11	274.74														
Finland (23)	194.26	2.1	190.45	131.53	154.85	192.05	2.2	2.60	190.33	185.18	128.30	151.02	187.90	276.11	171.73	201.42														
France (97)	185.48	-1.1	191.65	132.38	155.34	192.05	-0.6	3.01	197.15	197.23	132.19	158.76	160.22	198.39	167.78	160.50														
Germany (90)	169.06	-0.5	165.76	114.47	134.89	134.69	0.5	1.85	198.13	163.44	114.01	134.92	134.20	174.38	149.56	149.59														
Hong Kong (59)	431.21	-0.5	427.77	127.38	344.92	428.25	0.5	3.32	425.67	416.35	206.95	337.75	422.74	451.19	348.81	357.07														
Ireland (16)	207.95	-0.5	203.20	122.27	122.27	122.27	0.7	3.40	207.45	207.45	107.05	209.02	209.02	210.05	176.55	176.55														
Italy (107)	54.10	-0.2	52.48	56.94	67.10	67.48	-0.2	2.25	84.53	82.59	56.98	67.07	67.82	84.53	67.22	70.26														
Japan (481)	157.84	-0.2	154.55	106.73	125.77	107.63	0.3	0.71	157.21	154.45	105.45	125.29	106.45	164.88	137.75	150.17														
Malaysia (107)	506.22	0.0	552.14	383.38	451.77	542.76	0.1	1.63	562.22	553.88	361.70	449.27	547.78	585.05	425.77	518.87														
Mexico (18)	1291.54	0.7	1286.27	874.46	1030.48	1047.07	0.9	1.35	1282.76	1254.80	864.73	1017.81	1037.82	1313.81	791.98	1018.84														
Netherlands (18)	233.01	-0.5	237.28	198.39	233.73	229.31	0.6	3.13	292.64	288.46	197.41	223.28	227.70	295.22	237.18	237.16														
New Zealand (15)	240.16	-0.1	238.00	165.18	194.42	217.99	0.4	4.47	80.28	79.53	54.12	63.70	62.13	85.49	76.28	81.79														
Norway (33)	411.07	-0.9	402.02	278.33	227.58	249.51	-0.8	1.42	444.50	444.50	200.50	255.75	255.75	255.75	215.04	214.04														
Singapore (44)	411.07	-0.9	402.02	278.33	227.58	249																								